



The Flinders
Ranges Council

THE FLINDERS RANGES COUNCIL

Budget 2026-2027 & Long Term Financial Plan 2026-2036

As Adopted
06 August 2026
Version 05.01

Introductory Statement

The *Local Government Act 1999* (the Act) requires Council to prepare a Long-Term Financial Plan (LTFP) as part of its Strategic Management Plans (SMPs). Council considers that its LTFP is a fundamental instrument of accountability and provides projections for Council's planned activities over a ten-year timeframe.

It ensures that financial resources are deployed in areas that align with Council's SMPs, are affordable and supported within the Council's LTFP. The LTFP provides Council with a decision-making tool that ensures there is an understanding of the impact of decisions made today on future sustainability. This means ensuring the cost-effective delivery of works and services, and the appropriate maintenance and renewal of our asset base in a financially sustainable manner.

The LTFP contains estimated financials over a ten-year period (with an indication of the subsequent ten-year period also provided) and includes estimates of the key ratios which are the operating surplus, the net financial liabilities and the asset renewal funding ratios. This projection of estimates creates a model that illustrates the expected long term financial performance of the Council, and hence whether financial sustainability is being achieved.

The model is a complex and fluid document, continually reviewed, modified and refined as new information is discovered. This is usually during the construction and preparation of Council's Annual Budget. The plan does not intend to provide specific detail about individual works or services, as this level of detail is addressed in the Annual Business Plan and Budget.

Section 122(4) of the Act provides that a Council may review its suite of SMPs at any time but must undertake a review of its LTFP on an annual basis (It must also undertake a comprehensive review of its SMPs within two years of each general election of the Council).

Council undertakes this review of the LTFP in conjunction with the Annual Business Plan and Budget process each year, with year one of the ten-year LTFP being the Budget for the upcoming financial year.

This process also incorporates the annual review of Fees & Charges and the annual process of reviewing and re-adopting the Rating Policy for the relevant financial year. These two items are included as Appendices to the Annual Business Plan document.

Purpose of the Plan

The purpose of this LTFP is to express, in financial terms, the activities that Council proposes to undertake over the medium to longer term to achieve its objectives as outlined in its SMP.

The LTFP modelling is used to examine the potential impact of decisions over the long term and to determine what the community can afford for a level of rates and services. It should effectively act as a 'roadmap' to chart Council's financial operations in the longer term and subsequently provide indicative future funding needs and requirements within an ever-changing economic environment.

The aggregation of future intended outlays and anticipated revenues enables the accumulating overall financial implications to be readily identified and, if warranted for proposed future activities, to be revised.

LTFPs are important for Local Governments as they are responsible for managing a high level of long-lived assets relative to their income base. A Council may have long-periods with modest levels of asset renewal requirements and then other periods when very significant outlays are necessary.

All Councils need to generate revenue in an equitable manner over time and ensure they have capacity to finance peaks in asset management and other outlays, including the responsible use of internal and external borrowings, where necessary.

The current ten-year LTFP has been prepared using a number of assumptions which reflect an assessment of the economic climate and predictions on variables which are anticipated to impact on Council operations. The process is naturally iterative, and assumptions will need to be reviewed every twelve months using updated information and predictions on performance. It is important that the plan is aligned with councils other key forward planning documents including the Asset Management Plans which outline indicative funding requirements for the on-going maintenance and replacement and renewal of Council assets.

Given that LTFPs are derived from a “best guess” estimate of future performance it should be appreciated that actual results will vary from the information in these plans. The accuracy of predictions over the longer term (years six to ten) decreases over time and major difficulties exist in the ability of Council to accurately predict the capital expenditure requirements for infrastructure and new capital.

To determine whether the financial plan ensures financial sustainability of Council operations over the long term, a number of financial indicators have been prescribed by the *Local Government Act (Financial Management) Regulations 2011*.

Ideally a council should raise sufficient revenue to cover all of its operating expenses. This means that a council should aim for a break-even operating position where total income equals total expenses and ratepayers in that year are paying for all the resources consumed by the Council.

Operating deficits are not considered sustainable or equitable in the long term as they result in services consumed by current ratepayers being paid for by future ratepayers. A fair and equitable tax system is theoretically one in which taxes paid by each generation is in proportion to the benefits that generation receives.

Underlying Strategic Approach

The LTFP has been developed and prepared on the basis that Council will continue to operate in accordance with the following approach:

- A continuation of Council's current service levels, as well as projected capital renewal expenditure obtained from Council's Asset Management Plans (being updated)
- The normal financial risks and shocks are collectively unlikely to necessitate substantial increases in council rates or require a disruptive cut in services
- The strategy of rate revenue increases being reviewed annually. Should alternative revenue streams be identified that could subsidise rates or further efficiency gains be implemented to minimise rate increases wherever possible, continuing to proactively pursue opportunities to create revenue generating assets and reduce expenditure through efficiency gains
- Council will continue to actively target and pursue grants that will subsidise any projects and the construction of income producing assets
- Community Wastewater Management Schemes service charges will be set at an appropriate level to ensure whole of life costs are recovered, as reported annually to ESCOSA
- Waste management user charges will be set at an appropriate level to ensure the cost of providing these services is recovered from those who benefit from the service
- The LTFP and the ten-year asset renewal programs will be reviewed and updated as part of the Annual Business Planning process each year

The following overarching principles underpin the LTFP:

- Maintaining service continuity; with ongoing review of operating effectiveness and efficiency.
- Proactively planning and delivering an asset renewal program; giving priority to capital renewal expenditure to enhance longevity.
- Meeting service and asset growth demands; principally aligned to Community growth expectations, carefully considered and prioritised.
- Meeting new asset, operational and corporate program demands and expectations; aligning these needs to the SMPs working within Council's financially sustainable capacity.
- Recognising, and where appropriate, utilising debt as a financing option; enabling the creation of long-term assets and inter-generational equity.

Other Critical Considerations

Rural and remote Councils are negatively impacted by their location due to having additional costs and challenges that metropolitan Councils do not endure.

Building, maintenance, and road transport costs are heavily inflated, recruitment continues to be a challenge and sees rural and remote Councils having to outsource key Council services (at high consultancy costs) and incur high travel costs associated with providing these core services (eg Building & Planning services, Environmental Health Services).

Increasing legislative and compliance requirements continues to place existing human resources under pressure, often requiring additional support resources to be required and engaged. Annual high industrial Award and associated increases continue to impact Council's operations.

Cost shifting from Federal and State Governments continues with Councils incurring substantial costs in the Medical/ Health and Childcare sectors. These items are outside of Council's core business but must be maintained to ensure long-term community sustainability.

Further factors that impact Council's ability to deliver against its SMPs (or potentially require a change in the direction of the plans or changes in the expected or desired levels or scope of provided services):

- unforeseen economic changes or circumstances (recession, impacts of global pandemic)
- changes in regulations or standards (e.g. new building code requires higher standard of building materials)
- variable material and/or contract costs
- changes to grants and subsidies received from other levels of government (e.g. freeze on indexation of Finance Assistance Grants)
- increased number of Force Majeure Events (e.g. storms, bushfires, floods).

Council will also continue to actively investigate and pursue funding opportunities as they become available, which may alter the priorities in the SMPs (e.g. a project identified may be brought forward or delayed).

Preparation of the Plan

The ten-year LTFP is prepared using a number of assumptions about projected rate income, projected fees, charges and grants and also includes assumptions about future operational and capital expenditure. As the plans are derived from an estimate of future performance, the actual results are likely to vary from the information contained in this LTFP.

The LTFP calculations are based on a complex model which is built on a very large range of variables applied to its performance in recent years. The key variables can be divided into two groups:

- Controllable variables – items that Council and/or Council's action can control such as service levels, capital expenditure, rate increases and wage increases
- Non-controllable variables – items outside Council's control, such as interest rates, inflation and economic growth (e.g., Residential development, new businesses, etc) as well as government fees and charges/imposts such as the Solid Waste Levy.

For non-controllable variables, the plan uses reasonable long-term estimates which do not change (except to update them at the beginning of each Annual Business Plan & Budget cycle). In this way the impact of different choices about the variables in the model can be better assessed. For example: Inflation which is measured by the Consumer Price Index (CPI) and the Local Government Price Index (LGPI) for Councils have both fluctuated considerably in recent years. Because inflation works differently on different elements of Council's incomes and expenses it can easily distort the LTFP, especially in later years. If the distortion negatively impacted the LTFP, Council could assess which controllable variables could be adjusted to keep the plan sustainable.

As part of the update of the 2026-2036 LTFP, and the preparation of the Draft Annual Business Plan and Budget for 2026-2027, two Council workshops were held to consider a range of important associated matters including:

- understanding a number of emerging pressures and proposed new strategies
- reviewing revenue options (limited capacity outside of rates and statutory charges)
- considering options in relation to capital expenditure

In adopting its Annual Business Plan and Budget in 2023-2024, a lower than CPI rate increase was adopted on the basis of a proposed further two (2) years of above CPI increases at 4.95% in the 2024-2025 and 2025-2026 financial years. Fees and charges were also proposed to require a 4.95% increase to catchup for the lower than CPI revenue increase proposed in 2023-2024.

These previously proposed increases were factored into the LTFP for the 2024-2025 financial year and were initially considered again for the 2025-2026 financial year, however after giving due consideration to the severe impact that the current economic and seasonal conditions were having on the Community, Council determined to not use the previously proposed increase of 4.95% in preparing the 2025-2026 financial year ABP, Budget and LTFP and consciously decided to proceed with a lower 3.95% increase, together with reductions and deferrals of project type activities, to assist the Community with the extraordinary pressures currently being faced.

In preparing the Annual Business Plan and Budget in 2026-2027, an increase in rates and charges in the vicinity of current CPI increases was considered appropriate. As such, an increase of 4.95% has been applied.

In order to address some of the long-term sustainability issues identified by ESCOSA, Council has also proposed that in year 2, 3, 4 and 5, that it will look to grow its income by 1.00% above CPI. In conjunction with this, ongoing savings will be targeted, reviews of services undertaken and a continuing substantial effort to maximise grant funding opportunities, particularly for asset renewal and replacement purposes.

Key Assumptions

The following key assumptions have been incorporated and built into the modelling used for the development of the LTFP:

- The content of the LTFP is based on current (2025-2026) dollar values with indexation for future years.
- Indexation increases have been based on current CPI figures and the Reserve Bank of Australia forecasts for future years and the midpoint inflation targets of 2.5%.
- Investment income is based on current and forecast LGFA rates.
- Commonwealth Financial Assistance Grant (FA Grants) revenue is not expected to vary over the planning period, with modest increases based on the indexation applied throughout the model.
- Commonwealth Roads to Recovery funding is maintained at current levels throughout the planning period, as offsetting income and capital expenditure reflecting the yearly share of the program funding.
- Increases in wage, salary and associated on-costs have been factored into the LTFP on the basis of current Award, Agreement and legislative provisions and appropriate indexation
- No grants for New/Upgraded Assets (other than current year approved grants (if any)) are anticipated in this plan.
- Council will continue to proactively source grants for all other anticipated projects as the opportunities arise to alleviate the full cost of these projects.
- Capital and maintenance expenditure on roads, footpaths, property, machinery, CWMS, and stormwater matches expenditure requirements from the ten-year programs.
- The LTFP and the asset renewal programs will be revised as part of the Annual Business Planning process each year.

Local Government Price Index (LGPI)

The CPI is calculated using the mix of goods and services typically consumed by households, however the mix of goods and services purchased by Local Councils is quite different. Council's major expenditure purchases include waste disposal and processing and the solid waste levy, town facilities and maintenance services, construction and maintenance of infrastructure, insurance, energy, diesel and employment and other contractor costs.

Because Council's expenses are so different from households, the Australian Bureau of Statistics were commissioned to develop a LGPI over ten years ago as an independent measure of price movements faced by Local Government in South Australia in respect of their purchases of goods and services. In more recent years, the South Australian Centre for Economic Studies has taken over responsibility for preparing the LGPI.

Council has historically used both the LGPI and CPI when considering the setting of rates and other fees and charges as part of its Annual Business Planning and Budget process.

When Councils base rate increases only on CPI it can significantly impact overall financial sustainability as it may not accurately reflect the actual cost increases that Council is facing over time.

Improving Council's Operating Surplus Ratio is important given Council's desire to:

- Increase capacity to fund existing and additional services required by the community including town and streetscape maintenance and improvement, tree management, community and recreation facilities and the vitally important road and infrastructure assets
- keep the operating surplus at a level to fund a proportion of new/upgraded capital expenditure without requiring additional borrowings
- provide for the capacity to keep debt to minimal levels

This position to stabilise and improve the operating surplus has been further supported by Council's Auditors, the Audit and Risk Committee and ESCOSA, together with previous community consultation processes relating to the LTFP.

Financial Ratios / Indicators

Operating Surplus Ratio

The operating surplus ratio indicates whether operating revenue is sufficient to meet all operating expenses and whether current ratepayers are paying for their consumption of resources.

The Operating Surplus ratio expresses the operating surplus as a percentage of total operating income.

A negative ratio indicates the percentage that the operating expenses outweigh the operating income. It indicates the percentage increase in operating income, or the approximate decrease in operating expenditure required to achieve a break-even operating result.

A positive ratio indicates the percentage that the operating revenue exceeds the operating expenses. It indicates the percentage of operating income available to help fund proposed capital expenditure. If the amount is not required for this purpose in a particular financial year, it can be held for future capital expenditure needs by either increasing financial assets or reducing debt in the interim.

This indicator is seen to be the most important financial indicator for Councils. A consistently modest positive operating surplus ratio, together with sound projections showing that they can continue to be achieved into the future, having regard to asset management and community service level needs, then it is financially sustainable.

Favourable trend results measured against the other financial indicators outlined below will assist, but not in themselves ensure, that Council is operating sustainably.

Net Financial Liabilities Ratio

Net Financial Liabilities is an indicator of the Council's total indebtedness and includes all Council's obligations including provisions for employee entitlements and creditors.

This ratio indicates whether the net financial liabilities of the Council can be met by the Council's total operating revenue.

Net financial liabilities is a broader and more appropriate measure of indebtedness than the level of borrowings, because it includes items such as employee entitlements and other amounts payable, now and into the future, as well as taking account of Council's cash and investment balances.

Where the ratio is falling, it indicates that the Council's capacity to meet its financial obligations from operating revenues is strengthening.

Where the ratio is increasing, it indicates that a greater amount of Council's operating revenues is required to service its financial obligations.

Asset Renewal Funding Ratio

This ratio indicates whether a Council is renewing or replacing existing infrastructure assets at the same rate that its asset management plan requires. It does not include or incorporate expenditure on new and upgraded assets.

If capital expenditure on renewing or replacing existing assets is at a level consistent with that proposed in a soundly prepared Infrastructure & Asset Management Plan that is based on long-run affordable service levels, then it is likely that a Council is reasonably optimising timing of asset renewal activity. Any material underspending on renewal and replacement over the medium term is likely to adversely impact on the cost-effective achievement of preferred, affordable service levels and could potentially progressively undermine Councils financial sustainability.

Overall Financial Sustainability

Financial sustainability, in the long term, will be demonstrated through adherence to agreed target ranges across all of the three key financial ratios / indicators.

Operating Surplus Ratio

To achieve, on average over time, an Operating Surplus Ratio of between -5% to +5%

Net Financial Liabilities Ratio

To maintain a Net Financial Liabilities Ratio between 0% and +100% of total operating income

Asset Renewal Funding Ratio

To achieve, on average over time, an Asset Renewal Funding Ratio in the range of 90% to 110%

In achieving these target ranges, a level of certainty can be achieved or provided, that financial sustainability will continue to be maintained and improved.

As part of the process of reviewing its SMPs, the target ranges that Council wishes to adopt and incorporate into future LTFPs will also be reviewed and updated.

Explanation of Other Statements

Uniform Presentation of Finances (including key assumptions and financial indicators)

In accordance with the requirements of *Local Government (Financial Management) Regulations 2011* this section of the LTFP presents the financial position of Council for the next 10 years in the mandated format consistent across the Local Government sector.

This section of the LTFP is broken into the following key elements:

- A summary of all operating income and expenditure to highlight the Net Operating Surplus
- Net outlays on existing assets after providing for depreciation and proceeds from any replaced asset sales
- Net outlays on new and upgraded assets after providing for grants received and proceeds from any surplus asset sales

The **Key Financial Indicators** are derived from the above and demonstrate financial sustainability through the adherence to the agreed target ranges over the ten-year life of the LTFP. Further information is provided in relation to each indicator / ratio within this plan.

Statement of Comprehensive Income

This Statement provides a ten-year projection of the state of a council's annual operating result (i.e. the surplus or deficit between its annual spending and revenue).

In relation to operational income, it can be seen that Council has a heavy reliance on both rates and grants. Other revenue sources include statutory fees (largely development and dog and cat registration) and user charges.

For expenditure key expenditure items are employee costs and material, contracts & other expenses both constituting around 35-40% of operational expenditure.

Statement of Financial Position

This Statement provides a ten-year projection of Council's assets and liabilities using the projected 30 June 2026 position as the base year.

The projections result from proposed capital expenditure emanating from the Asset Management Plans and adopted strategies, together with borrowings necessary to meet those capital requirements, and net funding generated by operations.

Economic & Key Financial Indicators

The LTFP has been developed based on a number of assumptions using the best up to date information available at the time. Key economic indicators used include estimated increases to CPI, LGPI and predictions in relation to short term and long-term interest rates.

The LTFP assumptions are affected by various internal and external influences as listed below.

Internal (more controllable)

- Enterprise Agreements covering wage increases
- Workforce planning
- Treasury Management Policy and decisions on borrowings
- Service Improvement Reviews
- Risk Management consideration
- Asset Sustainability & Service levels maintained during the period of the LTFP
- Increase/decrease in Services.

External (more non controllable)

- Local Government Price Index
- Service Improvement Reviews
- Consumer Price Index
- Interest rates
- Landscape Levy and Community Wastewater Management System (CWMS) forecast increases
- Utility increases including water and electricity and waste related costs eg solid waste levy
- Insurance and governance related costs
- Increased compliance costs through new legislation
- Federal & State Government Policy including cost shifting
- Broader economic environment including drought

Risks Associated with the Long-Term Financial Plan

The LTFP has been developed based on the best information and assumptions available at the time. However, users of this information should be aware that there are risks associated with using estimated increases to Consumer Price Index, Local Government Price Index, Average Weekly Earnings and predictions in finance costs and interest rates.

In addition, the LTFP may be impacted by events such as new legislation, legal disputes or disasters that could materially affect the projected outcomes and results of the LTFP. Whilst Council has factored in the known impacts of prior events (including recent drought, the COVID-19 pandemic, flood damage and legal matters), it is important to acknowledge that significant future events will necessitate ongoing review.

The projected stabilisation and improvement in the operating surplus ratio will assist in mitigating this risk.

In order to reduce risk, the plan is reviewed and updated annually to incorporate the best available information. In addition, the LTFP is reviewed by Council's Audit and Risk Committee.

Suggestions and Feedback on the 2026-2036 Long Term Financial Plan

Feedback and suggestions regarding Council's draft Annual Business Plan 2026-2027 (which incorporates the draft Rating Policy 2026-2027 and draft Fees & Charges 2026-2027) and the draft Long-Term Financial Plan 2026-2036 were required in writing by 5:00pm on Monday 03 August 2026. Written feedback or suggestions were to be addressed to the Director of Finance and Administration, The Flinders Ranges Council, PO Box 43, Quorn SA 5433.

Council also set aside one hour at the commencement of its Ordinary Meeting of Council on Tuesday 21 July 2026 commencing at 6:30pm, and one hour at the commencement of a Special Meeting of Council on Thursday 06 August 2026 commencing at 6:30pm, for Residents or Ratepayers who wished to address the Council on the draft Annual Business Plan 2026-2027 (including the draft Rating Policy and draft Fees & Charges for 2026-2027) and the draft Long Term Financial Plan 2026-2036. Ratepayers were requested to phone Council on 08 8620 0500 to register their interest in making a verbal presentation to Council on the draft documents.

Council also provided a facility to accept email submissions to council@frc.sa.gov.au provided a contact name, address and phone number were included in the email.

All submissions made, both written (Nil) and verbal (Nil), were taken into account and considered by Council at the 06 August 2026 Special Meeting, prior to any final changes (if any) being made as a result and formal adoption undertaken.

Key Conclusions Drawn from the Plan

The LTFP demonstrates that whilst the Council's financial sustainability has stabilised and improved, ongoing efforts need to be continually and vigilantly maintained over the ten-year term of the LTFP, whilst achieving the objectives outlined in the SMPs.

This includes:

- Implementation and funding of the appropriate level of maintenance and renewal of the portfolio of infrastructure assets
- Meeting the ongoing expectations of service delivery to our community
- Managing the impact of cost shifting from other levels of government
- Enabling the delivery of strategies identified within the Strategic Plan as well as other endorsed functional strategies
- Exploring and considering the appropriate use of debt as a means of funding both new capital expenditure and renewal and replacement expenditure
- Continual and ongoing efforts to identify and implement cost saving and efficiency measures at every possible opportunity
- Ensuring the long-term financial sustainability of Council's operations.

The key financial indicators illustrate the ongoing improvements in Council operating position and performance in a long-term sustainable manner.

The Operating Surplus Ratio indicates that Council will experience reducing deficits during the period of the LTFP, which implies that Council cannot cover its forecast operating expenses (including depreciation) in the short term.

Whilst this is based on the Annual Business Plan and Budget, Council will be aiming to secure (and has an exceptionally strong track record of obtaining) additional grant funding to assist in reducing operating deficits and will continue to undertake advocacy work in relation to the cost shifting (from Federal and State Government) that continues to occur across the local government sector. For example, Councils are experiencing ongoing community calls for increased assistance, involvement and financial support in the health, wellbeing and childcare sectors (amongst others) all of which are non-core business of Councils.

The Net Financial Liabilities Ratio indicates that Council can continue to fund its operations, together with any forecast deficits. However, if Council continues to forecast deficits and spend high levels on asset renewals and new assets and services, cash and investment balances and reserves funds will be negatively impacted.

Council has historically been very conservative in its use of borrowings and maintenance of cash and investment reserves, which whilst considered to be a prudent and responsible approach by many rural Councils (particularly the smaller ones such as this Council), it is often viewed negatively by external bodies and the State Government. In recent years, Council's level of conservatism in these areas has reduced and the LTFP proposes to continue to consider and utilise, where appropriate, financing options.

The Asset Renewal Funding Ratio, on the face of it, indicates that Council is not planning to replace its plant and infrastructure assets in a timely manner, in line with expectations and assumptions in the Asset Management Plan. It currently shows an average of around 75-80 per cent when the long-term target range should be 90 to 110 per cent.

Care should always be taken when considering high level ratios, intended for broad and general comparisons, without taking into account local specific factors and circumstances. This ratio represents the level of expenditure on renewal and replacement of assets, ignoring both expenditure on new assets but much more importantly ignoring expenditure on upgraded assets.

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For example, consider a program such as the Roads to Recovery program, where Council has chosen to expend these funds on upgraded assets (township street sealing to meet community expectations and service levels). The LTFP currently includes over \$5m of expenditure over its ten year term on upgraded assets. The reality is that once the township sealing program is completed towards the end of the middle of the LTFP, that Council may choose to spend these funds on renewal and replacement. As an indication, such a change would result in the average ARF ratio over the term of the LTFP increasing to around 90 per cent. This can be seen in years 6 through 10 of the plan where a change in the use of Roads to Recovery funding from upgrade to renewal has been factored in.

A range of other factors including external funding, the impact of events such as floods and disaster funding and historical accounting treatments all impact this ratio. By far the greatest is external funding.

To illustrate, for the five financial years ending 30 June 2025, the ARF ratio averaged 133% due almost entirely to externally secured grant funding through various programs. This clearly supports the ongoing need for Council to actively pursue and source external grant funding that becomes available and to actively lobby other levels of Government for continued financial support and assistance.

The LTFP is a great tool that provides forecasts into the future operations of Council and whilst an operating deficit is forecast in the short to medium term, Council will continue to review its revenue raising capacity and operational expenses on an ongoing basis to continually improve its financial performance and position as reflected in the financial sustainability indicators.

The LTFP will continue to be a working document that will be reviewed annually, as part of the ABP and Budget process.

For the avoidance of any doubt, this full written report has been provided to satisfy the requirements of Section 122 (4a)(a) of the Local Government Act 1999, that a review undertaken by Council of its Long Term Financial Plan must take into account a report from the Chief Executive Officer on the sustainability of the Council's long term financial performance and position taking into account the provisions of Council's Annual Business Plan and Strategic Management Plans and any other prescribed matters and materials.

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2026 - 2036
STATEMENT of COMPREHENSIVE INCOME

v05.01 - As Adopted - 06 August 2026

2021 \$	2022 \$	2023 \$	2024 \$	2025 \$	2026 YTD	2026 Budget		2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$	2036 \$
INCOME																	
2,361,646	2,463,143	2,591,464	2,772,252	2,919,276	3,042,352	3,041,680	Rates	3,202,149	3,319,200	3,437,400	3,559,600	3,684,900	3,774,400	3,866,800	3,960,800	4,057,700	4,156,400
66,529	46,412	51,806	48,454	50,376	46,880	61,500	Statutory charges	57,000	58,800	61,000	63,100	65,200	66,700	68,300	69,900	71,800	73,500
82,175	105,681	141,593	174,113	204,766	199,364	192,000	User charges	180,500	186,600	193,000	199,700	206,100	211,200	216,400	221,600	226,700	232,300
3,177,971	3,238,707	3,261,417	2,660,588	2,139,699	3,195,339	1,999,100	Grants, subsidies and contributions - Operating	2,564,700	2,633,800	2,705,300	2,778,900	2,852,400	2,908,400	2,966,400	3,024,400	3,084,500	3,146,300
			576,521	183,739	1,438,567	535,500	Grants, subsidies and contributions - Capital		100,500	103,000	105,563	108,190	110,882	113,642	116,470	119,369	122,341
19,698	18,271	48,749	57,177	41,852	40,738	46,100	Investment Income	46,500	48,000	49,600	51,200	52,900	54,100	55,400	56,700	58,000	59,400
56,022	58,891	77,961	25,719	195,404	81,453	37,400	Reimbursements	64,600	66,700	68,800	70,900	73,400	75,100	76,900	78,800	80,600	82,600
457,062	443,024	449,797	410,566	491,984	499,989	507,300	Other income	491,200	487,200	503,700	520,700	537,700	550,500	564,000	577,500	591,200	605,900
6,221,103	6,374,129	6,622,787	6,725,390	6,227,096	8,544,680	6,420,580	Total Income	6,606,649	6,900,800	7,121,800	7,349,663	7,580,790	7,751,282	7,927,842	8,106,170	8,289,869	8,478,741
EXPENSES																	
1,773,907	1,850,510	1,900,054	1,972,668	1,989,418	1,910,584	2,380,800	Employee costs	2,371,700	2,432,500	2,496,100	2,560,200	2,626,000	2,693,300	2,763,000	2,833,200	2,906,100	2,980,800
2,783,349	2,891,370	2,972,680	3,106,697	3,325,635	3,027,498	3,014,830	Materials, contracts & other expenses	3,141,449	3,162,500	3,196,700	3,264,600	3,323,319	3,411,675	3,519,711	3,616,600	3,711,200	3,811,300
5,504	4,435	5,041	3,509	2,016	5,229	7,490	Finance costs	7,572	3,606	123		10,681	13,625	2,789			
1,512,969	1,517,345	1,509,383	1,614,303	1,562,046	1,229,615	1,649,600	Depreciation, amortisation & impairment	1,649,600	1,606,200	1,593,500	1,564,100	1,532,800	1,510,300	1,481,500	1,467,600	1,444,800	1,415,400
6,075,729	6,263,660	6,387,158	6,697,178	6,879,114	6,172,927	7,052,720	Total Expenses	7,170,321	7,204,806	7,286,423	7,388,900	7,492,800	7,628,900	7,767,000	7,917,400	8,062,100	8,207,500
145,374	110,469	235,629	28,213	(652,018)	2,371,753	(632,140)	OPERATING SURPLUS / (DEFICIT)	(563,672)	(304,006)	(164,623)	(39,237)	87,990	122,382	160,842	188,770	227,769	271,241
9,623	(42,837)	(4,963)	(102)	10,246	6,914		Asset disposal & fair value adjustments										
742,455	983,092	966,402	338,726		72,502	135,000	Amounts received specifically for new or upgraded assets	200,000									
				81,420	60,012	25,000	Amounts Received Specifically for New Assets										
							Amounts Received Specifically for Upgraded Assets										
							Physical resources received free of charge										
897,452	1,050,724	1,197,068	366,837	(560,352)	2,511,181	(472,140)	Operating result from discontinued operations										
							NET SURPLUS / (DEFICIT)	(363,672)	(304,006)	(164,623)	(39,237)	87,990	122,382	160,842	188,770	227,769	271,241
897,452	1,050,724	1,197,068	366,837	(560,352)	2,511,181	(472,140)	TOTAL COMPREHENSIVE INCOME	(363,672)	(304,006)	(164,623)	(39,237)	87,990	122,382	160,842	188,770	227,769	271,241

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2026 - 2036
STATEMENT OF FINANCIAL POSITION

v05.01 - As Adopted - 06 August 2026

2021 \$	2022 \$	2023 \$	2024 \$	2025 \$	2026 YTD	2026 Budget		2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$	2036 \$
							ASSETS										
							Current Assets										
3,270,184	3,076,108	1,858,185	573,154	1,026,413	2,323,131	495,310	Cash and cash equivalents	1,012,028	900,022	871,980	1,184,402	1,547,663	1,797,716	2,279,111	2,532,650	2,995,487	3,616,762
493,139	469,299	855,085	960,529	1,164,727	578,492	538,800	Trade & other receivables	580,000	580,000	580,000	580,000	580,000	580,000	580,000	580,000	580,000	580,000
							Other financial assets										
177,812	175,503	247,813	236,424	202,472	183,481	250,600	Inventories	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
3,941,135	3,720,910	2,961,083	1,770,106	2,393,612	3,085,104	1,284,710		1,792,028	1,680,022	1,651,980	1,964,402	2,327,663	2,577,716	3,059,111	3,312,650	3,775,487	4,396,762
3,941,135	3,720,910	2,961,083	1,770,106	2,393,612	3,085,104	1,284,710	Non-current Assets held for Sale	1,792,028	1,680,022	1,651,980	1,964,402	2,327,663	2,577,716	3,059,111	3,312,650	3,775,487	4,396,762
							Total Current Assets										
							Non-current Assets										
							Financial Assets										
20,049	14,632	8,972	3,057				Infrastructure Property, Plant and Equipment	60,764,100	61,423,200	62,241,020	62,874,761	63,881,290	64,610,419	65,257,766	66,280,697	67,160,529	67,953,295
53,782,243	53,834,852	55,190,159	57,203,956	57,150,355	56,365,504	59,599,450	Other non-current assets										
1,304,482	2,802,530	2,952,063	868,803	156,934	1,850,406			60,764,100	61,423,200	62,241,020	62,874,761	63,881,290	64,610,419	65,257,766	66,280,697	67,160,529	67,953,295
55,106,774	56,652,014	58,151,194	58,075,815	57,307,289	58,215,910	59,599,450	Total Non-Current assets	60,764,100	61,423,200	62,241,020	62,874,761	63,881,290	64,610,419	65,257,766	66,280,697	67,160,529	67,953,295
59,047,909	60,372,924	61,112,277	59,845,921	59,700,901	61,301,014	60,884,160	Total Assets	62,556,128	63,103,222	63,893,000	64,839,163	66,208,953	67,188,135	68,316,877	69,593,347	70,936,016	72,350,057
							LIABILITIES										
							Current Liabilities										
1,465,637	1,946,309	2,362,969	803,685	1,342,237	471,534	1,281,000	Trade & other payables	493,500	493,500	493,500	493,500	493,500	493,500	493,500	493,500	493,500	493,500
43,599	44,383	48,315	418,276	15,853	232,622	150,400	Borrowings	86,800	7,000			178,500	93,300				
2,126,038	1,975,625	1,122,778	704,396	971,656	727,769	716,300	Provisions	730,000	730,000	730,000	730,000	730,000	730,000	730,000	730,000	730,000	730,000
							Other current liabilities										
3,635,274	3,966,317	3,534,062	1,926,358	2,329,746	1,431,925	2,147,700	Total Current Liabilities	1,310,300	1,230,500	1,223,500	1,223,500	1,402,000	1,316,800	1,223,500	1,223,500	1,223,500	1,223,500
							Non-current Liabilities										
							Trade & other payables										
157,702	113,319	68,127	49,850	33,997	20,750	84,500	Borrowings	7,000				93,300					
40,443	28,074	47,806	40,593	68,391	68,391	40,000	Provisions	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
							Other non-current liabilities										
198,145	141,393	115,933	90,443	102,388	89,141	124,500	Total Non-Current Liabilities	77,000	70,000	70,000	70,000	163,300	70,000	70,000	70,000	70,000	70,000
3,833,419	4,107,710	3,649,995	2,016,801	2,432,134	1,521,066	2,272,200	Total Liabilities	1,387,300	1,300,500	1,293,500	1,293,500	1,565,300	1,386,800	1,293,500	1,293,500	1,293,500	1,293,500
55,214,490	56,265,214	57,462,282	57,829,120	57,268,767	59,779,948	58,611,960	NET ASSETS	61,168,828	61,802,722	62,599,500	63,545,663	64,643,653	65,801,335	67,023,377	68,299,847	69,642,516	71,056,557
							EQUITY										
17,511,693	18,653,710	19,990,059	20,362,406	19,554,943	21,987,256	20,328,260	Accumulated Surplus	21,488,328	21,094,822	20,764,800	20,543,263	20,481,853	20,399,335	20,348,977	20,321,047	20,325,116	20,366,257
35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	36,408,500	Asset Revaluation Reserve	37,517,200	38,455,100	39,416,500	40,401,900	41,411,900	42,447,200	43,508,400	44,596,100	45,711,000	46,853,800
1,938,089	1,846,796	1,707,515	1,702,006	1,949,117	2,027,984	1,875,200	Other Reserves	2,163,300	2,252,800	2,418,200	2,600,500	2,749,900	2,954,800	3,166,000	3,382,700	3,606,400	3,836,500
55,214,490	56,265,214	57,462,282	57,829,120	57,268,767	59,779,948	58,611,960	TOTAL EQUITY	61,168,828	61,802,722	62,599,500	63,545,663	64,643,653	65,801,335	67,023,377	68,299,847	69,642,516	71,056,557

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2026 - 2036
STATEMENT of CHANGES IN EQUITY

v05.01 - As Adopted - 06 August 2026

2021 \$	2022 \$	2023 \$	2024 \$	2025 \$	2026 YTD	2026 Budget		2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$	2036 \$
ACCUMULATED SURPLUS																	
16,598,993	17,511,693	18,653,710	19,990,059	20,362,406	19,554,943	20,868,700	Balance at end of previous reporting period	21,987,300	21,488,328	21,094,822	20,764,800	20,543,263	20,481,853	20,399,335	20,348,977	20,321,047	20,325,116
897,452	1,050,724	1,197,068	366,837	(560,352)	2,511,181	(472,140)	Net Surplus / (Deficit) for Year	(363,672)	(304,006)	(164,623)	(39,237)	87,990	122,382	160,842	188,770	227,769	271,241
(175,027)	(168,933)	(92,440)	(153,991)	(299,252)	(79,033)	(68,300)	Transfers to Other Reserves	(135,300)	(149,500)	(165,400)	(182,300)	(199,400)	(204,900)	(211,200)	(216,700)	(223,700)	(230,100)
190,275	260,226	231,721	159,501	52,141	165		Transfers from Other Reserves		60,000			50,000					
17,511,693	18,653,710	19,990,059	20,362,406	19,554,943	21,987,256	20,328,260	Balance at end of period	21,488,328	21,094,822	20,764,800	20,543,263	20,481,853	20,399,335	20,348,977	20,321,047	20,325,116	20,366,257
ASSET REVALUATION RESERVE																	
35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	36,408,500	Balance at end of previous reporting period	35,764,700	37,517,200	38,455,100	39,416,500	40,401,900	41,411,900	42,447,200	43,508,400	44,596,100	45,711,000
							Gain on revaluation of infrastructure, property, plant & equipment	1,752,500	937,900	961,400	985,400	1,010,000	1,035,300	1,061,200	1,087,700	1,114,900	1,142,800
							Transfer to Accumulated Surplus on sale of infrastructure, property, plant & equipment										
35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	36,408,500	Balance at end of period	37,517,200	38,455,100	39,416,500	40,401,900	41,411,900	42,447,200	43,508,400	44,596,100	45,711,000	46,853,800
OTHER RESERVES																	
1,953,337	1,938,039	1,846,796	1,707,515	1,702,006	1,949,117	1,806,900	Balance at end of previous reporting period	2,028,000	2,163,300	2,252,800	2,418,200	2,600,500	2,749,900	2,954,800	3,166,000	3,382,700	3,606,400
175,027	168,933	92,440	153,991	299,252	79,033	68,300	Transfers from Accumulated Surplus	135,300	149,500	165,400	182,300	199,400	204,900	211,200	216,700	223,700	230,100
(190,275)	(260,226)	(231,721)	(159,501)	(52,141)	(165)		Transfers to Accumulated Surplus		(60,000)			(50,000)					
1,938,089	1,846,746	1,707,515	1,702,005	1,949,117	2,027,984	1,875,200	Balance at end of period	2,163,300	2,252,800	2,418,200	2,600,500	2,749,900	2,954,800	3,166,000	3,382,700	3,606,400	3,836,500
55,214,490	56,265,164	57,462,282	57,829,119	57,268,767	59,779,948	58,611,960	TOTAL EQUITY AT END OF REPORTING PERIOD	61,168,828	61,802,722	62,599,500	63,545,663	64,643,653	65,801,335	67,023,377	68,299,847	69,642,516	71,056,557

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2026 - 2036
STATEMENT OF CASH FLOWS

v05.01 - As Adopted - 06 August 2026

2021 \$	2022 \$	2023 \$	2024 \$	2025 \$	2026 YTD	2026 Budget		2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$	2036 \$
CASHFLOWS FROM OPERATING ACTIVITIES																	
Receipts																	
Operating receipts																	
6,098,596	6,940,228	6,776,131	4,692,662	7,103,686	3,042,352	3,041,700	Rates	3,202,100	3,319,200	3,437,400	3,559,600	3,684,900	3,774,400	3,866,800	3,960,800	4,057,700	4,156,400
					46,880	61,500	Statutory charges	57,000	58,800	61,000	63,100	65,200	66,700	68,300	69,900	71,800	73,500
					199,364	192,000	User charges	180,500	186,600	193,000	199,700	206,100	211,200	216,400	221,600	226,700	232,300
					3,464,537	1,999,100	Grants, subsidies and contributions - Operating	2,564,700	2,633,800	2,705,300	2,778,900	2,852,400	2,908,400	2,966,400	3,024,400	3,084,500	3,146,300
19,698	16,788	51,089	57,177	41,852	40,738	46,100	Investment receipts	46,500	48,000	49,600	51,200	52,900	54,100	55,400	56,700	58,000	59,400
					81,453	37,400	Reimbursements	64,600	66,700	68,800	70,900	73,400	75,100	76,900	78,800	80,600	82,600
					499,989	507,400	Other income	491,200	487,200	503,700	520,700	537,700	550,500	564,000	577,500	591,200	605,900
Payments																	
Operating payments to suppliers and employees																	
(3,153,857)	(4,705,543)	(5,042,949)	(5,787,448)	(5,644,684)	(1,910,584)	(2,380,800)	Employee costs	(2,371,700)	(2,432,500)	(2,496,100)	(2,560,200)	(2,626,000)	(2,693,300)	(2,763,000)	(2,833,200)	(2,906,100)	(2,980,800)
					(3,856,919)	(3,014,800)	Materials, contracts & other expenses	(3,141,400)	(3,162,500)	(3,196,700)	(3,264,600)	(3,323,300)	(3,411,700)	(3,519,700)	(3,616,600)	(3,711,200)	(3,811,300)
(5,097)	(4,681)	(2,122)	(5,168)	(2,765)	(7,297)	(7,490)	Finance payments	(7,572)	(3,606)	(123)		(10,681)	(13,625)	(2,789)			
2,959,340	2,246,792	1,782,149	(1,042,778)	1,498,089	1,600,512	482,110	Net Cash provided by (or used in) Operating Activities	1,085,928	1,201,694	1,325,877	1,419,300	1,512,619	1,521,775	1,528,711	1,539,900	1,553,200	1,564,300
CASH FLOWS FROM INVESTING ACTIVITIES																	
Receipts																	
Amounts specifically for new or upgraded assets																	
742,454	746,960	241,600			72,502	135,000	Amounts Received Specifically for New Assets	200,000									
			49,050	81,420	60,012	25,000	Amounts Received Specifically for Upgraded Assets										
			289,676	183,739	1,438,567	535,500	Operating Grants Used for Capital Purposes										
45,455	8,773	3,782	576,521	14,818	147,727	40,000	Sale of replaced assets	10,000	100,500	103,000	105,563	108,190	110,882	113,642	116,470	119,369	122,341
4,960	5,183	5,416	3,636	5,915	3,057	3,100	Repayment of Community Loans		113,100	150,900	127,500	213,300	80,000	38,900	170,300	84,900	38,300
Payments																	
Expenditure on renewal/replacement of assets																	
(1,270,205)	(1,335,736)	(2,958,579)	(943,862)		(300,395)	(140,000)	Expenditure on Renewal of Assets	(307,500)	(588,900)	(619,120)	(459,741)	(531,268)	(996,804)	(929,558)	(963,731)	(963,232)	(952,966)
					(597,817)	(301,400)	Expenditure on Replacement of Assets	(103,900)	(401,100)	(546,200)	(444,700)	(755,900)	(287,300)	(177,000)	(589,400)	(331,400)	(150,700)
(1,661,398)	(1,822,449)	(249,350)	(583,134)				Expenditure on new/upgraded assets										
					(24,185)	(281,000)	Expenditure on New Assets	(277,500)	(15,000)			(20,000)			(20,000)		
					(216,232)	(523,000)	Expenditure on Upgraded Assets	(435,500)	(435,500)	(435,500)	(435,500)	(435,500)					
(2,138,734)	(2,397,269)	(2,957,131)	(602,453)	(618,040)	(507,316)	(506,800)	Net Cash provided by (or used in) Investing Activities	(914,400)	(1,226,900)	(1,346,920)	(1,106,878)	(1,421,178)	(1,093,222)	(954,016)	(1,286,361)	(1,090,363)	(943,025)
CASH FLOWS FROM FINANCING ACTIVITIES																	
Receipts																	
Proceeds from Borrowings - Long Term																	
			400,000	650,000	292,500		Proceeds from Borrowings - Short Term					357,220					
			8,514				Proceeds from of Bonds, Retentions & Deposits										
Payments																	
(15,724)	(16,326)	(16,952)	(17,601)	(18,276)	(15,763)	(179,900)	Repayments of Borrowings - Long Term	(13,250)	(13,675)	(7,000)		(85,400)	(178,500)	(93,300)			
				(1,050,000)	(73,215)		Repayments of Borrowings - Short Term	(146,250)	(73,125)								
(29,627)	(27,273)	(25,989)	(30,714)				Repayment of Finance Lease Liabilities										
				(8,514)			Repayment of Bonds, Retentions & Deposits										
(45,351)	(43,599)	(42,941)	360,199	(426,790)	203,522	(179,900)	Net Cash provided by (or used in) Financing Activities	B (159,500)	(86,800)	(7,000)		271,820	(178,500)	(93,300)			
775,255	(194,076)	(1,217,923)	(1,285,032)	453,259	1,296,718	(204,590)	Net Increase / (Decrease) in cash held	D 12,028	(112,006)	(28,043)	312,422	363,261	250,053	481,395	253,539	462,837	621,275
2,494,928	3,270,184	3,076,108	1,858,185	573,154	1,026,413	700,000	Cash & cash equivalents at beginning of period	1,000,000	1,012,028	900,022	871,980	1,184,402	1,547,663	1,797,716	2,279,111	2,532,650	2,995,487
3,270,183	3,076,108	1,858,185	573,153	1,026,413	2,323,131	495,410	Cash & cash equivalents at end of period	1,012,028	900,022	871,980	1,184,402	1,547,663	1,797,716	2,279,111	2,532,650	2,995,487	3,616,762

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2026 - 2036
UNIFORM PRESENTATION OF FINANCES

v05.01 - As Adopted - 06 August 2026

	2021 \$	2022 \$	2023 \$	2024 \$	2025 \$	Budget 2026 \$	YTD 2026 \$	Budget 2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$	2036 \$
Operating Revenues	6,221,103	6,374,129	6,622,787	6,725,390	6,227,096												
Rates						3,041,680	3,042,352	3,202,149	3,319,200	3,437,400	3,559,600	3,684,900	3,774,400	3,866,800	3,960,800	4,057,700	4,156,400
Statutory charges						61,500	46,880	57,000	58,800	61,000	63,100	65,200	66,700	68,300	69,900	71,800	73,500
User charges						192,000	199,364	180,500	186,600	193,000	199,700	206,100	211,200	216,400	221,600	226,700	232,300
Grants, subsidies and contributions - Operating						1,999,100	3,195,339	2,564,700	2,633,800	2,705,300	2,778,900	2,852,400	2,908,400	2,966,400	3,024,400	3,084,500	3,146,300
Grants, subsidies and contributions - Capital						535,500	1,438,567		100,500	103,000	105,563	108,190	110,882	113,642	116,470	119,369	122,341
Investment Income						46,100	40,738	46,500	48,000	49,600	51,200	52,900	54,100	55,400	56,700	58,000	59,400
Reimbursements						37,400	81,453	64,600	66,700	68,800	70,900	73,400	75,100	76,900	78,800	80,600	82,600
Other income						507,300	499,989	491,200	487,200	503,700	520,700	537,700	550,500	564,000	577,500	591,200	605,900
less Operating Expenses	(6,075,729)	(6,263,660)	(6,387,158)	(6,697,177)	(6,879,114)												
Employee costs						(2,380,800)	(1,910,584)	(2,371,700)	(2,432,500)	(2,496,100)	(2,560,200)	(2,626,000)	(2,693,300)	(2,763,000)	(2,833,200)	(2,906,100)	(2,980,800)
Materials, contracts & other expenses						(3,014,830)	(3,027,498)	(3,141,449)	(3,162,500)	(3,196,700)	(3,264,600)	(3,323,319)	(3,411,675)	(3,519,711)	(3,616,600)	(3,711,200)	(3,811,300)
Finance costs						(7,490)	(5,229)	(7,572)	(3,606)	(123)		(10,681)	(13,625)	(2,789)			
Depreciation, amortisation & impairment						(1,649,600)	(1,229,615)	(1,649,600)	(1,606,200)	(1,593,500)	(1,564,100)	(1,532,800)	(1,510,300)	(1,481,500)	(1,467,600)	(1,444,800)	(1,415,400)
Operating Surplus / (Deficit)	145,374	110,469	235,629	28,213	(652,018)	(632,140)	2,371,753	(563,672)	(304,006)	(164,623)	(39,237)	87,990	122,382	160,842	188,770	227,769	271,241
less Grants, Subsidies & Contributions - Capital				(576,521)	(183,739)	(535,500)	(1,438,567)		(100,500)	(103,000)	(105,563)	(108,190)	(110,882)	(113,642)	(116,470)	(119,369)	(122,341)
Adjusted Operating Surplus / (Deficit)				(548,308)	(835,757)	(1,167,640)	933,186	(563,672)	(404,506)	(267,623)	(144,800)	(20,200)	11,500	47,200	72,300	108,400	148,900
Net Outlays on Existing Assets																	
Capital Expenditure on renewal/replacement of Existing Assets	(1,270,205)	(1,335,736)	(2,958,579)	(943,862)													
Capital Expenditure on Renewal of Existing Assets					(121,755)	(140,000)	(300,395)	(307,500)	(588,900)	(619,120)	(459,741)	(531,268)	(996,804)	(929,558)	(963,731)	(963,232)	(952,966)
Capital Expenditure on Replacement of Existing Assets					(541,760)	(301,400)	(597,817)	(103,900)	(401,100)	(546,200)	(444,700)	(755,900)	(287,300)	(177,000)	(589,400)	(331,400)	(150,700)
add back Op Grants, Subsidies & Contributions - Capital - Renewal									100,500	103,000	105,563	108,190	110,882	113,642	116,470	119,369	122,341
add back Op Grants, Subsidies & Contributions - Capital - Replacement																	
add back Depreciation, Amortisation and Impairment	1,512,969	1,517,345	1,509,383	1,614,303	1,562,046	1,649,600	1,229,615	1,649,600	1,606,200	1,593,500	1,564,100	1,532,800	1,510,300	1,481,500	1,467,600	1,444,800	1,415,400
add back Proceeds from Sale of Replaced Assets	45,455	8,773	3,782	3,636	14,818	40,000	147,727	10,000	113,100	150,900	127,500	213,300	80,000	38,900	170,300	84,900	38,300
	288,219	190,382	(1,445,414)	674,077	913,349	1,248,200	479,130	1,248,200	829,800	682,080	892,722	567,122	417,078	527,484	201,239	354,437	472,375
Net Outlays on New and Upgraded Assets																	
Capital Expenditure on New and Upgraded Assets	(1,661,398)	(1,822,449)	(249,350)	(583,134)													
Capital Expenditure on New Assets					(24,185)	(281,000)	(138,634)	(277,500)	(15,000)			(20,000)			(20,000)		
Capital Expenditure on Upgraded Assets					(216,232)	(523,000)	(1,192,335)	(435,500)	(435,500)	(435,500)	(435,500)	(435,500)					
add back Op Grants, Subsidies & Contributions - Capital - New																	
add back Op Grants, Subsidies & Contributions - Capital - Upgraded					183,739	535,500	1,438,567										
add back Amounts received specifically for New/Upgraded Assets	742,455	983,092	966,402	338,726													
add back Amounts Received Specifically for New Assets						135,000	72,502	200,000									
add back Amounts Received Specifically for Upgraded Assets					81,420	25,000	60,012										
add back Proceeds from Sale of Surplus Assets																	
	(918,943)	(839,357)	717,052	(244,408)	24,742	(108,500)	240,112	(513,000)	(450,500)	(435,500)	(435,500)	(455,500)	-	-	(20,000)	-	-
Adjusted Annual Net Impact to Financing Activities (Surplus/(Defecit))	(485,350)	(538,506)	(492,733)	457,882	102,334	(27,940)	1,652,429	171,528	(25,206)	(21,043)	312,422	91,422	428,578	574,684	253,539	462,837	621,275

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2026 - 2036
FINANCIAL INDICATORS

v05.01 - As Adopted - 06 August 2026

	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Actual 2025	YTD 2026	Budget 2026	Budget 2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
Operating Surplus (Deficit)	145,374	110,469	235,629	28,213	(652,018)	2,371,753	(632,140)	(563,672)	(304,006)	(164,623)	(39,237)	87,990	122,382	160,842	188,770	227,769	271,241
Operating Surplus Ratio (=Adjusted Operating Surplus / Total Revenue)	2%	2%	4%	0%	(10%)	28%	(10%)	(9%)	(4%)	(2%)	(1%)	1%	2%	2%	2%	3%	3%
Net Financial Liabilities (=Financial Liabilities - Financial Assets)	14,757	547,671	927,753	480,062	240,994	(1,380,557)	1,238,090	(204,728)	(179,522)	(158,480)	(470,902)	(562,363)	(990,916)	(1,565,611)	(1,819,150)	(2,281,987)	(2,903,262)
Net Financial Liabilities Ratio (=Net Financial Liabilities / Total Operating Revenue)	1%	9%	14%	7%	4%	(16%)	19%	(3%)	(3%)	(2%)	(6%)	(7%)	(13%)	(20%)	(22%)	(28%)	(34%)
Asset Renewal Funding Ratio (=Net Asset Renewals / I& Required Expenditure)	119%	127%	277%	86%	57%	65%	35%	33%	71%	80%	60%	81%	88%	76%	97%	82%	71%



The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2026 - 2036
STATEMENT OF COMPREHENSIVE INCOME over FUNCTIONS

v05.01 - As Adopted - 06 August 2026

2021 \$	2022 \$	2023 \$	2024 \$	2025 \$	2026 YTD	2026 Budget
3,055,282	3,159,826	3,400,064	3,590,779	3,649,873	5,023,243	3,763,100
630	350	946			1,419	
9,909	28,687	6,586	6,358	52,648	10,472	8,000
516,008	540,509	578,880	618,521	678,584	789,783	684,300
101,127	97,038	112,136	130,741	115,644	162,082	111,500
46,032	47,610	61,242	93,062	94,730	99,120	98,780
63,977	40,392	44,593	44,751	45,771	40,462	56,000
949,868	1,250,891	1,196,175	1,765,141	972,073	1,912,610	1,100,500
1,364,517	1,027,845	715,218	314,589	377,854	369,224	387,000
113,753	180,981	506,947	161,447	239,920	136,265	211,400
6,221,103	6,374,129	6,622,787	6,725,390	6,227,097	8,544,680	6,420,580

51,635	362,947	399,029	471,880	488,920	506,352	530,000
34,444	45,914	44,598	48,065	34,159	25,897	66,300
8,543						
90,165	94,796	66,356	48,579	72,455	60,637	85,400
1,031,284	1,052,620	1,224,155	1,368,739	1,376,031	1,366,223	1,361,800
1,831,525	1,710,863	1,650,103	1,929,538	2,207,074	1,865,166	2,041,672
58,336	65,404	59,983	96,817	99,237	104,984	109,580
171,165	205,546	158,909	89,697	68,622	69,375	152,800
1,664,293	1,509,765	1,341,856	1,389,715	1,406,953	1,338,947	1,558,400
707,418	736,679	708,370	675,895	670,296	686,496	665,800
302,055	500,397	444,688	417,110	475,829	425,104	480,968
124,865	(21,271)	289,111	161,140	(20,461)	(276,254)	
6,075,728	6,263,660	6,387,158	6,697,177	6,879,115	6,172,927	7,052,720

145,375	110,469	235,629	28,213	(652,018)	2,371,753	(632,140)
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3,003,647	2,796,879	3,001,035	3,118,899	3,160,953	4,516,891	3,233,100
(33,814)	(45,564)	(43,652)	(48,065)	(34,159)	(24,478)	(66,300)
(8,543)						
(80,256)	(66,109)	(59,770)	(42,221)	(19,807)	(50,165)	(77,400)
(515,276)	(512,111)	(645,275)	(750,218)	(697,447)	(576,440)	(677,500)
(1,730,398)	(1,613,825)	(1,537,967)	(1,798,797)	(2,091,430)	(1,703,084)	(1,930,172)
(12,304)	(17,794)	1,259	(3,755)	(4,507)	(5,864)	(10,800)
(107,188)	(165,154)	(114,316)	(44,946)	(22,851)	(28,913)	(96,800)
(714,425)	(258,874)	(145,681)	375,426	(434,880)	573,663	(457,900)
657,099	291,166	6,848	(361,306)	(292,442)	(317,272)	(278,800)
(188,302)	(319,416)	62,259	(255,663)	(235,909)	(288,839)	(269,568)
(124,865)	21,271	(289,111)	(161,140)	20,461	276,254	
145,375	110,469	235,629	28,213	(652,018)	2,371,753	(632,140)

REVENUE

Administraton
Public Order & Health
Health
Community Welfare
Community Amenities
Culture & Recreation
Agriculture
Regulatory Services
Transport & Communication
Economic Development
Not Elsewhere Classified
Works - Indirect

TOTAL REVENUES

EXPENSES

Administraton
Public Order & Safety
Health
Community Welfare
Community Amenities
Culture & Recreation
Agriculture
Regulatory Services
Transport & Communication
Economic Development
Not Elsewhere Classified
Works - Indirect

TOTAL EXPENSES

OPERATING SURPLUS / (DEFICIT) BEFORE CAPITAL

NET SURPLUS / (DEFICIT)

Administraton
Public Order & Safety
Health
Community Welfare
Community Amenities
Culture & Recreation
Agriculture
Regulatory Services
Transport and Communication
Economic Development
Not Elsewhere Classified
Works - Indirect

NET SURPLUS/(DEFICIT)

2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$	2036 \$
3,947,450	4,063,800	4,204,500	4,349,800	4,498,400	4,609,300	4,723,700	4,839,800	4,959,100	5,081,700
1,000	1,100	1,100	1,100	1,200	1,200	1,200	1,200	1,300	1,300
6,500	6,700	7,000	7,300	7,500	7,700	7,800	8,000	8,200	8,400
727,400	752,700	781,200	810,600	839,900	858,400	877,900	897,300	917,500	938,000
128,300	132,600	137,000	141,600	146,200	149,700	153,400	157,100	160,800	164,600
101,799	110,500	114,200	118,100	122,000	124,900	128,000	131,000	134,200	137,400
51,500	53,200	55,200	57,000	59,000	60,300	61,700	63,200	64,900	66,400
1,110,500	1,230,200	1,253,000	1,276,463	1,299,890	1,318,482	1,337,642	1,356,870	1,376,869	1,397,241
373,000	385,800	399,000	412,600	426,100	436,300	447,100	457,700	468,700	480,100
142,700	147,300	152,200	157,300	162,300	166,300	170,200	174,300	178,200	182,900
16,500	16,900	17,400	17,800	18,300	18,700	19,200	19,700	20,100	20,700
6,606,649	6,900,800	7,121,800	7,349,663	7,580,790	7,751,282	7,927,842	8,106,170	8,289,869	8,478,741

561,400	578,000	592,600	607,800	622,500	638,400	654,500	670,600	687,100	704,400
35,700	37,200	38,200	39,000	40,500	41,400	42,400	43,300	44,100	44,700
31,000	88,900	89,800	91,000	92,100	93,100	94,300	95,400	96,400	97,500
1,436,800	1,453,200	1,484,800	1,518,400	1,551,300	1,586,600	1,622,600	1,659,300	1,695,800	1,733,700
2,124,322	2,132,606	2,164,123	2,190,800	2,218,000	2,248,000	2,276,700	2,312,000	2,343,700	2,374,800
110,699	119,700	123,600	127,900	131,900	134,900	138,400	141,500	145,100	148,500
144,700	147,800	126,000	129,400	132,400	135,800	139,200	142,400	145,900	149,600
1,659,500	1,583,800	1,603,000	1,618,800	1,636,300	1,656,000	1,676,500	1,700,700	1,723,100	1,743,600
699,300	715,100	732,700	751,000	769,500	788,200	807,600	827,500	847,600	868,100
383,400	365,400	349,000	332,600	316,600	325,200	334,000	344,400	353,400	363,300
(16,500)	(16,900)	(17,400)	(17,800)	(18,300)	(18,700)	(19,200)	(19,700)	(20,100)	(20,700)
7,170,321	7,204,806	7,286,423	7,388,900	7,492,800	7,628,900	7,767,000	7,917,400	8,062,100	8,207,500

(563,672)	(304,006)	(164,623)	(39,237)	87,990	122,382	160,842	188,770	227,769	271,241
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3,386,050	3,485,800	3,611,900	3,742,000	3,875,900	3,970,900	4,069,200	4,169,200	4,272,000	4,377,300
(34,700)	(36,100)	(37,100)	(37,900)	(39,300)	(40,200)	(41,200)	(42,100)	(42,800)	(43,400)
(24,500)	(82,200)	(82,800)	(83,700)	(84,600)	(85,400)	(86,500)	(87,400)	(88,200)	(89,100)
(709,400)	(700,500)	(703,600)	(707,800)	(711,400)	(728,200)	(744,700)	(762,000)	(778,300)	(795,700)
(1,996,022)	(2,000,006)	(2,027,123)	(2,049,200)	(2,071,800)	(2,098,300)	(2,123,300)	(2,154,900)	(2,182,900)	(2,210,200)
(8,900)	(9,200)	(9,400)	(9,800)	(9,900)	(10,000)	(10,400)	(10,500)	(10,900)	(11,100)
(93,200)	(94,600)	(70,800)	(72,400)	(73,400)	(75,500)	(77,500)	(79,200)	(81,000)	(83,200)
(549,000)	(353,600)	(350,000)	(342,337)	(336,410)	(337,518)	(338,858)	(343,830)	(346,231)	(346,359)
(326,300)	(329,300)	(333,700)	(338,400)	(343,400)	(351,900)	(360,500)	(369,800)	(378,900)	(388,000)
(240,700)	(218,100)	(196,800)	(175,300)	(154,300)	(158,900)	(163,800)	(170,100)	(175,200)	(180,400)
33,000	33,800	34,800	35,600	36,600	37,400	38,400	39,400	40,200	41,400
(563,672)	(304,006)	(164,623)	(39,237)	87,990	122,382	160,842	188,770	227,769	271,241



The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2026 - 2036

v05.01 - As Adopted - 06 August 2026

2023-2024	2024-2025	Budget 2025-2026	YTD 2025-2026	BUDGET 2026-2027	Description	Account Number	Note
EXPENDITURE: * GOVERNANCE							
225,973	229,317	264,100	230,925	272,300	Salary	2010230	1
40,800	0	21,800	0	22,300	Inc liability LSL	2010231	2
6,634	5,676	2,500	4,707	2,400	Newsletter	2010232	3
14,153	16,735	15,000	14,866	15,000	Subscriptions	2010233	4
12,916	13,661	14,000	14,303	15,000	Membership LGA	2010234	5
12,499	15,619	16,000	14,387	16,000	Membership CLGR, RDAFN, Assoc.	2010235	6
8,682	0	11,800	0	12,100	Strategic Planning	2010236	7
12,997	45,693	12,000	27,248	32,500	Travel, Accommodation & Meals	2010237	8
6,814	8,150	6,500	9,090	7,000	Annual Report	2010238	9
752	0	0	644	0	Committee Expenses	2010239	10
1,421	761	0	483	0	Community Liaison	2010240	11
226	129	0	719	0	Public Consultation	2010242	12
3,100	654	32,600	622	33,500	Elected Members	2010243	13
346,966	336,395	396,300	317,993	428,100	TOTAL		

EXPENDITURE: * ADMIN SUPPORT SERVICES							
47,613	59,395	57,200	59,532	60,500	Accounting Support Service	2010250	14
22,842	25,413	31,600	24,716	32,700	Payroll Function	2010251	15
42,267	48,308	46,800	48,942	50,000	Rates Administration	2010252	16
48,580	28,970	46,400	17,736	57,800	Human Resources	2010255	18
16,057	16,061	23,900	11,710	24,400	Records Management	2010257	19
18,527	15,884	15,000	22,856	17,300	Communications	2010260	20
7,369	21,227	21,500	21,807	22,500	Council Employee Housing	2010270	21
119,756	152,170	124,900	154,683	156,400	Information Technology	2010280	22
36,170	34,065	56,100	35,909	57,800	Customer Service	2010282	23
0	0	20,000	3,798	20,000	Asset Management	2010283	24
16,640	14,115	16,200	21,633	1,900	Outback Community Authority	2010286	25
376,542	415,608	459,600	423,507	501,300	TOTAL		

EXPENDITURE: * MEMBERS EXPENSES							
60,761	64,343	74,400	66,013	75,500	Allowances	2010290	26
30,041	31,196	35,200	32,006	35,700	Mayoral Allowance	2010291	27
9,661	579	10,000	998	7,000	Elections	2010292	28
583	1,231	1,000	732	1,000	Meals	2010293	29
2,236	4,085	4,000	1,964	3,600	Travel	2010294	30
335	474	500	0	500	Accommodation	2010295	31
6,250	5,126	5,000	0	5,300	Training	2010296	32
5,005	1,819	2,000	5,105	3,000	Member Expenses	2010297	33
1,560	1,039	1,500	2,169	1,500	Functions	2010298	34
116,431	109,891	133,600	108,987	133,100	TOTAL		

Year 2 Jun 2028	Year 3 Jun 2029	Year 4 Jun 2030	Year 5 Jun 2031	Year 6 Jun 2032	Year 7 Jun 2033	Year 8 Jun 2034	Year 9 Jun 2035	Year 10 Jun 2036
279,000	286,000	293,300	300,600	308,100	315,900	323,700	331,700	340,000
22,900	23,500	24,100	24,700	25,300	25,900	26,600	27,200	27,900
2,400	2,500	2,600	2,600	2,700	2,700	2,800	2,900	3,000
15,400	15,800	16,200	16,600	17,000	17,400	17,800	18,300	18,700
15,400	15,800	16,200	16,600	17,000	17,400	17,900	18,300	18,800
16,300	16,800	17,200	17,600	18,000	18,500	19,000	19,400	19,900
12,500	12,700	13,100	13,400	13,700	14,100	14,400	14,700	15,100
33,300	34,200	35,000	35,900	36,700	37,700	38,600	39,600	40,500
7,200	7,300	7,500	7,700	7,900	8,100	8,300	8,500	8,700
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
34,300	35,200	36,100	36,900	38,000	38,900	39,800	40,800	41,800
438,700	449,800	461,300	472,600	484,400	496,600	508,900	521,400	534,400

62,000	63,500	65,100	66,700	68,500	70,100	71,800	73,600	75,400
33,500	34,300	35,200	36,100	37,000	37,900	38,900	39,800	40,800
51,100	52,400	53,800	55,000	56,500	57,900	59,400	60,700	62,300
59,300	60,800	62,300	63,700	65,400	67,100	68,700	70,500	72,200
25,000	25,700	26,400	27,100	27,700	28,400	29,100	29,900	30,600
17,700	18,200	18,600	19,100	19,600	20,000	20,500	21,000	21,600
23,000	23,700	24,300	24,800	25,500	26,200	26,800	27,400	28,100
160,200	164,200	168,400	172,600	176,900	181,400	185,900	190,500	195,200
59,200	60,700	62,300	63,800	65,400	67,000	68,700	70,400	72,200
20,500	21,000	21,600	22,100	22,700	23,200	23,800	24,400	25,000
0	0	0	0	0	0	0	0	0
511,500	524,500	538,000	551,000	565,200	579,200	593,600	608,200	623,400

77,300	79,300	81,300	83,300	85,400	87,600	89,700	91,900	94,200
36,600	37,500	38,500	39,400	40,400	41,400	42,500	43,500	44,600
7,200	7,400	7,600	7,800	8,000	8,200	8,400	8,600	8,800
1,000	1,000	1,000	1,000	1,200	1,200	1,200	1,200	1,300
3,700	3,800	3,900	4,000	4,100	4,200	4,300	4,400	4,500
500	500	500	500	500	500	500	600	600
8,200	8,400	8,600	8,800	9,100	9,400	9,600	9,800	10,000
3,100	3,100	3,300	3,300	3,400	3,500	3,500	3,600	3,800
1,500	1,600	1,600	1,600	1,700	1,700	1,700	1,800	1,900
139,100	142,600	146,300	149,700	153,800	157,700	161,400	165,400	169,700

2023-2024	2024-2025	Budget 2025-2026	YTD 2025-2026	BUDGET 2026-2027	Description	Account Number	Note
EXPENDITURE: * ADMIN OTHER SUPPORT							
19,868	27,822	19,000	18,051	21,000	A P P & S	2010301	35
13,000	13,000	15,000	8,930	18,000	Auditors Fees	2010302	36
952	4,483	3,000	5,340	5,500	Assessment Costs	2010303	37
6,649	7,212	6,500	8,265	8,000	Bank Charges	2010304	38
36,456	60,621	40,000	13,787	20,000	Consultant Fees	2010305	39
21,292	28,558	25,000	24,069	26,200	FBT	2010306	40
81,997	91,976	95,000	89,656	92,500	Insurances	2010307	41
5,758	9,982	15,000	17,949	17,500	Legal Charges	2010309	42
4,407	0	2,000	0	2,000	Mtce Office Equipment	2010310	43
7,752	10,521	6,500	8,402	8,500	Office Expenses	2010311	44
225,491	179,031	100,000	195,183	114,800	Salaries	2010312	45
38,709	30,597	28,600	27,115	34,600	Quorn Civic Centre	2010313	46
89,122	80,496	105,600	88,961	108,300	Superannuation	2010315	47
32,022	31,978	27,600	31,868	32,500	Travel, Accommodation & Meals	2010317	48
425	1,968	1,000	0	1,000	Admin - Other Expenses	2010318	49
10,166	1,864	0	2,220	0	WHS	2010319	50
0	0	0	50,882	10,000	Community Land	2010320	51
7,324	2,900	3,500	4,685	3,500	Staff Training	2010321	52
40,675	0	57,300	27,062	57,300	Depreciation	2010322	53
1,294	61	2,900	0	3,000	Staff Uniforms	2010324	54
643,360	583,070	553,500	622,426	584,200	TOTAL		
(1,017,584)	(1,018,220)	(1,013,200)	(967,441)	(1,085,500)	Allocation Admin Overheads	2010326	55
201	212	200	254	200	Centrepay Fees	2010328	56
465,916	426,957	530,000	506,205	561,400	TOTAL ADMINISTRATION & GOVERNANCE EXPENDITURE		
INCOME: * RATES							
2,200,740	2,316,229	2,407,700	2,402,173	2,533,350	General Rates	1010100	57
	(15,090)	(15,700)	(16,591)	(17,400)	Discount for Early Payment	1010150	58
(97,017)	(104,302)	(108,400)	(110,541)	(116,000)	General Rates - Rebates	1010130	59
37,006	43,458	43,000	47,650	47,500	General Rates - Fines & Interest	1010160	60
2,140,729	2,240,296	2,326,600	2,322,691	2,447,450	TOTAL		
1,409,973	1,337,383	1,375,000	2,582,895	1,450,000	FAGS (Grants Commission)	1010210	61
3,550,702	3,577,679	3,701,600	4,905,586	3,897,450	TOTAL		
INCOME: * OTHER ADMIN INCOME							
4,335	11,396	13,000	13,438	13,500	Council Employee Housing	1010270	62
36,070	30,055	32,500	34,824	20,000	Outback Communities Authority	1010344	64
2,286	788	5,000	55,413	5,000	Insurance Claim Reimbursement	1010347	65
4,340	24,243	4,500	4,753	5,000	Reimbursement Income	1010348	66
4,517	5,740	6,500	6,418	6,500	Search Fees	1010349	67
2,015	0	0	2,810	0	Insurance Rebates & Bonuses	1010353	68
55,347	72,222	61,500	117,656	50,000	TOTAL		
3,606,049	3,649,901	3,763,100	5,023,243	3,947,450	TOTAL ADMINISTRATION & GOVERNANCE INCOME		
3,140,133	3,222,944	3,233,100	4,517,038	3,386,050	NET ADMINISTRATION & GOVERNANCE		

Year 2 Jun 2028	Year 3 Jun 2029	Year 4 Jun 2030	Year 5 Jun 2031	Year 6 Jun 2032	Year 7 Jun 2033	Year 8 Jun 2034	Year 9 Jun 2035	Year 10 Jun 2036
21,500	22,100	22,600	23,200	23,700	24,300	24,900	25,600	26,200
17,000	17,400	19,400	19,900	20,400	20,900	21,400	21,900	22,500
5,600	5,700	5,900	6,000	6,200	6,300	6,500	6,700	6,800
8,200	8,400	8,600	8,800	9,000	9,200	9,500	9,700	9,900
20,400	21,000	21,500	22,000	22,600	23,200	23,700	24,300	24,900
26,800	27,500	28,200	28,900	29,600	30,400	31,100	31,900	32,700
94,800	97,100	99,600	102,100	104,600	107,300	109,900	112,700	115,500
17,900	18,300	18,800	19,300	19,800	20,300	20,800	21,300	21,800
2,100	2,100	2,200	2,200	2,300	2,400	2,400	2,500	2,500
8,800	9,000	9,300	9,500	9,800	10,000	10,200	10,400	10,700
118,600	121,300	123,500	126,400	129,500	132,500	136,300	141,700	145,200
35,400	36,300	37,100	38,000	39,000	40,000	41,100	42,200	43,200
111,000	113,800	116,700	119,600	122,500	125,600	128,700	131,900	135,200
33,200	34,000	35,000	35,800	36,600	37,600	38,500	39,500	40,500
1,000	1,100	1,100	1,100	1,100	1,100	1,200	1,200	1,300
0	0	0	0	0	0	0	0	0
10,200	10,500	10,700	11,000	11,300	11,600	11,800	12,100	12,400
3,500	3,600	3,800	3,900	4,000	4,000	4,100	4,200	4,400
55,800	55,400	54,400	53,300	52,500	51,500	51,000	50,200	49,200
3,100	3,200	3,300	3,300	3,400	3,500	3,600	3,700	3,800
594,900	607,800	621,700	634,300	647,900	661,700	676,700	693,700	708,700
(1,106,400)	(1,132,300)	(1,159,700)	(1,185,300)	(1,213,100)	(1,240,900)	(1,270,300)	(1,301,900)	(1,332,100)
200	200	200	200	200	200	300	300	300
578,000	592,600	607,800	622,500	638,400	654,500	670,600	687,100	704,400
2,622,000	2,713,800	2,808,800	2,907,100	2,979,800	3,054,300	3,130,700	3,209,000	3,289,200
(18,000)	(18,600)	(19,300)	(20,000)	(20,500)	(21,000)	(21,500)	(22,000)	(22,600)
(120,100)	(124,300)	(128,700)	(133,200)	(136,500)	(139,900)	(143,400)	(147,000)	(150,700)
49,100	50,800	52,500	54,200	55,500	56,900	58,200	59,600	61,100
2,533,000	2,621,700	2,713,300	2,808,100	2,878,300	2,950,300	3,024,000	3,099,600	3,177,000
1,499,800	1,550,900	1,603,400	1,656,000	1,696,000	1,737,500	1,779,000	1,821,800	1,866,100
4,032,800	4,172,600	4,316,700	4,464,100	4,574,300	4,687,800	4,803,000	4,921,400	5,043,100
14,000	14,400	14,900	15,500	15,800	16,200	16,600	17,000	17,400
0	0	0	0	0	0	0	0	0
5,200	5,300	5,500	5,700	5,800	6,000	6,100	6,300	6,400
5,100	5,300	5,500	5,700	5,800	5,900	6,100	6,200	6,400
6,700	6,900	7,200	7,400	7,600	7,800	8,000	8,200	8,400
0	0	0	0	0	0	0	0	0
31,000	31,900	33,100	34,300	35,000	35,900	36,800	37,700	38,600
4,063,800	4,204,500	4,349,800	4,498,400	4,609,300	4,723,700	4,839,800	4,959,100	5,081,700
3,485,800	3,611,900	3,742,000	3,875,900	3,970,900	4,069,200	4,169,200	4,272,000	4,377,300

2023-2024	2024-2025	Budget 2025-2026	YTD 2025-2026	BUDGET 2026-2027	Description	Account Number	Note
EXPENDITURE: * FIRE PREVENTION							
453	1,384	1,000	337	700	Illegal Dumping	2050524	69
4,901	633	5,700	1,207	1,900	Fire Breaks	2050550	70
2,210	2,040	3,000	2,319	2,700	Fire Signage	2050551	71
26,850	14,518	34,800	12,167	15,700	Fire Prevention Officer	2050552	72
1,965	0	4,500	0	800	Fire Tracks	2050555	73
36,378	18,574	49,000	16,030	21,800	TOTAL		
EXPENDITURE: * FIRE PROTECTION							
5,841	8,855	8,300	5,267	6,700	Emergency Operations	2050600	74
0	0	2,900	0	1,400	Fires	2050606	75
244	1,775	1,300	0	1,500	Water Sources (Bores & Tanks)	2050609	77
6,460	10,630	12,500	5,267	9,600	TOTAL		
EXPENDITURE: * VANDALISM							
0	216	1,600	816	1,000	Vandalism Repairs	2050623	78
0	216	1,600	816	1,000	TOTAL		
EXPENDITURE: * STATE EMERGENCY SERVICES							
3,129	3,122	3,200	3,168	3,300	Emergency Service Levy	2050640	79
0	240	0	110	0	Rural Property Addressing	2050641	80
82	656	0	0	0	SES - Quorn Expenditure	2050650	81
0	324	0	0	0		2050650450	
0	13	0	0	0		2050650500	
675	0	0	506	0		2050651850	
3,930	4,018	3,200	3,784	3,300	TOTAL		
46,768	33,438	66,300	25,897	35,700	TOTAL PUBLIC ORDER EXPENDITURE		
INCOME: * PUBLIC ORDER INCOME							
0	0	0	1,419	1,000	Fire Prevention Income	1050804	83
0	0	0	1,419	1,000	TOTAL		
0	0	0	1,419	1,000	TOTAL PUBLIC ORDER INCOME		
(46,768)	(33,438)	(66,300)	(24,478)	(34,700)	NET PUBLIC ORDER		

Year 2 Jun 2028	Year 3 Jun 2029	Year 4 Jun 2030	Year 5 Jun 2031	Year 6 Jun 2032	Year 7 Jun 2033	Year 8 Jun 2034	Year 9 Jun 2035	Year 10 Jun 2036
1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
2,000	2,100	2,100	2,200	2,300	2,400	2,400	2,400	2,400
2,800	2,900	2,900	3,000	3,000	3,200	3,300	3,300	3,300
16,000	16,500	16,900	17,400	17,800	18,200	18,700	19,100	19,500
900	900	900	1,000	1,000	1,000	1,000	1,000	1,000
22,700	23,400	23,800	24,600	25,100	25,800	26,400	26,800	27,200
6,900	7,000	7,200	7,600	7,700	7,900	8,000	8,200	8,300
1,500	1,500	1,500	1,700	1,700	1,700	1,800	1,800	1,800
1,500	1,600	1,600	1,600	1,800	1,800	1,800	1,900	1,900
9,900	10,100	10,300	10,900	11,200	11,400	11,600	11,900	12,000
1,200	1,200	1,300	1,400	1,400	1,400	1,400	1,400	1,400
1,200	1,200	1,300	1,400	1,400	1,400	1,400	1,400	1,400
3,400	3,500	3,600	3,600	3,700	3,800	3,900	4,000	4,100
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
3,400	3,500	3,600	3,600	3,700	3,800	3,900	4,000	4,100
37,200	38,200	39,000	40,500	41,400	42,400	43,300	44,100	44,700
1,100	1,100	1,100	1,200	1,200	1,200	1,200	1,300	1,300
1,100	1,100	1,100	1,200	1,200	1,200	1,200	1,300	1,300
1,100	1,100	1,100	1,200	1,200	1,200	1,200	1,300	1,300
(36,100)	(37,100)	(37,900)	(39,300)	(40,200)	(41,200)	(42,100)	(42,800)	(43,400)

2023-2024	2024-2025	Budget 2025-2026	YTD 2025-2026	BUDGET 2026-2027	Description	Account Number	Note
EXPENDITURE: * COMMUNITY WELFARE							
0	0	4,500	5,369	4,500	Northern Passenger Transport Scheme	1851264	84
7,517	5,275	16,400	5,912	10,800	Community Groups Support	2151265	85
293	5,533	0	3,084	2,500	Hawker Community Bus	2151267	86
147	1,849	0	1,357	1,500	Quorn Community Bus	2151269	87
9,447	8,518	0	1,441	0	Grants Research	2151270	88
29,725	48,436	63,000	39,111	10,200	Community Grants Fund	2151272	89
368	425	500	92	500	Hawker Town Crier	2151273	90
365	963	1,000	644	1,000	Quorn Mercury	2151274	91
105	150	0	3,025	0	Other SS&W Expenditure	2151300	92
47,968	71,150	85,400	60,035	31,000	TOTAL		
47,968	71,150	85,400	60,035	31,000	TOTAL COMMUNITY WELFARE EXPENDITURE		
INCOME: * COMMUNITY WELFARE							
3,105	3,885	4,000	2,971	3,500	Hawker Community Bus	1151341	93
0	47,036	0	0	0	Northern Passenger Transport Scheme	1151343	94
0	0	0	5,818	0	Community Welfare Income	1151344	95
3,254	1,727	4,000	1,684	3,000	Quorn Community Bus	1151345	96
6,358	52,648	8,000	10,472	6,500	TOTAL		
6,358	52,648	8,000	10,472	6,500	TOTAL COMMUNITY WELFARE INCOME		
(41,610)	(18,502)	(77,400)	(49,563)	(24,500)	NET COMMUNITY WELFARE		

Year 2 Jun 2028	Year 3 Jun 2029	Year 4 Jun 2030	Year 5 Jun 2031	Year 6 Jun 2032	Year 7 Jun 2033	Year 8 Jun 2034	Year 9 Jun 2035	Year 10 Jun 2036
4,600	4,700	4,900	5,000	5,100	5,200	5,400	5,500	5,600
11,000	11,300	11,500	11,900	12,300	12,500	12,800	13,200	13,500
2,600	2,600	2,700	2,800	2,800	2,900	3,000	3,000	3,100
1,500	1,500	1,600	1,600	1,600	1,700	1,700	1,800	1,800
0	0	0	0	0	0	0	0	0
67,700	68,200	68,700	69,100	69,600	70,200	70,700	71,100	71,600
500	500	600	700	700	700	700	700	800
1,000	1,000	1,000	1,000	1,000	1,100	1,100	1,100	1,100
0	0	0	0	0	0	0	0	0
88,900	89,800	91,000	92,100	93,100	94,300	95,400	96,400	97,500
88,900	89,800	91,000	92,100	93,100	94,300	95,400	96,400	97,500
3,600	3,800	3,900	4,000	4,100	4,200	4,300	4,400	4,500
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
3,100	3,200	3,400	3,500	3,600	3,600	3,700	3,800	3,900
6,700	7,000	7,300	7,500	7,700	7,800	8,000	8,200	8,400
6,700	7,000	7,300	7,500	7,700	7,800	8,000	8,200	8,400
(82,200)	(82,800)	(83,700)	(84,600)	(85,400)	(86,500)	(87,400)	(88,200)	(89,100)

2023-2024	2024-2025	Budget 2025-2026	YTD 2025-2026	BUDGET 2026-2027	Description	Account Number	Note
EXPENDITURE: * CEMETERIES							
75,384	95,574	75,700	104,994	79,700	Cemeteries - Quorn	2201440	97
28,398	43,972	35,200	59,117	60,700	Cemeteries - Hawker	2201441	98
106,545	139,546	110,900	164,111	140,400	TOTAL		
EXPENDITURE: * CWMS							
93,434	39,477	123,000	79,900	105,900	CWMS - Quorn	2201515	99
147,309	29,909	72,400	25,143	42,200	CWMS - Hawker	2201516	100
240,743	69,386	195,400	105,044	148,100	TOTAL		
EXPENDITURE: * PUBLIC CONVENIENCES							
99,438	101,157	108,100	74,275	88,600	Public Convenienes - Quorn	2201640	101
102,130	105,800	98,000	113,384	112,700	Public Convenienes - Hawker	2201643	102
5,261	3,894	4,300	2,599	4,100	RV Dump Point - Quorn	2201647	103
1,131	2,697	1,000	835	1,500	RV Dump Point - Hawker	2201648	104
207,960	213,548	211,400	191,093	206,900	TOTAL		
EXPENDITURE: * SANITATION & GARBAGE							
132,162	152,674	135,400	148,403	148,100	San & Garb - Quorn Transfer Station	2201680	105
184,926	165,383	180,400	170,846	188,100	Quorn Kerbside Waste Pickup	2201700	106
62,428	63,697	92,100	60,840	89,900	Quorn Kerbside Recycling Pickup	2201710	107
0	21,177	0	14,221	14,600	San & Garb - Quorn Street Bins	2201740	108
52,478	53,871	55,000	55,477	57,500	San & Garb - Waste Management Levy	2201780	109
18,994	28,266	19,100	19,653	19,200	San & Garb - Warren Gorge	2201800	110
0	18,970	0	24,408	24,300	San & Garb - Hawker Street Bins	2201802	111
80,684	98,766	79,500	120,755	94,100	San & Garb - Hawker Landfill	2201803	112
65,444	47,730	60,500	49,291	59,900	Hawker Kerbside Waste Pickup	2201810	113
17,636	17,982	28,900	17,123	30,800	Hawker Kerbside Recycling Pickup	2201815	114
624,690	668,514	652,300	681,017	726,500	TOTAL		
EXPENDITURE: * OTHER COMMUNITY AMENITIES							
134,764	140,721	141,400	125,508	151,500	Street Cleaning	2201821	115
21,157	35,506	25,100	68,341	35,100	Planning Consultant	2201862	116
32,038	0	23,000	24,028	23,000	Depreciation - Community Amenities	2201870	117
267	3,634	2,300	6,033	5,300	Hawker Dam - Maintenance	2201877	118
188,225	179,862	191,800	223,910	214,900	TOTAL		
1,368,163	1,270,856	1,361,800	1,365,175	1,436,800	TOTAL COMMUNITY AMENITY EXPENDITURE		

Year 2 Jun 2028	Year 3 Jun 2029	Year 4 Jun 2030	Year 5 Jun 2031	Year 6 Jun 2032	Year 7 Jun 2033	Year 8 Jun 2034	Year 9 Jun 2035	Year 10 Jun 2036
81,600	83,700	85,900	88,100	90,100	92,400	94,800	97,000	99,500
62,100	63,600	65,300	66,800	68,600	70,400	72,000	73,800	75,600
143,700	147,300	151,200	154,900	158,700	162,800	166,800	170,800	175,100
105,500	105,900	106,100	106,000	106,500	106,800	107,500	107,800	108,100
41,900	42,200	42,300	42,400	42,700	42,700	43,100	43,100	43,300
147,400	148,100	148,400	148,400	149,200	149,500	150,600	150,900	151,400
90,800	92,800	95,400	97,700	100,200	102,800	105,200	107,800	110,400
115,400	118,200	121,300	124,400	127,600	130,800	134,000	137,300	140,700
4,300	4,300	4,500	4,500	4,700	4,800	4,900	5,000	5,200
1,600	1,600	1,600	1,900	1,900	1,900	1,900	1,900	1,900
212,100	216,900	222,800	228,500	234,400	240,300	246,000	252,000	258,200
151,600	155,400	159,400	163,400	167,600	171,700	175,900	180,200	184,700
184,200	188,700	193,300	197,900	202,900	208,100	213,400	218,500	223,800
98,600	101,100	103,500	106,000	108,700	111,400	114,300	116,900	119,900
15,000	15,300	15,700	16,100	16,500	17,000	17,400	17,800	18,200
58,900	60,400	61,900	63,400	65,000	66,700	68,300	70,000	71,800
19,700	20,200	20,700	21,200	21,800	22,300	22,800	23,600	24,100
24,800	25,400	26,000	26,700	27,400	28,000	28,700	29,500	30,200
86,000	88,100	90,400	92,700	94,800	97,300	99,700	102,200	104,800
60,500	61,900	63,500	64,900	66,500	68,400	70,000	71,700	73,400
31,600	32,300	33,200	33,900	34,800	35,700	36,600	37,500	38,500
730,900	748,800	767,600	786,200	806,000	826,600	847,100	867,900	889,400
155,400	159,200	163,200	167,300	171,500	175,900	180,300	184,800	189,400
36,000	36,800	37,800	38,700	39,700	40,700	41,700	42,800	43,900
22,400	22,200	21,800	21,400	21,100	20,700	20,500	20,200	19,800
5,300	5,500	5,600	5,900	6,000	6,100	6,300	6,400	6,500
219,100	223,700	228,400	233,300	238,300	243,400	248,800	254,200	259,600
1,453,200	1,484,800	1,518,400	1,551,300	1,586,600	1,622,600	1,659,300	1,695,800	1,733,700

2023-2024	2024-2025	Budget 2025-2026	YTD 2025-2026	BUDGET 2026-2027	Description	Account Number	Note
INCOME: * CEMETERIES							
20,741	23,920	24,000	85,894	26,000	Cemeteries - Fees & Charges	1201900	119
20,741	23,920	24,000	85,894	26,000	TOTAL		
INCOME: * CWMS							
161,335	169,303	177,600	182,000	190,400	CWMS - Quorn	1201950	120
77,595	81,555	85,400	116,145	90,100	CWMS - Hawker	1201951	121
238,930	250,858	263,000	298,145	280,500	TOTAL		
INCOME: * SANITATION & GARBAGE							
342,186	365,276	384,300	391,435	407,400	Sanitation & Garbage Fees	1201970	122
7,040	8,526	8,500	7,082	8,500	Quorn Transfer Station - Fees & Charge	1201972	123
3,875	24,432	4,500	4,227	5,000	Hawker Landfill - Fees & Charges	1201973	124
0	0	0	3,000	0	Comm. Amenities - Other Income	1201985	125
353,100	398,233	397,300	405,744	420,900	TOTAL		
612,771	673,011	684,300	789,783	727,400	TOTAL COMMUNITY AMENITY INCOME		
(755,392)	(597,845)	(677,500)	(575,392)	(709,400)	NET COMMUNITY AMENITY		

Year 2 Jun 2028	Year 3 Jun 2029	Year 4 Jun 2030	Year 5 Jun 2031	Year 6 Jun 2032	Year 7 Jun 2033	Year 8 Jun 2034	Year 9 Jun 2035	Year 10 Jun 2036
26,900	27,800	28,800	29,700	30,400	31,200	31,900	32,700	33,500
26,900	27,800	28,800	29,700	30,400	31,200	31,900	32,700	33,500
196,700	205,100	213,500	221,900	226,100	230,300	234,500	238,700	242,900
93,100	97,100	101,100	105,100	107,000	109,000	111,000	113,000	115,000
289,800	302,200	314,600	327,000	333,100	339,300	345,500	351,700	357,900
422,100	436,800	452,300	467,800	479,100	491,200	503,300	516,200	529,200
8,800	9,100	9,400	9,700	10,000	10,200	10,500	10,700	11,000
5,100	5,300	5,500	5,700	5,800	6,000	6,100	6,200	6,400
0	0	0	0	0	0	0	0	0
436,000	451,200	467,200	483,200	494,900	507,400	519,900	533,100	546,600
752,700	781,200	810,600	839,900	858,400	877,900	897,300	917,500	938,000
(700,500)	(703,600)	(707,800)	(711,400)	(728,200)	(744,700)	(762,000)	(778,300)	(795,700)

2023-2024	2024-2025	Budget 2025-2026	YTD 2025-2026	BUDGET 2026-2027	Description	Account Number	Note
EXPENDITURE: * HALLS							
50,223	46,472	30,000	42,292	36,700	Town Hall - Quorn	2302535	126
39,400	35,161	32,200	44,308	38,600	Community Hall - Quorn	2302536	127
7,784	3,812	3,100	3,802	3,800	Court House - Quorn	2302537	128
21,860	20,410	22,900	29,198	25,700	Institute Hawker	2302538	129
9,947	27,528	10,200	24,441	18,600	Anzac Memorial	2302539	130
3,605	3,081	2,500	1,865	2,500	CWA Hall - Hawker	2302540	131
1,818	1,685	1,600	5,765	5,000	Hawker History Hub	2302541	132
13,393	19,847	12,900	20,496	24,400	Foresters Hall Hawker	2302542	133
2,101	2,095	1,600	2,661	2,500	Lions Clubrooms	2302549	134
225	7,679	300	900	500	Memorial Hall	2302550	135
12,396	7,372	8,900	16,575	16,000	Buckaringa Building	2302551	136
262	0	500	0	1,000	Waived/Donated Facility Hire Fees	2302579	137
163,014	175,142	126,700	192,306	175,300	TOTAL		
EXPENDITURE: * LIBRARIES							
6,831	6,847	5,750	7,240	7,550	Library - Hawker	2302584	138
16,246	17,070	15,500	14,132	20,500	Library - Quorn	2302585	139
23,077	23,917	21,250	21,373	28,050	TOTAL		
EXPENDITURE: * RESERVES							
49,903	24,531	30,400	24,260	24,000	Reserves - Hawker	2302661	140
7,729	4,253	5,300	3,503	4,900	Loading Ramp / Stockyard Arena	2302662	141
34,909	272	2,300	4,944	4,000	Reserves - Cradock	2302663	142
65,862	89,053	69,800	77,914	72,100	Reserves - Quorn	2302700	143
4,858	9,798	5,000	7,646	7,700	Gardens - First Street	2302701	144
36,854	69,221	37,800	51,813	54,900	Gardens - Quorn - Railway Tce / Town	2302702	145
5,939	11,308	6,800	7,482	6,900	Gardens - Hawker - Centenary	2302703	146
48,981	92,046	50,900	52,017	54,800	Gardens - Street Trees	2302704	147
19,632	31,566	24,000	29,453	28,000	Gardens - Reserves Spraying	2302705	148
65,927	70,782	74,500	96,608	91,900	Slashing	2302706	149
36,222	53,179	29,500	28,973	32,900	Gardens - Parks	2302708	150
3,538	552	3,300	7,673	8,300	Hawker Entrances	2302709	151
22,403	31,434	20,200	12,404	13,800	Quorn Entrances	2302710	152
197	4,385	0	1,717	0	Pioneer Park	2302711	153
6,165	9,104	2,000	5,036	2,600	Powell Gardens	2302712	154
10,760	4,850	1,300	5,080	2,500	Lions Park	2302714	155
19,603	42,269	18,300	18,497	18,600	Bushfood Walk	2302718	156
24,172	31,413	29,900	27,987	31,600	Quorn Town Square	2302719	157
463,659	580,014	411,300	463,006	459,500	TOTAL		

Year 2 Jun 2028	Year 3 Jun 2029	Year 4 Jun 2030	Year 5 Jun 2031	Year 6 Jun 2032	Year 7 Jun 2033	Year 8 Jun 2034	Year 9 Jun 2035	Year 10 Jun 2036
37,600	38,600	39,400	40,500	41,400	42,600	43,600	44,600	45,800
39,500	40,400	41,400	42,400	43,600	44,700	45,700	46,900	47,900
3,800	4,000	4,000	4,300	4,400	4,400	4,500	4,500	4,800
26,300	27,100	27,800	28,400	29,200	29,800	30,700	31,200	32,200
19,000	19,400	20,000	20,500	21,000	21,600	22,000	22,600	23,000
2,500	2,500	2,700	2,900	2,900	3,000	3,000	3,000	3,000
5,000	5,100	5,400	5,500	5,600	5,800	5,900	6,000	6,200
24,900	25,600	26,300	26,900	27,600	28,300	28,900	29,700	30,400
2,500	2,500	2,700	2,800	2,800	2,900	2,900	3,000	3,000
500	500	500	500	500	600	600	600	600
16,200	16,700	17,100	17,600	18,000	18,400	19,100	19,400	19,900
1,000	1,100	1,100	1,100	1,200	1,200	1,200	1,200	1,300
178,800	183,500	188,400	193,400	198,200	203,300	208,100	212,700	218,100
7,500	7,800	7,900	8,200	8,300	8,500	8,800	8,900	9,200
20,800	21,400	21,900	22,400	23,000	23,500	24,100	24,800	25,400
28,300	29,200	29,800	30,600	31,300	32,000	32,900	33,700	34,600
24,500	25,300	25,800	26,500	27,200	27,800	28,500	29,300	30,000
5,000	5,100	5,300	5,600	5,700	5,800	5,900	6,000	6,000
4,000	4,100	4,300	4,400	4,500	4,600	4,800	4,800	4,900
73,800	75,700	77,700	79,600	81,600	83,700	85,600	87,900	90,000
7,800	8,000	8,200	8,400	8,700	8,800	9,100	9,300	9,400
56,300	57,700	59,100	60,800	62,100	63,700	65,200	66,800	68,500
6,900	7,200	7,400	7,700	7,800	8,000	8,300	8,300	8,600
56,200	57,500	59,100	60,500	62,000	63,500	65,000	66,800	68,400
28,800	29,300	30,200	30,900	31,700	32,600	33,300	34,200	34,900
94,100	96,500	98,900	101,300	104,000	106,400	109,100	111,900	114,700
33,700	34,400	35,300	36,300	37,200	38,100	39,100	39,900	41,000
8,400	8,700	8,800	9,300	9,400	9,600	9,900	10,100	10,300
14,300	14,600	15,000	15,300	15,700	16,200	16,600	16,900	17,300
0	0	0	0	0	0	0	0	0
2,800	2,800	2,900	2,900	3,000	3,000	3,100	3,300	3,300
2,600	2,800	2,800	2,900	2,900	3,000	3,000	3,100	3,300
19,000	19,500	20,000	20,500	21,000	21,500	22,000	22,600	23,100
32,400	33,100	34,000	34,800	35,800	36,700	37,600	38,400	39,400
470,600	482,300	494,800	507,700	520,300	533,000	546,100	559,600	573,100

2023-2024	2024-2025	Budget 2025-2026	YTD 2025-2026	BUDGET 2026-2027	Description	Account Number	Note
EXPENDITURE: * SPORTING RESERVES							
59,370	87,368	35,900	56,823	46,500	Rec & Sport - Quorn Town Oval	2302750	158
18,716	37,973	22,700	14,984	16,500	Rec & Sport - Quorn Playground	2302751	159
13,680	13,718	12,600	15,776	15,500	Rec & Sport - Hawker Complex	2302752	160
8,858	22,305	8,722	13,544	13,272	Quorn Skate Park	2302753	161
6,254	12,112	7,500	8,334	7,700	Quorn Racing Club	2302755	162
10,444	9,106	10,600	53,220	13,200	Hawker Racing Club	2302756	163
5,432	13,433	2,500	167	1,300	Playground - Quorn Oval	2302758	164
105	1,895	1,500	309	1,000	Hawker Gym	2302759	165
48	3,031	2,300	277	2,300	Playground - Hawker Sports Centre	2302760	166
2,315	10,885	3,400	7,908	60,600	Quorn Dog Park	2302761	167
3,285	14,300	2,000	9,663	9,700	Hawker Dog Park	2302762	168
128,507	226,335	109,722	181,005	187,572	TOTAL		
EXPENDITURE: * SWIMMING POOLS							
370,522	425,449	401,500	376,499	395,300	Swimming Pool - Quorn	2302780	169
163,627	188,417	272,500	157,027	181,700	Swimming Pool - Hawker	2302781	170
534,149	613,866	674,000	533,526	577,000	TOTAL		
EXPENDITURE: * OTHER CULTURE							
590,081	0	672,400	437,326	672,400	Depreciation - Culture & Recreation	2302793	171
12,809	19,335	20,000	13,439	17,000	Warren Gorge - Maintenance	2302794	172
6,618	7,916	5,700	19,268	7,500	Other Rec & Culture	2302795	173
606	559	0	607	0	TV Retransmission Sites	2302796	174
610,311	27,809	698,700	470,639	696,900	TOTAL		
1,922,717	1,647,083	2,041,672	1,861,855	2,124,322	TOTAL CULTURE & RECREATION EXPENDITURE		

Year 2 Jun 2028	Year 3 Jun 2029	Year 4 Jun 2030	Year 5 Jun 2031	Year 6 Jun 2032	Year 7 Jun 2033	Year 8 Jun 2034	Year 9 Jun 2035	Year 10 Jun 2036
47,600	48,900	50,100	51,300	52,700	53,900	55,300	56,500	57,900
17,000	17,400	18,000	18,400	18,700	19,200	19,700	20,100	20,600
15,900	16,300	16,700	17,200	17,600	18,100	18,500	18,900	19,400
13,106	12,723	13,100	13,500	13,800	14,200	14,500	14,800	15,100
7,700	8,000	8,200	8,400	8,700	8,800	9,200	9,200	9,600
5,800	5,900	6,000	6,300	6,400	6,500	6,700	6,900	7,000
1,400	1,400	1,500	1,500	1,500	1,500	1,500	1,600	1,600
1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,300	1,300
2,300	2,400	2,400	2,600	2,600	2,700	2,800	2,800	2,800
62,000	63,600	65,400	66,900	68,500	70,400	72,000	73,800	75,500
9,900	10,200	10,400	10,800	11,100	11,300	11,600	11,700	12,100
183,806	187,923	192,900	198,000	202,700	207,700	212,900	217,600	222,900
404,800	414,900	425,200	435,500	446,300	457,400	468,500	479,900	491,700
186,300	190,800	195,600	200,600	205,700	210,800	216,100	221,200	226,800
591,100	605,700	620,800	636,100	652,000	668,200	684,600	701,100	718,500
654,700	649,600	637,600	624,900	615,700	603,900	598,200	588,900	576,900
17,600	18,000	18,400	19,000	19,400	19,900	20,300	20,900	21,400
7,700	7,900	8,100	8,300	8,400	8,700	8,900	9,200	9,300
0	0	0	0	0	0	0	0	0
680,000	675,500	664,100	652,200	643,500	632,500	627,400	619,000	607,600
2,132,606	2,164,123	2,190,800	2,218,000	2,248,000	2,276,700	2,312,000	2,343,700	2,374,800

2023-2024	2024-2025	Budget 2025-2026	YTD 2025-2026	BUDGET 2026-2027	Description	Account Number	Note
INCOME: * HALLS							
22,400	16,220	12,500	27,931	18,300	Halls - Quorn	1302850	175
9,543	7,899	5,000	14,198	8,000	Halls - Hawker	1302851	176
31,943	24,119	17,500	42,129	26,300	TOTAL		
INCOME: * LIBRARIES							
3,302	3,996	4,000	1,506	4,000	Library Income - Quorn	1302870	177
1,541	1,539	1,500	607	1,700	Library Income - Hawker	1302871	178
4,843	5,535	5,500	2,113	5,700	TOTAL		
INCOME: * RESERVES							
18,753	24,468	25,000	27,947	27,500	Warren Gorge Income	1302886	179
296	190	0	218	200	Powell Gardens Income	1302887	180
2,430	113	0	100	0	Reserves - Other Income	1302890	181
21,479	24,771	25,000	28,266	27,700	TOTAL		
INCOME: * SPORTING RESERVES							
390	390	500	26,532	600	Quorn Tennis / Netball Courts	1302918	182
7,314	6,985	7,000	8,328	8,500	Rec & Sport - Oval / Other Income	1302920	183
7,704	7,375	7,500	34,860	9,100	TOTAL		
INCOME: * SWIMMING POOLS							
34,188	42,982	44,500	33,708	47,500	Swimming Pool - Quorn	1302930	184
8,460	11,035	11,500	8,412	12,000	Swimming Pool - Hawker	1302931	185
27	5,032	0	12,594	0	Other Cultural Income	1302955	186
42,675	59,048	56,000	54,715	59,500	TOTAL		
108,645	120,848	111,500	162,082	128,300	TOTAL CULTURE & RECREATION INCOME		
(1,814,072)	(1,526,235)	(1,930,172)	(1,699,773)	(1,996,022)	NET CULTURE & RECREATION		

Year 2 Jun 2028	Year 3 Jun 2029	Year 4 Jun 2030	Year 5 Jun 2031	Year 6 Jun 2032	Year 7 Jun 2033	Year 8 Jun 2034	Year 9 Jun 2035	Year 10 Jun 2036
18,900	19,500	20,200	20,800	21,400	21,800	22,400	22,900	23,500
8,300	8,600	8,900	9,200	9,300	9,600	9,900	10,000	10,200
27,200	28,100	29,100	30,000	30,700	31,400	32,300	32,900	33,700
4,100	4,200	4,400	4,500	4,600	4,700	4,800	5,000	5,100
1,700	1,800	1,800	1,900	1,900	1,900	2,000	2,000	2,100
5,800	6,000	6,200	6,400	6,500	6,600	6,800	7,000	7,200
28,500	29,400	30,400	31,400	32,200	33,000	33,800	34,600	35,400
200	200	200	200	200	200	200	200	200
0	0	0	0	0	0	0	0	0
28,700	29,600	30,600	31,600	32,400	33,200	34,000	34,800	35,600
600	600	600	600	600	700	700	700	700
8,800	9,100	9,300	9,700	10,000	10,200	10,400	10,700	10,900
9,400	9,700	9,900	10,300	10,600	10,900	11,100	11,400	11,600
49,100	50,800	52,500	54,200	55,500	56,900	58,200	59,600	61,100
12,400	12,800	13,300	13,700	14,000	14,400	14,700	15,100	15,400
0	0	0	0	0	0	0	0	0
61,500	63,600	65,800	67,900	69,500	71,300	72,900	74,700	76,500
132,600	137,000	141,600	146,200	149,700	153,400	157,100	160,800	164,600
(2,000,006)	(2,027,123)	(2,049,200)	(2,071,800)	(2,098,300)	(2,123,300)	(2,154,900)	(2,182,900)	(2,210,200)



The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2026 - 2036

v05.01 - As Adopted - 06 August 2026

2023-2024	2024-2025	Budget 2025-2026	YTD 2025-2026	BUDGET 2026-2027	Description	Account Number	Note
EXPENDITURE:							
90,091	92,535	98,780	98,780	101,799	SAAL Landscape Levy	2403000	187
475	475	500	245	500	Dog Fence Levy	2403025	188
6,229	6,217	10,300	5,959	8,400	Little Corella Control	2403051	189
96,795	99,227	109,580	104,984	110,699	TOTAL		
96,795	99,227	109,580	104,984	110,699	TOTAL AGRICULTURE EXPENDITURE		
INCOME:							
93,062	94,730	98,780	99,120	101,799	SAAL Landscape Levy	1403300	190
93,062	94,730	98,780	99,120	101,799	TOTAL		
93,062	94,730	98,780	99,120	101,799	TOTAL AGRICULTURE INCOME		
(3,733)	(4,497)	(10,800)	(5,864)	(8,900)	NET AGRICULTURE		

Year 2 Jun 2028	Year 3 Jun 2029	Year 4 Jun 2030	Year 5 Jun 2031	Year 6 Jun 2032	Year 7 Jun 2033	Year 8 Jun 2034	Year 9 Jun 2035	Year 10 Jun 2036
110,500	114,200	118,100	122,000	124,900	128,000	131,000	134,200	137,400
500	600	600	600	600	600	600	600	700
8,700	8,800	9,200	9,300	9,400	9,800	9,900	10,300	10,400
119,700	123,600	127,900	131,900	134,900	138,400	141,500	145,100	148,500
119,700	123,600	127,900	131,900	134,900	138,400	141,500	145,100	148,500
110,500	114,200	118,100	122,000	124,900	128,000	131,000	134,200	137,400
110,500	114,200	118,100	122,000	124,900	128,000	131,000	134,200	137,400
110,500	114,200	118,100	122,000	124,900	128,000	131,000	134,200	137,400
(9,200)	(9,400)	(9,800)	(9,900)	(10,000)	(10,400)	(10,500)	(10,900)	(11,100)

2023-2024	2024-2025	Budget 2025-2026	YTD 2025-2026	BUDGET 2026-2027	Description	Account Number	Note
EXPENDITURE: * BUILDING ACT							
19,720	15,326	16,900	10,492	16,600	Building & Development Officer	2453457	191
20,368	8,120	20,500	16,261	20,100	Building Act - Other	2453458	192
40,088	23,446	37,400	26,753	36,700	TOTAL		
EXPENDITURE: * DEVELOPMENT							
1,303	1,423	1,300	872	1,200	RAP Expenses	2453500	193
0	0	0	0	25,000	Development Expenses	2453547	194
0	340	1,000	1,971	1,300	Dev - Legal Expenses	2453562	195
41,391	25,209	39,700	29,596	64,200	TOTAL		
EXPENDITURE: * DOG & CAT							
0	0	0	116	0	Dog & Cat Board Levy	2454135	196
132	1,759	21,100	1,808	9,700	Dog Officer	2454138	197
25,705	13,785	28,400	11,756	12,700	Dog Expenses	2454140	198
11	0	10,800	0	3,400	Cat Officer	2454145	199
5,614	0	5,800	0	2,500	Cat Expenses	2454146	200
31,462	15,545	66,100	13,680	28,300	TOTAL		
EXPENDITURE: * HEALTH INSPECTION							
14,277	26,873	20,100	24,101	25,000	Environmental Health Officer	2454180	201
1,306	0	500	296	0	Environmental Health - Expenses	2454182	202
15,583	26,873	20,600	24,397	25,000	TOTAL		
EXPENDITURE: * GENERAL INSPECTION							
0	0	3,800	0	4,000	Litter Control	2454160	203
0	0	3,700	0	4,000	Noise Control	2454188	204
0	0	7,900	0	8,200	Parking Control	2454210	205
133	0	10,300	0	9,000	General Inspector	2454235	206
1,128	892	700	1,701	2,000	Other Regulatory Services	2454240	207
1,261	892	26,400	1,701	27,200	TOTAL		
89,697	68,519	152,800	69,375	144,700	TOTAL REGULATORY SERVICES EXPENDITURE		
INCOME: * SEPTIC TANKS							
0	0	0	427	500	Septic Tank fees	1454008	208
0	0	0	427	500	TOTAL		
INCOME: * DEVELOPMENT FEES							
36,716	23,214	32,500	22,119	27,500	Dev Fees - Lodgement	1454100	209
36,716	23,214	32,500	22,119	27,500	TOTAL		
36,716	23,214	32,500	22,546	28,000	TOTAL		
INCOME: * DOG & CAT							
19,377	18,219	20,000	16,543	20,000	Dog - Rego fees	1454150	210
726	571	1,000	757	1,000	Dog - Fines / Costs recov	1454152	211
814	1,135	1,000	0	1,000	Dog - Other Income	1454153	212
0	0	0	57	0	Cat- Rego fees	1454155	213
20,916	19,924	22,000	17,356	22,000	TOTAL		
INCOME: * HEALTH							
119	2,633	1,500	560	1,500	Health Income	1454195	214
119	2,633	1,500	560	1,500	TOTAL		
57,751	45,771	56,000	40,462	51,500	TOTAL REGULATORY SERVICES INCOME		

Year 2 Jun 2028	Year 3 Jun 2029	Year 4 Jun 2030	Year 5 Jun 2031	Year 6 Jun 2032	Year 7 Jun 2033	Year 8 Jun 2034	Year 9 Jun 2035	Year 10 Jun 2036
17,000	17,400	18,000	18,400	18,800	19,200	19,700	20,200	20,700
20,700	21,200	21,800	22,400	22,900	23,400	24,000	24,600	25,300
37,700	38,600	39,800	40,800	41,700	42,600	43,700	44,800	46,000
1,300	1,300	1,300	1,400	1,400	1,400	1,400	1,500	1,500
25,000	0	0	0	0	0	0	0	0
1,300	1,400	1,400	1,400	1,400	1,500	1,500	1,500	1,600
65,300	41,300	42,500	43,600	44,500	45,500	46,600	47,800	49,100
0	0	0	0	0	0	0	0	0
9,800	10,200	10,400	10,700	10,900	11,300	11,500	11,800	12,100
13,000	13,200	13,700	14,000	14,300	14,800	15,100	15,400	15,700
3,600	3,600	3,800	3,800	3,900	4,000	4,000	4,300	4,300
2,500	2,600	2,700	2,800	2,900	2,900	3,000	3,000	3,100
28,900	29,600	30,600	31,300	32,000	33,000	33,600	34,500	35,200
25,700	26,400	27,000	27,700	28,400	29,100	29,800	30,600	31,300
0	0	0	0	0	0	0	0	0
25,700	26,400	27,000	27,700	28,400	29,100	29,800	30,600	31,300
4,100	4,300	4,300	4,400	4,600	4,700	4,800	4,900	5,000
4,000	4,300	4,300	4,400	4,600	4,700	4,800	4,900	5,000
8,400	8,600	8,800	8,900	9,200	9,400	9,700	9,900	10,200
9,300	9,400	9,700	9,800	10,200	10,400	10,700	10,900	11,300
2,100	2,100	2,200	2,300	2,300	2,400	2,400	2,400	2,500
27,900	28,700	29,300	29,800	30,900	31,600	32,400	33,000	34,000
147,800	126,000	129,400	132,400	135,800	139,200	142,400	145,900	149,600
500	600	600	600	600	600	600	700	700
500	600	600	600	600	600	600	700	700
28,400	29,400	30,400	31,400	32,200	32,900	33,700	34,500	35,400
28,400	29,400	30,400	31,400	32,200	32,900	33,700	34,500	35,400
28,900	30,000	31,000	32,000	32,800	33,500	34,300	35,200	36,100
20,700	21,400	22,200	22,900	23,400	24,000	24,600	25,200	25,800
1,000	1,100	1,100	1,200	1,200	1,200	1,200	1,300	1,300
1,100	1,100	1,100	1,200	1,200	1,200	1,300	1,300	1,300
0	0	0	0	0	0	0	0	0
22,800	23,600	24,400	25,300	25,800	26,400	27,100	27,800	28,400
1,500	1,600	1,600	1,700	1,700	1,800	1,800	1,900	1,900
1,500	1,600	1,600	1,700	1,700	1,800	1,800	1,900	1,900
53,200	55,200	57,000	59,000	60,300	61,700	63,200	64,900	66,400



The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2026 - 2036

v05.01 - As Adopted - 06 August 2026

2023-2024	2024-2025	Budget 2025-2026	YTD 2025-2026	BUDGET 2026-2027	Description	Account Number	Note	Year 2 Jun 2028	Year 3 Jun 2029	Year 4 Jun 2030	Year 5 Jun 2031	Year 6 Jun 2032	Year 7 Jun 2033	Year 8 Jun 2034	Year 9 Jun 2035	Year 10 Jun 2036
(31,946)	(22,748)	(96,800)	(28,913)	(93,200)	NET REGULATORY SERVICES											

2023-2024	2024-2025	Budget 2025-2026	YTD 2025-2026	BUDGET 2026-2027	Description	Account Number	Note
EXPENDITURE: * MAINTENANCE CONST							
0	0	392,600	0	425,000	Resheeting - Unsealed Roads	2504450	215
0	0	392,600	0	425,000	TOTAL		
EXPENDITURE: * OTHER MAINTENANCE CONST							
0	0	45,900	(0)	46,400	Maintenance - Flood clean-up	2504967	216
0	0	0	0	535,500	Roads to Recovery	2504972	217
0	0	45,900	(0)	581,900	TOTAL		
0	0	438,500	(0)	1,006,900	TOTAL MAINTENANCE CONST.		
EXPENDITURE: * OTHER MAINTENANCE							
194,165	226,036	284,300	248,662	300,000	District Roads - Patrol Grading	2505510	218
832	54	3,300	124	1,600	Town U/S Roads mtce	2505511	219
14,201	13,176	12,800	16,070	15,900	Maint - Quorn Sealed Streets	2505515	220
7,873	536	5,900	4,260	7,300	Maint - Hawker Sealed Streets	2505516	221
23,083	0	8,500	0	6,300	Kerb & Water table - maint	2505690	222
50,325	87,463	54,800	23,834	73,000	Maint - Quorn footpaths	2505700	223
6,659	6,419	43,900	5,174	54,100	Maint - Hawker footpaths	2505701	224
3,099	19,680	15,700	14,038	17,700	Storm Damage	2505704	225
24,486	35,530	24,000	13,203	19,600	Street & Direction signs	2505750	226
4,898	9,368	6,800	7,361	9,800	Traffic Control - Signs etc	2505751	227
1,039	989	2,000	3,305	2,900	Grids - maintenance	2505752	228
11,910	4,844	8,400	10,513	10,800	Stormwater Drains - Maint	2505940	229
0	2,284	1,300	9,459	6,300	Guide post - maintenance	2505952	230
19,046	2,790	1,200	3,708	4,000	Rubble Raise / Search	2505992	231
62,166	28,381	61,900	39,257	45,300	Other Road Maintenance	2506140	232
26,090	18,355	25,700	41,853	46,000	Streets weed spraying	2506141	233
237	3,403	6,300	0	6,300	Line marking	2506142	234
0	0	0	70,822	0	Major Flood Damage	2506143	235
27,417	3,944	3,500	10,684	11,400	Road Maintenance - Rubble Stockpile	2506144	236
842	794	800	864	1,000	South Quorn Depot Shed	2506145	237
522,494	0	548,800	462,711	548,800	Infrastructure Depreciation	2506149	238
1,000,862	464,047	1,119,900	985,901	1,188,100	TOTAL		
1,000,862	464,047	1,558,400	985,901	2,195,000	TOTAL TRANSPORT & COMMUNICATION EXPENDITURE		
INCOME:							
413,108	412,935	415,000	794,051	425,000	Rural Local Road Grant	1506300	239
149,213	148,661	150,000	148,356	150,000	Supplementary Local Road Grant	1506310	240
576,521	395,543	535,500	1,590,690	535,500	Roads to Recovery Grant	1506340	241
454,306	45	0	45	0	Other Income - T & C	1506350	242
1,765,141	957,184	1,100,500	2,533,142	1,110,500	TOTAL		
1,765,141	957,184	1,100,500	2,533,142	1,110,500	TOTAL TRANSPORT & COMMUNICATION INCOME		
764,279	493,137	(457,900)	1,547,241	(1,084,500)	NET TRANSPORT & COMMUNICATION		

Year 2 Jun 2028	Year 3 Jun 2029	Year 4 Jun 2030	Year 5 Jun 2031	Year 6 Jun 2032	Year 7 Jun 2033	Year 8 Jun 2034	Year 9 Jun 2035	Year 10 Jun 2036
435,000	445,800	457,400	468,700	480,300	492,500	504,500	517,300	530,100
435,000	445,800	457,400	468,700	480,300	492,500	504,500	517,300	530,100
47,500	48,800	49,900	51,200	52,400	53,800	55,200	56,600	57,800
535,500	535,500	535,500	535,500	535,500	535,500	535,500	535,500	535,500
583,000	584,300	585,400	586,700	587,900	589,300	590,700	592,100	593,300
1,018,000	1,030,100	1,042,800	1,055,400	1,068,200	1,081,800	1,095,200	1,109,400	1,123,400
307,000	314,800	322,600	330,800	338,900	347,400	356,300	364,900	374,100
1,600	1,800	1,800	1,900	1,900	2,000	2,000	2,000	2,000
16,300	16,700	17,100	17,600	18,000	18,500	18,900	19,500	19,900
7,400	7,700	7,900	8,100	8,300	8,500	8,700	8,900	9,100
6,400	6,500	6,800	6,900	7,100	7,300	7,400	7,700	7,800
28,700	29,400	30,200	31,000	31,700	32,600	33,200	34,200	35,000
9,400	9,700	9,800	10,200	10,300	10,700	10,900	11,100	11,300
18,200	18,700	19,100	19,600	20,100	20,600	21,100	21,700	22,200
20,100	20,600	21,000	21,700	22,200	22,800	23,400	23,900	24,500
15,000	12,300	10,600	10,900	11,100	11,300	11,700	11,800	12,200
2,900	3,000	3,100	3,300	3,300	3,500	3,500	3,500	3,500
11,100	11,400	11,700	12,100	12,300	12,600	12,900	13,100	13,600
6,400	6,500	6,800	6,900	7,100	7,300	7,400	7,700	7,800
4,000	4,000	4,300	4,300	4,400	4,600	4,700	4,700	4,800
46,500	47,500	48,900	49,900	51,200	52,700	53,800	55,200	56,500
47,000	48,200	49,400	50,700	51,800	53,300	54,600	56,000	57,300
6,400	6,500	6,800	6,900	7,100	7,300	7,400	7,700	7,800
0	0	0	0	0	0	0	0	0
11,600	12,000	12,300	12,600	12,900	13,200	13,700	13,800	14,300
1,000	1,000	1,000	1,000	1,100	1,100	1,100	1,100	1,100
534,300	530,100	520,300	510,000	502,500	492,900	488,300	480,700	470,900
1,101,300	1,108,400	1,111,500	1,116,400	1,123,300	1,130,200	1,141,000	1,149,200	1,155,700
2,119,300	2,138,500	2,154,300	2,171,800	2,191,500	2,212,000	2,236,200	2,258,600	2,279,100
439,600	454,600	470,000	485,400	497,100	509,300	521,400	534,000	546,900
155,100	160,400	165,900	171,300	175,500	179,700	184,000	188,500	193,000
535,000	535,000	535,000	535,000	535,000	535,000	535,000	535,000	535,000
100,500	103,000	105,563	108,190	110,882	113,642	116,470	119,369	122,341
1,230,200	1,253,000	1,276,463	1,299,890	1,318,482	1,337,642	1,356,870	1,376,869	1,397,241
1,230,200	1,253,000	1,276,463	1,299,890	1,318,482	1,337,642	1,356,870	1,376,869	1,397,241
(889,100)	(885,500)	(877,837)	(871,910)	(873,018)	(874,358)	(879,330)	(881,731)	(881,859)

2023-2024	2024-2025	Budget 2025-2026	YTD 2025-2026	BUDGET 2026-2027	Description	Account Number	Note
EXPENDITURE:							
125	1,582	100	172	600	Art & Craft Shop	2706501	243
2,659	2,562	2,500	1,868	2,500	Quorn Men's Shed	2706502	244
82,054	64,158	70,500	59,426	71,900	Street lighting	2706700	245
2,609	2,864	1,900	4,377	3,000	Preloved Shop	2706705	246
0	429	0	596	600	Hawker Walking Trails	2706713	247
9,569	10,300	7,300	24,016	12,600	Website	2706719	248
1,582	2,737	1,200	2,946	2,600	Tourism - Other Expenses	2706720	249
439,853	443,381	407,100	462,568	445,000	FRVIC	2706721	250
20,443	0	14,100	6,903	9,200	Tourism - Kanyaka Ruins	2706723	251
9,343	9,512	8,000	10,146	10,100	Tourism Development Officer	2706724	252
550	8,264	0	67	1,300	Quorn Walks	2706726	253
0	0	8,000	0	2,500	Tourism Projects Assistance	2706727	254
0	492	500	(254)	500	RDAFN	2706729	255
20,384	0	10,300	13,852	10,300	Depreciation - Economic Development	2706730	256
1,241	0	6,000	0	600	Economic Development	2706733	257
45,091	18,180	98,000	84,568	93,900	Drought & Grants Officer	2706751	258
9,054	4,534	5,000	604	5,000	New Resident & Business Incentives	2706760	259
505	587	600	350	600	Quorn Weighbridge	2706752	260
36,695	23,654	20,200	15,418	19,000	Quorn Silo Art	2706753	261
704	17,056	4,500	6,200	7,500	Water Sources (Tanks & Bores)	2706755	262
682,773	611,456	665,800	694,408	699,300	TOTAL		
682,773	611,456	665,800	694,408	699,300	TOTAL ECONOMIC DEVELOPMENT EXPENDITURE		
INCOME:							
0	0	0	757	1,000	Silo Art	1706753	263
286,717	367,179	365,000	357,186	365,000	FRVIC - Income	1706944	264
1,792	1,834	2,000	1,694	2,000	Art & Craft Shop	1706953	265
26,080	5,850	20,000	69,372	5,000	Other Economic Dev Income	1706955	266
0	0	0	227	0	Craft Shop Rent	1706956	267
314,589	374,863	387,000	429,236	373,000	TOTAL		
314,589	374,863	387,000	429,236	373,000	TOTAL ECONOMIC DEVELOPMENT INCOME		
(368,184)	(236,593)	(278,800)	(265,172)	(326,300)	NET ECONOMIC DEVELOPMENT		

Year 2 Jun 2028	Year 3 Jun 2029	Year 4 Jun 2030	Year 5 Jun 2031	Year 6 Jun 2032	Year 7 Jun 2033	Year 8 Jun 2034	Year 9 Jun 2035	Year 10 Jun 2036
600	600	700	700	800	800	800	800	800
2,500	2,600	2,700	2,800	2,800	2,900	3,000	3,100	3,100
73,600	75,300	77,300	79,200	81,200	83,300	85,400	87,400	89,600
3,100	3,300	3,300	3,300	3,400	3,400	3,600	3,700	3,800
600	600	700	800	800	800	800	800	800
12,800	13,200	13,500	13,800	14,200	14,500	14,800	15,200	15,600
2,700	2,800	2,900	3,000	3,000	3,100	3,100	3,300	3,300
456,000	467,400	479,200	491,200	503,600	516,200	529,000	542,100	555,700
9,400	9,700	9,800	10,200	10,300	10,600	10,900	11,200	11,500
10,300	10,600	10,800	11,100	11,400	11,700	11,900	12,300	12,600
1,300	1,300	1,400	1,400	1,400	1,400	1,500	1,500	1,500
2,000	2,100	2,100	2,200	2,200	2,300	2,300	2,400	2,400
500	500	500	500	500	500	600	600	600
10,000	9,900	9,700	9,500	9,400	9,200	9,100	9,000	8,800
600	600	600	600	600	600	600	600	600
96,200	98,600	101,100	103,700	106,300	108,900	111,700	114,300	117,300
5,100	5,200	5,400	5,500	5,600	5,800	5,900	6,100	6,200
600	600	600	600	600	600	800	800	800
19,600	20,000	20,500	21,100	21,700	22,200	22,700	23,300	23,800
7,600	7,800	8,200	8,300	8,400	8,800	9,000	9,100	9,300
715,100	732,700	751,000	769,500	788,200	807,600	827,500	847,600	868,100
715,100	732,700	751,000	769,500	788,200	807,600	827,500	847,600	868,100
1,100	1,100	1,200	1,200	1,200	1,300	1,300	1,300	1,400
377,500	390,400	403,600	416,900	426,900	437,400	447,800	458,600	469,700
2,000	2,100	2,200	2,200	2,300	2,400	2,400	2,500	2,500
5,200	5,400	5,600	5,800	5,900	6,000	6,200	6,300	6,500
0	0	0	0	0	0	0	0	0
385,800	399,000	412,600	426,100	436,300	447,100	457,700	468,700	480,100
385,800	399,000	412,600	426,100	436,300	447,100	457,700	468,700	480,100
(329,300)	(333,700)	(338,400)	(343,400)	(351,900)	(360,500)	(369,800)	(378,900)	(388,000)

2023-2024	2024-2025	Budget 2025-2026	YTD 2025-2026	BUDGET 2026-2027	Description	Account Number	Note
EXPENDITURE:							
1,118	0	500	0	500	Quorn Markets	2757007	268
6,191	6,290	9,200	5,832	7,300	Event - Australia Day	2757008	269
63,062	91,117	60,100	100,591	104,500	Event - Pichi Richi Marathon	2757010	270
3,673	17,056	11,600	3,596	8,400	Event - Quorn Show	2757011	271
9,558	10,896	10,700	6,346	8,500	Event - Xmas Pageant & Parties	2757012	272
3,160	3,283	7,200	5,289	5,900	Event - Quorn Races	2757013	273
2,308	107	7,200	665	1,800	Event - Hawker Races	2757014	274
4,968	2,784	4,400	7,366	8,000	Event - ANZAC	2757018	275
84,176	67,129	78,400	61,147	25,000	Event - Other	2757019	276
23	23	1,000	0	1,000	Donations - other	2757020	277
515	257	68	28	0	Interest on Loans - Community Groups	2757021	278
13,294	9,542	15,000	8,104	10,400	Private Works	2757030	279
1,332	8,137	2,500	1,432	3,000	CCTV	2757033	280
753	1,034	800	1,083	1,000	ANZAC Memorial Quorn	2757034	281
141	64	800	261	500	ANZAC Memorial Hawker	2757035	282
0	0	0	106	400	Advertising Signs	2757036	283
3,331	2,343	600	269	700	Quorn Standpipe	2757037	284
326	851	600	302	700	Hawker Standpipe	2757038	285
0	0	2,900	0	1,400	Rd Opening & Closing	2757040	286
(3,636)	0	0	0	0	Loss on Disposal of Assets	2757045	287
0	0	30,000	0	0	Cycle Plan	2757049	288
2,995	1,830	5,000	0	5,000	Shared Services	2757051	289
114,619	0	64,600	79,006	64,600	Depreciation - NEC	2757054	290
0	903	20,000	3,893	(24,500)	Other NEC Expenses	2757055	291
70,475	112,641	118,800	101,640	113,600	Hawker Airstrip	2757056	292
25,515	27,897	29,000	31,003	35,700	Quorn Airstrip	2757057	293
407,943	365,475	480,968	418,810	383,400	TOTAL		
407,943	365,475	480,968	418,810	383,400	TOTAL NOT ELSEWHERE CLASSIFIED EXPENDITURE		

INCOME:							
27,627	28,953	30,000	43,260	38,500	Pichi Richi Marathon	1757010	294
336	582	500	656	700	Quorn Markets	1757011	295
56,160	41,115	45,000	39,449	45,000	Interest Rec - LGFA	1757105	296
922	1,200	1,000	1,648	1,500	Interest Rec - Banks	1757106	297
515	257	100	28	0	Interest repaid - Community Group Loans	1757107	298
85,561	72,106	76,600	85,042	85,700	TOTAL		

INCOME: * OTHER NEC							
2,900	0	3,000	3,976	4,000	Advertising Signs Fees	1757119	299
450	0	1,000	170	500	QDLHG	1757120	300
2,679	1,856	2,000	2,936	3,000	Licences	1757200	301
25,000	9,039	10,000	9,000	10,000	Outdoor Dining Platforms	1757201	302
19,885	16,399	28,500	16,589	19,000	Hawker Airstrip Income	1757207	303
3,206	2,795	3,000	0	3,000	LGWCS Rebate	1757208	304
9,778	6,294	65,000	3,649	0	Other NEC Income	1757212	305
3,587	4,089	4,000	3,016	4,000	Quorn Standpipe	1757213	306
0	0	0	181	1,000	Hawker Standpipe	1757214	307
6,822	105,544	18,300	7,620	12,500	Private Works	1757220	308
0	18,256	0	4,474	0	Workers Comp Recoveries	1757225	309
74,307	168,273	134,800	51,611	57,000	TOTAL		
159,868	240,379	211,400	136,653	142,700	TOTAL NOT ELSEWHERE CLASSIFIED INCOME		
(248,075)	(125,096)	(269,568)	(282,157)	(240,700)	NET NOT ELSEWHERE CLASSIFIED		

Year 2 Jun 2028	Year 3 Jun 2029	Year 4 Jun 2030	Year 5 Jun 2031	Year 6 Jun 2032	Year 7 Jun 2033	Year 8 Jun 2034	Year 9 Jun 2035	Year 10 Jun 2036
500	500	500	500	600	600	600	600	600
7,400	7,800	7,900	8,200	8,300	8,400	8,800	8,800	9,200
107,100	109,500	112,500	115,200	118,100	121,100	124,100	127,100	130,400
8,600	8,700	9,000	9,200	9,400	9,700	9,900	10,200	10,400
8,700	8,900	9,100	9,500	9,700	9,800	10,200	10,300	10,600
5,900	6,100	6,300	6,400	6,700	6,800	7,000	7,100	7,300
1,800	1,900	1,900	2,000	2,000	2,100	2,100	2,100	2,200
8,200	8,400	8,600	8,900	9,100	9,200	9,400	9,700	9,900
25,700	26,300	26,900	27,800	28,400	29,100	29,800	30,600	31,300
1,100	1,100	1,100	1,200	1,200	1,200	1,200	1,300	1,300
0	0	0	0	0	0	0	0	0
10,700	10,900	11,200	11,600	11,800	12,100	12,400	12,600	13,000
3,100	3,300	3,300	3,400	3,500	3,500	3,600	3,800	3,900
1,100	1,100	1,100	1,100	1,100	1,300	1,300	1,300	1,300
500	500	500	500	500	500	500	500	500
400	400	400	400	400	400	400	400	400
700	800	800	800	800	800	900	900	900
700	800	800	800	800	800	900	900	900
1,400	1,400	1,500	1,500	1,500	1,600	1,600	1,600	1,700
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
5,100	5,200	5,400	5,500	5,700	5,900	6,000	6,100	6,200
62,900	62,400	61,200	60,000	59,100	58,000	57,500	56,600	55,400
(48,900)	(73,200)	(97,600)	(121,900)	(121,200)	(120,500)	(119,700)	(119,000)	(118,200)
116,200	118,700	121,800	124,500	127,200	130,200	133,400	136,500	139,600
36,500	37,500	38,400	39,500	40,500	41,400	42,500	43,400	44,500
365,400	349,000	332,600	316,600	325,200	334,000	344,400	353,400	363,300
365,400	349,000	332,600	316,600	325,200	334,000	344,400	353,400	363,300

39,800	41,100	42,500	43,800	45,000	46,100	47,200	48,300	49,600
700	800	800	800	800	800	900	900	900
46,500	48,100	49,700	51,400	52,600	53,900	55,200	56,500	57,900
1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
0	0	0	0	0	0	0	0	0
88,500	91,500	94,500	97,500	99,900	102,300	104,800	107,200	109,900

4,100	4,200	4,400	4,500	4,600	4,700	4,800	5,000	5,100
500	500	600	600	600	600	600	600	700
3,100	3,200	3,300	3,400	3,500	3,600	3,700	3,800	3,900
10,400	10,700	11,100	11,500	11,800	12,000	12,300	12,600	12,900
19,600	20,300	21,000	21,700	22,200	22,800	23,300	23,800	24,400
3,100	3,300	3,400	3,500	3,600	3,600	3,700	3,800	3,900
0	0	0	0	0	0	0	0	0
4,100	4,300	4,400	4,500	4,700	4,800	4,900	5,000	5,100
1,100	1,100	1,200	1,200	1,200	1,300	1,300	1,300	1,400
12,800	13,100	13,400	13,900	14,200	14,500	14,900	15,100	15,600
0	0	0	0	0	0	0	0	0
58,800	60,700	62,800	64,800	66,400	67,900	69,500	71,000	73,000
147,300	152,200	157,300	162,300	166,300	170,200	174,300	178,200	182,900
(218,100)	(196,800)	(175,300)	(154,300)	(158,900)	(163,800)	(170,100)	(175,200)	(180,400)



The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2026 - 2036

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2023-2024	2024-2025	Budget 2025-2026	YTD 2025-2026	BUDGET 2026-2027	Description	Account Number	Note
EXPENDITURE: * MACHINERY							
0	0	0	3,875	6,500	Machine Op. - Loans Interest	2787503	310
113,859	97,505	100,400	111,141	136,500	Machine Op. - Fuel	2787505	311
122	71	500	535	500	Machine Op. - Oils & Greases	2787507	312
180,271	242,290	207,200	156,927	190,300	Machine Op. - Maint.	2787509	313
122,885	121,787	130,200	94,487	130,200	Machine Op. - Depreciation	2787515	314
44,825	47,944	48,500	50,162	52,400	Machine Op. - Reg & Insurance	2787517	315
461,962	509,597	486,800	417,128	516,400	TOTAL		

EXPENDITURE: * WORKS INDIRECT							
89,792	91,551	81,600	60,046	70,100	Indirect - Quorn Depot	2787600	316
41,314	24,373	32,000	30,225	31,400	Indirect - Hawker Depot	2787601	317
4,500	4,951	4,400	4,274	4,400	Indirect - Depot Telephones	2787602	318
39,360	53,462	86,600	62,953	84,400	Indirect - Annual Leave	2787710	319
26,703	26,867	30,200	25,507	29,400	Indirect - Public Holidays	2787711	320
7,379	9,576	26,700	0	26,100	Indirect - Inc LSL	2787712	321
1,061	311	1,500	1,317	1,500	Indirect - Wet - time	2787713	322
87,110	109,831	92,100	92,254	98,000	Indirect - Insurance (W/Comp)	2787720	323
9,909	18,341	9,600	30,839	13,800	Indirect - Enterprise bargaining	2787730	324
3,990	6,241	7,800	5,720	10,200	Indirect - Minor Tool / Plant	2787740	325
2,056	220	1,900	83	1,500	Indirect - Roadwork Signs/Bunt	2787742	326
7,580	5,600	9,400	8,861	9,800	Indirect - Protective Clothing	2787750	327
89,462	128,357	115,400	135,251	134,400	Indirect - Works Manager Salary	2787760	328
21,325	21,673	16,200	16,194	15,800	Indirect - Sick Leave	2787770	329
97,733	99,836	141,600	96,724	137,400	Indirect - Council Superannuation	2787780	330
59,514	46,758	56,600	24,904	49,500	Indirect - Works Manager Travel	2787820	331
11,153	9,837	11,900	24,243	25,200	Indirect - Road Inspections	2787821	332
4,273	3,820	7,500	10,286	7,500	Indirect - Works Manager Private Travel	2787822	333
7,991	842	14,400	0	3,700	Indirect - Upskilling	2787829	334
60,925	33,247	48,400	22,959	35,100	Indirect - Seminars, Training	2787830	335
30,757	23,490	31,400	34,454	33,200	Indirect - Meetings	2787831	336
2,227	522	0	3,154	3,100	Indirect - Leading Hands	2787847	337
138,715	124,697	147,300	113,474	134,400	Indirect - WHS	2787849	338
1,523	1,293	2,500	670	1,500	Indirect - NEC	2787850	339
54,048	0	47,200	30,395	47,200	Indirect - Depreciation	2787851	340
30,435	29,051	80,500	28,828	83,300	Indirect - Works Admin Clerk	2787852	341
4,089	5,356	3,800	29,892	6,300	Indirect - Works Team Leader	2787853	342
13,009	13,689	11,300	15,068	15,100	Indirect - Works Administration	2787854	343
0	702	0	4,113	4,400	Indirect - WHS Inspections	2787856	344
40,633	23,813	39,800	0	42,200	Indirect - Technical Officer	2787857	345
988,662	918,375	1,159,600	912,688	1,159,900	TOTAL		
1,450,624	1,427,972	1,646,400	1,329,817	1,676,300	TOTAL WORKS INDIRECT EXPENDITURE		

INCOME:							
494,569	529,490	486,800	605,325	529,900	Council - Plant Hire Inc	2787530	346
4,611	8,220	0	5,360	3,000	Private Works - Plant Hire Inc	2787531	347
21,143	16,254	0	17,112	16,500	Machine Op. - Fuel Rebate	2787540	348
520,323	553,963	486,800	627,797	549,400	TOTAL		
814,431	1,038,551	1,159,600	1,006,342	1,159,900	Indirect Allocated	2787875	349
814,431	1,038,551	1,159,600	1,006,342	1,159,900	TOTAL		
1,334,754	1,592,515	1,646,400	1,634,139	1,709,300	TOTAL WORKS INDIRECT INCOME		
(115,870)	164,543	0	304,322	33,000	NET WORKS INDIRECT		

Year 2 Jun 2028	Year 3 Jun 2029	Year 4 Jun 2030	Year 5 Jun 2031	Year 6 Jun 2032	Year 7 Jun 2033	Year 8 Jun 2034	Year 9 Jun 2035	Year 10 Jun 2036
3,000	0	0	10,681	13,625	2,789	0	0	0
139,900	143,500	147,100	150,800	154,500	158,400	162,400	166,300	170,600
500	600	600	600	600	600	600	700	700
205,000	216,400	228,100	229,619	237,275	259,711	272,900	282,900	295,000
126,800	125,800	123,500	121,000	119,200	116,900	115,800	114,000	111,700
53,700	55,100	56,500	57,900	59,300	60,800	62,300	63,900	65,500
528,900	541,400	555,800	570,600	584,500	599,200	614,000	627,800	643,500

71,700	73,600	75,400	77,300	79,300	81,200	83,200	85,300	87,400
32,200	32,900	33,700	34,700	35,600	36,400	37,400	38,100	39,100
4,500	4,600	4,800	4,900	5,000	5,100	5,300	5,400	5,500
86,500	88,700	91,000	93,200	95,600	98,000	100,400	102,900	105,500
30,100	30,900	31,600	32,400	33,200	34,100	34,900	35,800	36,700
26,700	27,400	28,100	28,800	29,500	30,200	31,000	31,700	32,500
1,500	1,600	1,600	1,700	1,700	1,700	1,800	1,800	1,900
100,400	102,800	105,500	108,100	110,800	113,600	116,400	119,300	122,300
14,100	14,500	14,800	15,200	15,600	16,100	16,500	16,700	17,200
10,400	10,600	11,000	11,300	11,400	11,800	12,100	12,300	12,600
1,500	1,600	1,600	1,600	1,600	1,800	1,800	1,800	1,900
10,200	10,400	10,700	10,900	11,200	11,400	11,700	12,000	12,300
137,800	141,200	144,800	148,400	152,100	155,900	159,800	163,800	167,800
16,200	16,600	17,000	17,400	17,900	18,300	18,800	19,200	19,700
140,800	144,400	148,000	151,700	155,500	159,400	163,300	167,400	171,600
50,800	52,100	53,400	54,700	56,100	57,500	59,000	60,400	61,900
25,800	26,500	27,000	27,800	28,500	29,300	29,900	30,700	31,400
7,700	7,900	8,100	8,300	8,500	8,700	8,900	9,200	9,400
3,800	3,800	4,000	4,000	4,200	4,400	4,400	4,400	4,500
35,900	36,900	37,800	38,900	39,700	40,600	41,700	42,600	43,800
34,100	34,900	35,800	36,700	37,600	38,600	39,600	40,500	41,500
3,300	3,300	3,400	3,500	3,500	3,600	3,800	3,800	3,900
137,800	141,200	144,900	148,500	152,100	156,000	159,800	163,600	167,600
1,600	1,600	1,700	1,800	1,800	1,900	1,900	1,900	1,900
45,900	45,400	44,600	43,600	43,000	42,300	41,800	41,200	40,400
85,400	87,500	89,800	91,900	94,300	96,700	99,100	101,500	104,000
6,400	6,500	6,800	6,900	7,100	7,300	7,400	7,700	7,800
15,500	15,800	16,200	16,600	17,000	17,500	17,900	18,400	18,700
4,500	4,500	4,700	4,900	5,000	5,100	5,300	5,300	5,400
43,300	44,400	45,500	46,600	47,800	49,000	50,200	51,400	52,700
1,186,400	1,214,100	1,243,300	1,272,300	1,302,200	1,333,500	1,365,100	1,396,100	1,428,900
1,715,300	1,755,500	1,799,100	1,842,900	1,886,700	1,932,700	1,979,100	2,023,900	2,072,400

542,700	555,700	570,400	585,600	599,800	614,900	630,100	644,300	660,500
3,100	3,100	3,200	3,300	3,400	3,500	3,600	3,600	3,700
16,900	17,400	17,800	18,300	18,700	19,200	19,700	20,100	20,700
562,700	576,200	591,400	607,200	621,900	637,600	653,400	668,000	684,900
1,186,400	1,214,100	1,243,300	1,272,300	1,302,200	1,333,500	1,365,100	1,396,100	1,428,900
1,186,400	1,214,100	1,243,300	1,272,300	1,302,200	1,333,500	1,365,100	1,396,100	1,428,900
1,749,100	1,790,300	1,834,700	1,879,500	1,924,100	1,971,100	2,018,500	2,064,100	2,113,800
33,800	34,800	35,600	36,600	37,400	38,400	39,400	40,200	41,400

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2026 - 2036
Capital Replacement / Renewal / Upgrade Schedule

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Description		NOTE	Jun 2027	Jun 2028	Jun 2029	Jun 2030	Jun 2031	Jun 2032	Jun 2033	Jun 2034	Jun 2035	Jun 2036
ADMINISTRATION												
1. Office Computers Server Software Tablets (SLT) Other Furniture & Equipment Office / Chamber	Annual replacement allowance		10,000	10,800	11,000	11,300	11,600	11,900	12,200	12,500	12,800	13,100
	Annual replacement allowance		10,000		11,000		11,600		12,200		12,800	
	Upgrade software		5,000	5,400	5,500	5,700	5,800	5,900	6,100	6,200	6,400	6,600
	Replace Elected Member Laptops			20,000				20,000				20,000
	Photocopier		10,400		11,200		11,200		12,000		11,200	
	Printers replacement allowance		1,500		1,700		1,700		1,800		1,900	
	General Furniture & Equipment		2,000	2,700	2,800	2,800	2,900	3,000	3,000	3,100	3,200	3,300
	New blinds and window treatments				8,800							
	Painting of Offices and Chambers					17,000						
	Roof replacement Chambers				80,000							
	Chairs for Chamber		0	8,500								
	Secuirty / Access Renewals		0									
	Foyer / Reception / Chambers		0	20,000	20,000							
	Kitchen Refresh		0	10,000								
TOTAL			\$38,900	\$77,400	\$152,000	\$36,800	\$44,800	\$40,800	\$47,300	\$21,800	\$48,300	\$43,000
COMMUNITY AMENITIES												
1. Cemeteries Cradock Hawker Region	Ashes Wall		12,500									
	Flood Mitigation Works		50,000									
	Fencing, Weed and Vermin control		0	5,400	5,500	5,700	5,800	5,900	6,100	6,200	6,400	6,600
	Sub Total		\$62,500	\$5,400	\$5,500	\$5,700	\$5,800	\$5,900	\$6,100	\$6,200	\$6,400	\$6,600
2. Public Conveniences Quorn Hawker	Renewal Works			50,000			50,000			50,000		
	Renewal Works				40,000			40,000			40,000	
	Sub Total		0	50,000	40,000	0	50,000	40,000	0	50,000	40,000	0
3. Rubbish Disposal Quorn Waste Transfer Station	Rehabilitation											
	Renewal works				25,000				25,000			
	Sub Total		0	0	25,000	0	0	0	25,000	0	0	0
TOTAL			62,500	55,400	70,500	5,700	55,800	45,900	31,100	56,200	46,400	6,600

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2026 - 2036
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Description	NOTE	Jun 2027	Jun 2028	Jun 2029	Jun 2030	Jun 2031	Jun 2032	Jun 2033	Jun 2034	Jun 2035	Jun 2036
SPORT & RECREATION											
1. Halls and Buildings											
Quorn Town Hall						30,000					
Paint Hall internally											
Paint Hall externally		240,000									
Changing Place Facility			11,000								
New Trestles, Chairs and trolleys											
Quorn Community Hall			7,900				8,300				
New Trestles, Chairs and trolleys											
Craft Shop											
Exterior Repairs (Public Square)											
All Buildings			50,000	51,250	52,531	53,844	55,190	56,570	57,984	59,434	60,920
Allowance for building renewal											
Buckaringa		75,000									
Stage 2 & 3											
Solar Systems			10,800	11,070	11,347	11,631	11,922	12,220	12,526	12,839	13,160
Solar Light Upgrade											
Maintenance Program											
Quorn Oval Buildings		25,000									
Asset Maintenance											
Quorn Craft Shop		7,500									
Repairs & Renewal Works											
Hawker Institute		50,000									
Repairs											
Sub Total		397,500	79,700	62,320	63,878	95,475	75,412	68,790	70,510	72,273	74,080
2. Parks and Gardens											
Warren Gorge			15,000			20,000			20,000		
Upgrades as per management plan.											
Ongoing replacement program			10,000	10,250	10,506	10,769	11,038	11,314	11,597	11,887	12,184
Sub Total		0	25,000	10,250	10,506	30,769	11,038	11,314	31,597	11,887	12,184
4. Pools											
Quorn			18,000				18,000				
Swimming Pool Plant Replacement											
Hawker			15,000				15,000				
Swimming Pool Plant Replacement											
Sub Total		0	33,000	0	0	0	33,000	0	0	0	0
TOTAL		397,500	137,700	72,570	74,384	126,244	119,450	80,104	102,107	84,160	86,264



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Description		NOTE	Jun 2027	Jun 2028	Jun 2029	Jun 2030	Jun 2031	Jun 2032	Jun 2033	Jun 2034	Jun 2035	Jun 2036
Transport												
Cycle Friendly Towns	Bike Racks / Signage			10,800	11,000							
			25,000									
Quorn	School Emu Crossing											
	Roads to Recovery - As per 10 year plan	R2R	435,500	435,500	435,500	435,500	435,500					
		R2R						435,500	435,500	435,500	435,500	435,500
Footpath	Footpath Works			50,000	51,250	52,531	53,844	55,190	56,570	57,984	59,434	60,920
Roads	Resealing Works	R2R	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Infrastructure - Renewals - Grant Funded			75,000	76,875	78,797	80,767	82,786	84,856	86,977	89,151	91,380
	Infrastructure - Renewals - Council Funded			75,000	76,875	78,797	80,767	82,786	84,856	86,977	89,151	91,380
TOTAL			\$560,500	\$746,300	\$751,500	\$745,625	\$750,878	\$756,262	\$761,782	\$767,438	\$773,236	\$779,180
Economic Development												
Urban Design and Streetscaping	Streetscape Renewal - Other - Grant Funded			25,000	25,625	26,266	26,923	27,596	28,286	28,993	29,718	30,461
	Streetscape Renewal - Other - Council Funded			25,000	25,625	26,266	26,923	27,596	28,286	28,993	29,718	30,461
	Sub Total		0	50,000	51,250	52,532	53,846	55,192	56,572	57,986	59,436	60,922
	TOTAL		\$0	\$50,000	\$51,250	\$52,532	\$53,846	\$55,192	\$56,572	\$57,986	\$59,436	\$60,922
NEC												
	Silo Art - Projector, Paving, Furniture		15,000									
	TOTAL		\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	GRAND TOTAL		\$1,074,400	\$1,066,800	\$1,097,820	\$915,041	\$1,031,568	\$1,017,604	\$976,858	\$1,005,531	\$1,011,532	\$975,966

The Flinders Ranges Council

LONG TERM FINANCIAL PLAN 2026 - 2036

Vehicle & Plant Replacement

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Jun 2027 Jun 2028 Jun 2029 Jun 2030 Jun 2031 Jun 2032 Jun 2033 Jun 2034 Jun 2035 Jun 2036

General Borrowings

Plant & Machinery	50,000	373,700	503,000	424,900	711,100	266,500	129,700	567,600	283,100	127,700
Less Trade In	-10,000	-113,100	-150,900	-127,500	-213,300	-80,000	-38,900	-170,300	-84,900	-38,300

Funded from Reserves

-60,000

-50,000

Funded via Loan

-30,000

-357,220

Funded from Revenues

-40,000

-170,600

-352,100

-297,400

-90,580

-186,500

-90,800

-397,300

-198,200

-89,400

Vehicles

EXECUTIVE VEHICLES		58,100	59,500		62,600	64,100		67,400	69,000	
WORKS UTILITIES	50,000	61,800	63,400	65,000	66,600	68,300	70,000	71,700	73,500	75,300
COMMUNITY BUS QUORN		0	0	0	0	0	0	0	0	0
COMMUNITY BUS HAWKER		100,000	0	0	0	0	0	0	0	0

Plant

GRADERS		0	0	0	573,200	0	0	0	0	0
LOADERS		0	0	316,400	0	0	0	0	0	0
SKID STEER		102,100	0	0	0	0	0	118,500	0	0
TANDEM TIPPERS		0	264,500	0	0	0	0	299,300	0	0
TRUCK TOWN		0	0	0	0	0	0	0	108,600	0
TRUCK 3-4 tonne with crane		0	77,100	0	0	0	0	0	0	0
TRACTORS		0	0	0	0	0	0	0	0	0
WATER TANK		0	22,000	0	0	23,700	0	0	25,600	0
ROLLERS		26,900	0	0	0	29,700	0	0	0	32,800
COMBI ROLLER		0	0	0	0	0	0	0	0	0
BITUMEN SPRAYER		0	11,000	0	0	0	0	0	0	0
ZERO-TURN MOWER		0	0	0	0	53,400	54,800	0	0	0
FRONT-DECK MOWER		10,800	0	0	0	11,900	0	0	0	13,100
LEAF Vacuum / Sweeper		0	0	0	0	0	0	0	0	0
CORER-AERATOR		0	0	28,300	0	0	0	0	0	0
SPRAY UNIT		0	0	0	4,100	0	0	0	0	0
TRAILERS		8,600	0	0	0	9,500	0	0	0	0
SMALL TIP TRAILER		0	0	0	0	0	0	0	0	0
SIDE TIPPER		0	0	0	0	0	0	0	0	0
WHEELIE BIN WASHER		0	0	0	0	0	0	0	0	0

Minor Plant

Post Hole Digger (Hawker)		0	0	0	0	0	0	0	0	0
Petrol post driver		0	1,100	0	0	0	0	0	1,300	0
Whacker Packer		0	0	2,800	0	0	0	0	0	0
Metro Counter		4,300	4,400	4,500	4,600	4,700	4,900	5,000	5,100	5,200
Laser Level		0	0	1,700	0	0	0	0	0	0
Microchip Scanner		0	0	600	0	0	0	0	0	0
Service Locator		0	0	4,500	0	0	0	4,500	0	0
Arborist/Chainsaw		1,100	0	1,100	0	1,200	0	1,200	0	1,300
400 Litre Fuel Tank		0	0	0	0	0	0	0	0	0

TOTAL WORKS CAPITAL	50,000	373,700	503,000	424,900	711,100	266,500	129,700	567,600	283,100	127,700
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	Indicative Cost	Trade In	External Funding	Loan Funds	Net Cost as % Rates	Other Notes
Specifically Identified Items - Committed						
Roads to Recovery	435,500		435,500			R2R
Unsealed Road Construction	425,000	*				Annual Allocation
Road Re-sealing	100,000		100,000			R2R
Patrol Grading	300,000	*				Annual Allocation
Changing Places Disabled Toilet	240,000		200,000		1.7	
Buckaringa - Stage 2 & 3	75,000				3.1	
IT Items - Annual Provision	25,000	*			1.0	Annual Allocation
Asset Valuations - Annual Allocation	20,000	*			0.8	Annual Allocation
Asset & Infrastructure Management Plans - Annual Allocation	20,000	*			0.8	Annual Allocation
Office Equipment - Annual Provision	14,000	*			0.6	Annual Allocation
Cradock Cemetery Ashes Wall	12,500				0.5	
ESCOSA Annual Allocation	10,000	*			0.4	Annual Allocation
Loan Repayments						
Skate Park	15,000				0.6	
Grader	140,000				5.8	
Plant Replacement						
Works Utility (Pxxx) -	50,000	10,000			1.7	
Specifically Identified Items - Discretionery / Optional						
Hawker Cemetery Flood Mitigation Works	50,000				2.1	Per Year for 2 Years
Hawker Institute - Repairs	50,000				2.1	Per Year for 2 Years
Local Area Plans / PAR / Code Amendment	25,000				1.0	
Quorn Oval - MP Implementation / Asset Maintenance	25,000				1.0	Per Year for 2 Years
Tree Removal - High Risk (Both Towns)	40,000				1.7	
Quorn School Emu Crossing	25,000				1.0	
Footpath Improvements - Hawker	25,000	*			1.0	
Footpath Improvements - Quorn	25,000	*			1.0	
Silo Light Show - Projector, Paving & Furniture	15,000				0.6	
Quorn Craft Shop - Repairs & Renewal Works	7,500				0.3	
Hawker Waste Cell Flood Management Plan	10,000				0.4	
Hawker Racecourse Joint Tank / Water Project	7,500				0.3	