



The Flinders
Ranges Council

THE FLINDERS RANGES COUNCIL

Budget 2024-2025 & Long Term Financial Plan 2024-2044

Adopted by Council
16 July 2024
Version 04.01

Introductory Statement

The *Local Government Act 1999* requires Council to prepare a Long-Term Financial Plan (LTFP) as part of its Strategic Management Plans (SMPs). Council considers that its LTFP is a fundamental instrument of accountability and provides projections for Council's planned activities over a ten-year timeframe.

It ensures that financial resources are deployed in areas that align with Council's SMPs, are affordable and supported within the Council's LTFP. The LTFP provides Council with a decision-making tool that ensures there is an understanding of the impact of decisions made today on future sustainability. This means ensuring the cost-effective delivery of works and services, and the appropriate maintenance and renewal of our asset base in a financially sustainable manner.

The LTFP contains estimated financials over a ten-year period (with an indication of the subsequent ten-year period also provided) and includes estimates of the key ratios which are the operating surplus, the net financial liabilities and the asset renewal funding ratios. This projection of estimates creates a model that illustrates the expected long term financial performance of the Council, and hence whether financial sustainability is being achieved.

The model is a complex and fluid document, continually reviewed, modified and refined as new information is discovered. This is usually during the construction and preparation of Council's Annual Budget. The plan does not intend to provide specific detail about individual works or services, as this level of detail is addressed in the Annual Business Plan and Budget.

Preparation of the Plan

The 10-year LTFP is prepared using a number of assumptions about projected rate income, projected fees, charges and grants and also includes assumptions about future operational and capital expenditure. As the plans are derived from an estimate of future performance, the actual results are likely to vary from the information contained in this LTFP.

The LTFP calculations are based on a complex model which is built on a very large range of variables applied to its performance in recent years. The key variables can be divided into two groups:

- Controllable variables – items that Council and/or Council's action can control such as service levels, capital expenditure, rate increases and wage increases
- Non-controllable variables – items outside Council's control, such as interest rates, inflation and economic growth (e.g., Residential development, new businesses, etc) as well as government fees and charges/imposts such as the Solid Waste Levy.

For non-controllable variables, the plan uses reasonable long-term estimates which do not change (except to update them at the beginning of each Annual Business Plan & Budget cycle). In this way the impact of different choices about the variables in the model can be better assessed. For example: Inflation which is measured by the Consumer Price Index (CPI) and the Local Government Price Index (LGPI) for Councils have both fluctuated considerably in recent years. Because inflation works differently on different elements of Council's incomes and expenses it can easily distort the LTFP, especially in later years. If the distortion negatively impacted the LTFP, Council could assess which controllable variables could be adjusted to keep the plan sustainable.

As part of the update of the 2024-2044 LTFP, and the preparation of the Draft Annual Business Plan and Budget for 2024-2025, a Council workshop was held to consider a range of important associated matters including:

- understanding a number of emerging pressures and proposed new strategies
- reviewing revenue options (limited capacity outside of rates and statutory charges)
- considering options in relation to capital expenditure

In adopting its Annual Business Plan and Budget in 2023-2024, a lower than CPI rate increase was adopted on the basis of a proposed further two (2) years of above CPI increases at 4.95% in the 2024-2025 and 2025-2026 financial years.

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Fees and charges were also proposed to require a 4.95% increase to catchup for the lower than CPI revenue increase proposed in 2023-2024.

These previously proposed increases have been factored into this LTFP for both the 2024-2025 and 2025-206 financial years.

Local Government Price Index (LGPI)

The CPI is calculated using the mix of goods and services typically consumed by households, however the mix of goods and services purchased by Local Councils is quite different. Council's major expenditure purchases include waste disposal and processing and the solid waste levy, town facilities and maintenance services, construction and maintenance of infrastructure, insurance, energy, diesel and employment and other contractor costs.

Because Council's expenses are so different from households, the Australian Bureau of Statistics were commissioned to develop a LGPI over 10 years ago as an independent measure of price movements faced by Local Government in South Australia in respect of their purchases of goods and services. In more recent years, the South Australian Centre for Economic Studies has taken over responsibility for preparing the LGPI.

Council has historically used both the LGPI and CPI when considering the setting of rates and other fees and charges as part of its Annual Business Planning and Budget process.

When Councils base rate increases only on CPI it can significantly impact overall financial sustainability as it may not accurately reflect the actual cost increases that Council is facing over time.

Improving Council's Operating Surplus Ratio is important to The Flinders Ranges Council given Council's desire to:

- Increase capacity to fund existing and additional services required by the community including town and streetscape maintenance and improvement, tree management, community and recreation facilities and the vitally important road and infrastructure assets
- keep the operating surplus at a level to fund a proportion of new/upgraded capital expenditure without requiring additional borrowings
- provide for the capacity to keep debt to minimal levels

This position to stabilise and improve the operating surplus has been further supported by Council's Auditors and Audit Committee, together with previous community consultation on the LTFP.

Key Conclusions Drawn from the Plan

The LTFP demonstrates that whilst the Council's financial sustainability has stabilised and improved, ongoing efforts need to be vigilantly maintained over the 10-year term of the LTFP, whilst achieving the objectives outlined in the Strategic Plan.

This includes:

- Implementation and funding of the appropriate level of maintenance and renewal of the portfolio of infrastructure assets
- Meeting the ongoing expectations of service delivery to our community
- Managing the impact of cost shifting from other levels of government
- Enabling the delivery of strategies identified within the Strategic Plan as well as other endorsed functional strategies
- Exploring and considering the appropriate use of debt as a means of funding both new capital expenditure and renewal and replacement expenditure
- Continual and ongoing efforts to identify and implement cost saving and efficiency measures at every possible opportunity
- Ensuring the long-term financial sustainability of Council's operations.

Financial Ratios / Indicators

Operating Surplus Ratio

The operating surplus ratio indicates whether operating revenue is sufficient to meet all operating expenses and whether current ratepayers are paying for their consumption of resources.

The Operating Surplus ratio expresses the operating surplus as a percentage of total operating income.

A negative ratio indicates the percentage that the operating expenses outweigh the operating income. It indicates the percentage increase in operating income, or the approximate decrease in operating expenditure required to achieve a break-even operating result.

A positive ratio indicates the percentage that the operating revenue exceeds the operating expenses. It indicates the percentage of operating income available to help fund proposed capital expenditure. If the amount is not required for this purpose in a particular financial year, it can be held for future capital expenditure needs by either increasing financial assets or reducing debt in the interim.

This indicator is seen to be the most important financial indicator for Councils. A consistently modest positive operating surplus ratio, together with sound projections showing that they can continue to be achieved into the future, having regard to asset management and community service level needs, then it is financially sustainable.

Favourable trend results measured against the other financial indicators outlined below will assist, but not in themselves ensure, that Council is operating sustainably.

Net Financial Liabilities Ratio

Net Financial Liabilities is an indicator of the Council's total indebtedness and includes all Council's obligations including provisions for employee entitlements and creditors.

This ratio indicates whether the net financial liabilities of the Council can be met by the Council's total operating revenue.

Net financial liabilities is a broader and more appropriate measure of indebtedness than the level of borrowings, because it includes items such as employee entitlements and other amounts payable, now and into the future, as well as taking account of Council's cash and investment balances.

Where the ratio is falling, it indicates that the Council's capacity to meet its financial obligations from operating revenues is strengthening.

Where the ratio is increasing, it indicates that a greater amount of Council's operating revenues is required to service its financial obligations.

Asset Renewal Funding Ratio

This ratio indicates whether a Council is renewing or replacing existing infrastructure assets at the same rate that its asset management plan requires. It does not include or incorporate expenditure on new and upgraded assets.

If capital expenditure on renewing or replacing existing assets is at a level consistent with that proposed in a soundly prepared Infrastructure & Asset Management Plan that is based on long-run affordable service levels, then it is likely that a Council is reasonably optimising timing of asset renewal activity. Any material underspending on renewal and replacement over the medium term is likely to adversely impact on the cost-effective achievement of preferred, affordable service levels and could potentially progressively undermine Councils financial sustainability.

Overall Financial Sustainability

Financial sustainability, in the long term, will be demonstrated through adherence to agreed target ranges across all of the three key financial ratios / indicators.

Operating Surplus Ratio

To achieve, on average over time, an Operating Surplus Ratio of between -5% to +5%

Net Financial Liabilities Ratio

To maintain a Net Financial Liabilities Ratio between 0% and +100% of total operating income

Asset Renewal Funding Ratio

To achieve, on average over time, an Asset Renewal Funding Ratio in the range of 90% to 110%

In achieving these target ranges, a level of certainty can be achieved or provided, that financial sustainability will continue to be maintained and improved.

It is anticipated that following the commencement of all recent changes to the *Local Government Act 1999* relating to Annual Business Plans, Budgets and Long-Term Financial Plans, that a significant review of Council's plans will be undertaken.

As part of these processes, the target ranges that Council wishes to adopt and incorporate into future Long Term Financial Plans will also be reviewed and updated.

Explanation of Other Statements

Uniform Presentation of Finances (including key assumptions and financial indicators)

In accordance with the requirements of *Local Government (Financial Management) Regulations 2011* this section of the LTFP presents the financial position of Council for the next 10 years in the mandated format consistent across the Local Government sector.

This section of the LTFP is broken into the following key elements:

- A summary of all operating income and expenditure to highlight the Net Operating Surplus
- Net outlays on existing assets after providing for depreciation and proceeds from any replaced asset sales
- Net outlays on new and upgraded assets after providing for grants received and proceeds from any surplus asset sales

The **Key Financial Indicators** are derived from the above and demonstrate financial sustainability through the adherence to the agreed target ranges over the 10-year life of the LTFP. Further information is provided in relation to each indicator / ratio within this plan.

Statement of Comprehensive Income

This Statement provides a 10-year projection of the state of a council's annual operating result (i.e. the surplus or deficit between its annual spending and revenue).

In relation to operational income, it can be seen that Council has a heavy reliance on both rates and grants. Other revenue sources include statutory fees (largely development and dog and cat registration) and user charges.

For expenditure key expenditure items are employee costs and material, contracts & other expenses both constituting around 35-40% of operational expenditure.

Statement of Financial Position

This Statement provides a 10-year projection of Council's assets and liabilities using the projected 30 June 2024 position as the base year.

The projections result from proposed capital expenditure emanating from the Asset Management Plans and adopted strategies, together with borrowings necessary to meet those capital requirements, and net funding generated by operations.

Economic & Key Financial Indicators

The LTFP has been developed based on a number of assumptions using the best up to date information available at the time. Key economic indicators used include estimated increases to CPI, LGPI and predictions in relation to short term and long-term interest rates.

The LTFP assumptions are affected by various internal and external influences as listed below.

Internal (more controllable)

- Enterprise Agreements covering wage increases
- Workforce planning
- Treasury Management Policy and decisions on borrowings
- Service Improvement Reviews
- Risk Management consideration
- Asset Sustainability & Service levels maintained during the period of the LTFP
- Increase/decrease in Services.

External (more non controllable)

- Local Government Price Index Service Improvement Reviews
- Consumer Price Index
- Interest rates
- Landscape Levy and Community Wastewater Management System (CWMS) forecast increases
- Utility increases including water and electricity and waste related costs including solid waste levy
- Insurance and governance related costs
- Increased compliance costs through new legislation
- Federal & State Government Policy including cost shifting
- Broader economic environment including drought

Risks Associated with the Long-Term Financial Plan

The LTFP has been developed based on the best information and assumptions available at the time. However, users of this information should be aware that there are risks associated with using estimated increases to Consumer Price Index (CPI), Local Government Price Index (LGPI), Average Weekly Earnings (AWE) and predictions in finance costs and interest rates.

In addition, the LTFP may be impacted by events such as new legislation, legal disputes or disasters that could materially affect the projected outcomes and results of the LTFP. Whilst Council has factored in the known impacts of prior events (including recent drought, the COVID-19 pandemic, flood damage and legal matters), it is important to acknowledge that significant future events will necessitate ongoing review.

The projected stabilisation and improvement in the operating surplus ratio will assist in mitigating this risk.

In order to reduce risk, the plan is reviewed and updated annually to incorporate the best available information. In addition, the LTFP is reviewed by Council's Audit and Risk Committee.

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Suggestions and Feedback on the 2024-2044 Long Term Financial Plan

Feedback and suggestions regarding Council's draft Annual Business Plan 2024-2025, draft Rating Policy 2024-2025, draft Long-Term Financial Plan 2024-2044 and draft Fees and Charges 2024-2025 were required in writing by 5:00pm on Friday 12 July 2024. Written feedback or suggestions were to be addressed to the Director of Finance and Administration, The Flinders Ranges Council, PO Box 43, Quorn SA 5433.

Council also set aside one hour at the commencement of its Ordinary Meeting of Council on Tuesday 16 July 2024 commencing at 6:30pm, for Residents or Ratepayers who wish to address the Council on the draft Annual Business Plan 2024-2025, draft Rating Policy 2024-2025, draft Long Term Financial Plan 2024-2044 and/or draft Fees and Charges 2024-2025. Ratepayers are required to phone Council on 08 8620 0500 to register their interest in making a verbal presentation to Council on the draft documents.

Council provided a facility to accept email submissions to council@frc.sa.gov.au provided a contact name, address and phone number were included in the email.

All submissions made, both written and verbal, were taken into account and considered initially by Council at the 16 July 2024 Ordinary Meeting, prior to any final changes being made as a result and formal adoption undertaken.

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2024 - 2044
STATEMENT of COMPREHENSIVE INCOME

v04.01 - Adopted 16 July 2024

2019 \$	2020 \$	2021 \$	2022 \$	2023 \$	2024 YTD 31 May	2024 Budget		2025 \$	2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$
INCOME																	
2,329,553	2,378,502	2,361,646	2,463,143	2,591,464	2,768,082	2,761,300	Rates	2,898,835	3,036,030	3,110,600	3,187,600	3,267,100	3,348,300	3,430,800	3,515,300	3,601,400	3,690,000
31,119	34,890	66,529	46,412	51,806	48,477	61,000	Statutory charges	65,700	67,600	69,300	71,100	72,800	74,800	76,600	78,400	80,400	82,400
107,185	76,955	82,175	105,681	141,593	162,434	151,500	User charges	178,450	169,700	174,200	178,600	182,700	187,400	192,000	196,700	202,000	206,900
2,258,590	3,161,745	3,177,971	3,238,707	3,261,417	2,552,483	2,948,100	Grants, subsidies and contributions	2,482,100	2,490,900	2,539,900	2,590,000	2,641,400	2,694,100	2,748,000	2,803,200	2,860,000	2,918,200
85,174	40,755	19,698	18,271	48,749	50,949	41,100	Investment Income	50,800	52,300	53,600	54,900	56,300	57,700	59,100	60,500	62,000	63,600
60,297	143,668	56,022	58,891	77,961	22,607	40,900	Reimbursements	64,300	66,100	67,900	69,600	71,500	73,200	74,800	76,800	78,800	80,700
484,521	371,988	457,062	443,024	449,797	369,631	472,300	Other income	478,100	513,400	537,200	561,800	587,500	602,300	617,000	632,400	648,100	664,600
							Net gain - joint ventures & associates										
5,356,439	6,208,503	6,221,103	6,374,129	6,622,787	5,974,663	6,476,200	Total Income	6,218,285	6,396,030	6,552,700	6,713,600	6,879,300	7,037,800	7,198,300	7,363,300	7,532,700	7,706,400
EXPENSES																	
1,472,881	1,334,630	1,773,907	1,850,510	1,900,054	1,762,456	2,086,600	Employee costs	2,253,800	2,311,300	2,370,400	2,428,500	2,489,700	2,553,200	2,615,400	2,681,200	2,746,400	2,817,300
2,841,607	3,220,831	2,783,349	2,891,370	2,972,680	2,535,281	2,862,350	Materials, contracts & other expenses	3,007,535	2,779,100	2,847,000	2,913,900	2,987,300	3,061,300	3,135,600	3,212,900	3,289,700	3,373,500
65,510	17,381	5,504	4,435	5,041	1,638	2,292	Finance costs	9,606	10,938	2,976	606	123	9,020	11,471	2,340	0	0
1,511,060	1,528,517	1,512,969	1,517,345	1,509,383	1,190,153	1,626,400	Depreciation, amortisation & impairment	1,669,800	1,645,500	1,627,100	1,599,300	1,564,200	1,564,400	1,543,400	1,518,100	1,510,100	1,492,100
							Net loss - joint ventures & associates										
5,891,058	6,101,359	6,075,729	6,263,660	6,387,158	5,489,528	6,577,642	Total Expenses	6,940,741	6,746,838	6,847,476	6,942,306	7,041,323	7,187,920	7,305,871	7,414,540	7,546,200	7,682,900
(534,619)	107,143	145,374	110,469	235,629	485,135	(101,442)	OPERATING SURPLUS / (DEFICIT)	(722,456)	(350,808)	(294,776)	(228,706)	(162,023)	(150,120)	(107,571)	(51,240)	(13,500)	23,500
45,042	0	9,623	(42,837)	(4,963)	4,091	50,000	Asset disposal & fair value adjustments	0	0	0	0	0	0	0	0	0	0
0	0	742,455	983,092	966,402	209,665	237,359	Amounts received specifically for new or upgraded assets	1,285,000	125,000	171,900	132,600	136,600	262,550	222,200	303,800	312,900	322,300
0	0	0	0	0	0	0	Physical resources received free of charge	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	Operating result from discontinued operations	0	0	0	0	0	0	0	0	0	0
(489,577)	107,143	897,452	1,050,724	1,197,068	698,891	185,917	NET SURPLUS / (DEFICIT)	562,544	(225,808)	(122,876)	(96,106)	(25,423)	112,430	114,629	252,560	299,400	345,800
							transferred to Equity Statement										
0	0	0	0	0	0	0	Other Comprehensive Income	0	0	0	0	0	0	0	0	0	0
(489,577)	107,143	897,452	1,050,724	1,197,068	698,891	185,917	Total Other Comprehensive Income	0	0	0	0	0	0	0	0	0	0
							TOTAL COMPREHENSIVE INCOME	562,544	(225,808)	(122,876)	(96,106)	(25,423)	112,430	114,629	252,560	299,400	345,800

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2024 - 2044
STATEMENT OF FINANCIAL POSITION

v04.01 - Adopted 16 July 2024

2019 \$	2020 \$	2021 \$	2022 \$	2023 \$	2024 YTD 31 May	2024 Budget		2025 \$	2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$
ASSETS																	
Current Assets																	
3,327,155	2,494,928	3,270,184	3,076,108	1,858,185	636,860	1,578,758	Cash and cash equivalents	668,094	501,756	556,780	744,829	832,464	916,315	983,322	1,210,626	1,196,914	1,419,977
618,936	803,747	493,139	469,299	855,085	668,377	660,715	Trade & other receivables	671,457	671,457	671,457	671,457	671,457	671,457	671,457	671,457	671,457	671,457
4,747	0	0	0	0	0	0	Other financial assets	0	0	0	0	0	0	0	0	0	0
355,813	230,595	177,812	175,503	247,813	260,549	204,800	Inventories	260,500	260,500	260,500	260,500	260,500	260,500	260,500	260,500	260,500	260,500
4,306,650	3,529,270	3,941,135	3,720,910	2,961,083	1,565,786	2,444,273		1,600,051	1,433,713	1,488,737	1,676,786	1,764,421	1,848,272	1,915,279	2,142,583	2,128,871	2,351,934
0	0	0					Non-current Assets held for Sale	0	0	0	0	0	0	0	0	0	0
4,306,650	3,529,270	3,941,135	3,720,910	2,961,083	1,565,786	2,444,273	Total Current Assets	1,600,051	1,433,713	1,488,737	1,676,786	1,764,421	1,848,272	1,915,279	2,142,583	2,128,871	2,351,934
Non-current Assets																	
30,193	25,232	20,049	14,632	8,972	8,972	3,057	Financial Assets	0	0	0	0	0	0	0	0	0	0
53,076,375	52,826,027	53,782,243	53,834,852	55,190,159	54,055,752	59,790,287	Infrastructure Property, Plant and Equipment	59,818,093	60,495,723	61,188,823	61,867,968	62,749,310	64,075,689	64,996,812	66,007,768	67,426,280	68,682,016
305,613	610,075	1,304,482	2,802,530	2,952,063	4,302,148	0	Other non-current assets	0	0	0	0	0	0	0	0	0	0
53,412,181	53,461,334	55,106,774	56,652,014	58,151,194	58,366,872	59,793,344	Total Non-Current assets	59,818,093	60,495,723	61,188,823	61,867,968	62,749,310	64,075,689	64,996,812	66,007,768	67,426,280	68,682,016
57,718,831	56,990,605	59,047,909	60,372,924	61,112,277	59,932,658	62,237,617	Total Assets	61,418,144	61,929,436	62,677,560	63,544,754	64,513,731	65,923,961	66,912,090	68,150,350	69,555,150	71,033,950
LIABILITIES																	
Current Liabilities																	
1,636,603	1,722,468	1,465,637	1,946,309	2,362,969	233,921	1,345,200	Trade & other payables	233,900	233,900	233,900	233,900	233,900	233,900	233,900	233,900	233,900	233,900
869,356	44,843	43,599	44,383	48,315	730,714	18,300	Borrowings	373,300	82,200	13,700	7,000	0	178,600	92,700	0	0	0
838,330	654,777	2,126,038	1,975,625	1,122,778	692,449	702,100	Provisions	692,400	692,400	692,400	692,400	692,400	692,400	692,400	692,400	692,400	692,400
							Other current liabilities	0	0	0	0	0	0	0	0	0	0
3,344,290	2,422,088	3,635,274	3,966,317	3,534,062	1,657,084	2,065,600	Total Current Liabilities	1,299,600	1,008,500	940,000	933,300	926,300	1,104,900	1,019,000	926,300	926,300	926,300
Non-current Liabilities																	
0	0	0	0	0	0	0	Trade & other payables	0	0	0	0	0	0	0	0	0	0
134,729	207,384	157,702	113,319	68,127	68,126	49,900	Borrowings	103,000	20,700	7,000	0	0	92,700	0	0	0	0
29,917	44,095	40,443	28,074	47,806	46,274	40,000	Provisions	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
0	0	0	0	0			Other non-current liabilities	0	0	0	0	0	0	0	0	0	0
164,647	251,479	198,145	141,393	115,933	114,400	89,900	Total Non-Current Liabilities	143,000	60,700	47,000	40,000	40,000	132,700	40,000	40,000	40,000	40,000
3,508,937	2,673,567	3,833,419	4,107,710	3,649,995	1,771,484	2,155,500	Total Liabilities	1,442,600	1,069,200	987,000	973,300	966,300	1,237,600	1,059,000	966,300	966,300	966,300
54,209,895	54,317,038	55,214,490	56,265,214	57,462,282	58,161,174	60,082,117	NET ASSETS	59,975,544	60,860,236	61,690,560	62,571,454	63,547,431	64,686,361	65,853,090	67,184,050	68,588,850	70,067,650
EQUITY																	
15,571,499	16,598,993	17,511,693	18,653,710	19,990,059	20,669,640	20,434,517	Accumulated Surplus	21,177,944	20,899,936	20,721,360	20,565,754	20,475,631	20,520,261	20,563,090	20,740,350	20,961,650	21,225,650
35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	37,910,600	Asset Revaluation Reserve	37,016,500	38,127,000	39,080,200	40,057,200	41,058,600	42,085,100	43,137,200	44,215,600	45,321,000	46,454,000
2,873,687	1,953,337	1,938,089	1,846,796	1,707,515	1,726,826	1,737,000	Other Reserves	1,781,100	1,833,300	1,889,000	1,948,500	2,013,200	2,081,000	2,152,800	2,228,100	2,306,200	2,388,000
54,209,895	54,317,038	55,214,490	56,265,214	57,462,282	58,161,174	60,082,117	TOTAL EQUITY	59,975,544	60,860,236	61,690,560	62,571,454	63,547,431	64,686,361	65,853,090	67,184,050	68,588,850	70,067,650

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2024 - 2044
STATEMENT of CHANGES IN EQUITY

v04.01 - Adopted 16 July 2024

2019 \$	2020 \$	2021 \$	2022 \$	2023 \$	2024 YTD 31 May	2024 Budget		2025 \$	2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$
							ACCUMULATED SURPLUS										
15,902,633	15,571,500	16,598,993	17,511,693	18,653,710	19,990,059	20,277,500	Balance at end of previous reporting period	20,660,100	21,177,944	20,899,936	20,721,360	20,565,754	20,475,631	20,520,261	20,563,090	20,740,350	20,961,650
(489,577)	107,143	897,452	1,050,724	1,197,068	698,891	185,917	Net Surplus / (Deficit) for Year	562,544	(225,808)	(122,876)	(96,106)	(25,423)	112,430	114,629	252,560	299,400	345,800
(205,093)	(168,056)	(175,027)	(168,933)	(92,440)	(42,700)	(68,641)	Transfers to Other Reserves	(44,700)	(52,200)	(55,700)	(59,500)	(64,700)	(67,800)	(71,800)	(75,300)	(78,100)	(81,800)
363,536	1,088,406	190,275	260,226	231,721	13,800	49,330	Transfers from Other Reserves	0	0	0	0	0	0	0	0	0	0
15,571,499	16,598,993	17,511,693	18,653,710	19,990,059	20,660,051	20,444,106	Balance at end of period	21,177,944	20,899,936	20,721,360	20,565,754	20,475,631	20,520,261	20,563,090	20,740,350	20,961,650	21,225,650
							ASSET REVALUATION RESERVE										
35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	37,910,600	Balance at end of previous reporting period	35,764,700	37,016,500	38,127,000	39,080,200	40,057,200	41,058,600	42,085,100	43,137,200	44,215,600	45,321,000
0	0	0	0	0	0	0	Gain on revaluation of infrastructure, property, plant & equipment	1,251,800	1,110,500	953,200	977,000	1,001,400	1,026,500	1,052,100	1,078,400	1,105,400	1,133,000
0	0	0	0	0	0	0	Transfer to Accumulated Surplus on sale of infrastructure, property, plant & equipment	0	0	0	0	0	0	0	0	0	0
35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	37,910,600	Balance at end of period	37,016,500	38,127,000	39,080,200	40,057,200	41,058,600	42,085,100	43,137,200	44,215,600	45,321,000	46,454,000
							OTHER RESERVES										
3,032,131	2,873,687	1,953,337	1,938,039	1,846,796	1,707,515	1,708,100	Balance at end of previous reporting period	1,736,400	1,781,100	1,833,300	1,889,000	1,948,500	2,013,200	2,081,000	2,152,800	2,228,100	2,306,200
205,093	168,056	175,027	168,933	92,440	42,700	68,641	Transfers from Accumulated Surplus	44,700	52,200	55,700	59,500	64,700	67,800	71,800	75,300	78,100	81,800
(363,536)	(1,088,406)	(190,275)	(260,226)	(231,721)	(13,800)	(49,330)	Transfers to Accumulated Surplus	0	0	0	0	0	0	0	0	0	0
2,873,688	1,953,337	1,938,089	1,846,746	1,707,515	1,736,415	1,727,411	Balance at end of period	1,781,100	1,833,300	1,889,000	1,948,500	2,013,200	2,081,000	2,152,800	2,228,100	2,306,200	2,388,000
54,209,895	54,317,038	55,214,490	56,265,164	57,462,282	58,161,174	60,082,117	TOTAL EQUITY AT END OF REPORTING PERIOD	59,975,544	60,860,236	61,690,560	62,571,454	63,547,431	64,686,361	65,853,090	67,184,050	68,588,850	70,067,650

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2024 - 2044
STATEMENT OF CASH FLOWS

v04.01 - Adopted 16 July 2024

2019 \$	2020 \$	2021 \$	2022 \$	2023 \$	2024 YTD 31 May	2024 Budget		2025 \$	2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$
CASHFLOWS FROM OPERATING ACTIVITIES																	
<u>Receipts</u>																	
5,355,779	6,531,910	6,098,596	6,940,228	6,776,131	4,719,766	6,435,700	Operating receipts	6,167,500	6,343,700	6,499,100	6,658,700	6,823,000	6,980,100	7,139,200	7,302,800	7,470,700	7,642,800
85,174	40,755	19,698	16,788	51,089	50,949	40,500	Investment receipts	50,800	52,300	53,600	54,900	56,300	57,700	59,100	60,500	62,000	63,600
<u>Payments</u>																	
(4,384,610)	(5,041,381)	(3,153,857)	(4,705,543)	(5,042,949)	(5,409,066)	(4,949,000)	Operating payments to suppliers and employees	(5,261,300)	(5,090,400)	(5,217,400)	(5,342,400)	(5,477,000)	(5,614,500)	(5,751,000)	(5,894,100)	(6,036,100)	(6,190,800)
(66,834)	(32,958)	(5,097)	(4,681)	(2,122)	(13,077)	(2,292)	Finance payments	(9,606)	(10,938)	(2,976)	(606)	(123)	(9,020)	(11,471)	(2,340)	0	0
989,509	1,498,326	2,959,340	2,246,792	1,782,149	(651,428)	1,524,908	Net Cash provided by (or used in) Operating Activities	947,394	1,294,662	1,332,324	1,370,594	1,402,177	1,414,280	1,435,829	1,466,860	1,496,600	1,515,600
CASH FLOWS FROM INVESTING ACTIVITIES																	
<u>Receipts</u>																	
371,514	0	742,454	746,960	241,600	209,665	237,359	Amounts specifically for new or upgraded assets	1,285,000	125,000	171,900	132,600	136,600	262,550	222,200	303,800	312,900	322,300
114,864	0	45,455	8,773	3,782	4,091	50,000	Sale of replaced assets	275,000	56,100	103,600	127,700	186,900	259,700	69,900	52,000	178,300	103,100
4,542	4,747	4,960	5,183	5,416	5,660	5,700	Repayment of Community Loans										
<u>Payments</u>																	
(270,951)	(591,822)	(1,270,205)	(1,335,736)	(2,958,579)	(674,232)	(769,250)	Expenditure on renewal/replacement of assets	(1,462,900)	(736,400)	(935,100)	(893,645)	(1,095,542)	(1,588,399)	(946,823)	(967,156)	(1,466,012)	(1,182,437)
(1,042,934)	(844,362)	(1,661,398)	(1,822,449)	(249,350)	(805,995)	(252,359)	Expenditure on new/upgraded assets	(1,790,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)
(822,965)	(1,431,437)	(2,138,734)	(2,397,269)	(2,957,131)	(1,260,811)	(728,550)	Loans made to community groups										
Net Cash provided by (or used in) Investing Activities								(1,693,400)	(1,090,800)	(1,195,100)	(1,168,845)	(1,307,542)	(1,601,649)	(1,190,223)	(1,146,856)	(1,510,312)	(1,292,537)
CASH FLOWS FROM FINANCING ACTIVITIES																	
<u>Receipts</u>																	
120,000	0	0	0	0	700,000	0	Proceeds from Borrowings	490,000	0	0	0	0	357,220	0	0	0	0
0	0	0	0	0	0	0	Repayments of loans by community groups	5,900	3,100	0	0	0	0	0	0	0	0
					8,514		Proceeds from of Bonds, Retentions & Deposits										
<u>Payments</u>																	
(219,221)	(869,356)	(15,724)	(16,326)	(16,952)	(17,601)	(17,600)	Repayments of Borrowings	(81,800)	(373,300)	(82,200)	(13,700)	(7,000)	(86,000)	(178,600)	(92,700)	0	0
(29,760)	(29,627)	(27,273)	(25,989)		0	0	Repayment of Finance Lease Liabilities										
							Repayment of Bonds, Retentions & Deposits										
(99,221)	(899,116)	(45,351)	(43,599)	(42,941)	690,913	(17,600)	Net Cash provided by (or used in) Financing Activities	414,100	(370,200)	(82,200)	(13,700)	(7,000)	271,220	(178,600)	(92,700)	0	0
67,323	(832,227)	775,255	(194,076)	(1,217,923)	(1,221,326)	778,758	Net Increase / (Decrease) in cash held	(331,906)	(166,338)	55,024	188,049	87,635	83,851	67,006	227,304	(13,712)	223,063
3,259,832	3,327,155	2,494,928	3,270,184	3,076,108	1,858,185	800,000	Cash & cash equivalents at begining of period	1,000,000	668,094	501,756	556,780	744,829	832,464	916,315	983,322	1,210,626	1,196,914
3,327,155	2,494,928	3,270,183	3,076,108	1,858,185	636,859	1,578,758	Cash & cash equivalents at end of period	668,094	501,756	556,780	744,829	832,464	916,315	983,322	1,210,626	1,196,914	1,419,977

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2024 - 2044
UNIFORM PRESENTATION OF FINANCES

v04.01 - Adopted 16 July 2024

	2019	2020	2021	2022	2023	Budget 2024	YTD 31 May 2024	Budget 2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Operating Revenues	5,356,439	6,208,503	6,221,103	6,374,129	6,622,787	6,476,200	5,974,663	6,218,285	6,396,030	6,552,700	6,713,600	6,879,300	7,037,800	7,198,300	7,363,300	7,532,700	7,706,400
less Operating Expenses	(5,891,058)	(6,101,359)	(6,075,729)	(6,263,660)	(6,387,158)	(6,577,642)	(5,489,528)	(6,940,741)	(6,746,838)	(6,847,476)	(6,942,306)	(7,041,323)	(7,187,920)	(7,305,871)	(7,414,540)	(7,546,200)	(7,682,900)
Adjusted Operating Surplus / (Deficit) before Capital Amounts	(534,619)	107,143	145,374	110,469	235,629	(101,442)	485,135	(722,456)	(350,808)	(294,776)	(228,706)	(162,023)	(150,120)	(107,571)	(51,240)	(13,500)	23,500
Net Outlays on Existing Assets																	
Capital Expenditure on renewal and replacement of Existing Assets	(270,951)	(591,822)	(1,270,205)	(1,335,736)	(2,958,579)	(769,250)	(674,232)	(1,462,900)	(736,400)	(935,100)	(893,645)	(1,095,542)	(1,588,399)	(946,823)	(967,156)	(1,466,012)	(1,182,437)
add back Depreciation, Amortisation and Impairment	1,511,060	1,528,517	1,512,969	1,517,345	1,509,383	1,626,400	1,190,153	1,669,800	1,645,500	1,627,100	1,599,300	1,564,200	1,564,400	1,543,400	1,518,100	1,510,100	1,492,100
add back Proceeds from Sale of Replaced Assets	114,864	-	45,455	8,773	3,782	50,000	4,091	275,000	56,100	103,600	127,700	186,900	259,700	69,900	52,000	178,300	103,100
	1,354,973	936,695	288,219	190,382	(1,445,414)	907,150	520,012	481,900	965,200	795,600	833,355	655,558	235,701	666,477	602,944	222,388	412,763
Net Outlays on New and Upgraded Assets																	
Capital Expenditure on New and Upgraded Assets	(1,042,934)	(844,362)	(1,661,398)	(1,822,449)	(249,350)	(252,359)	(805,995)	(1,790,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)
add back Amounts received specifically for New and Upgraded Assets	-	-	742,455	983,092	966,402	237,359	209,665	1,285,000	125,000	171,900	132,600	136,600	262,550	222,200	303,800	312,900	322,300
add back Proceeds from Sale of Surplus Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	(1,042,934)	(844,362)	(918,943)	(839,357)	717,052	(15,000)	(596,330)	(505,500)	(410,500)	(363,600)	(402,900)	(398,900)	(272,950)	(313,300)	(231,700)	(222,600)	(213,200)
Net Lending / (Borrowing) for Financial Year	(222,580)	199,476	(485,350)	(538,506)	(492,733)	790,708	408,817	(746,056)	203,892	137,224	201,749	94,635	(187,369)	245,606	320,004	(13,712)	223,063

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2024 - 2044
FINANCIAL INDICATORS

v04.01 - Adopted 16 July 2024

	Actual 2019	Actual 2020	Actual 2021	Actual 2022	Actual 2023	YTD 31 May 2024	Budget 2024	Budget 2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Operating Surplus (Deficit) before Capital Revenues	(534,619)	107,143	145,374	110,469	235,629	485,135	(101,442)	(722,456)	(350,808)	(294,776)	(228,706)	(162,023)	(150,120)	(107,571)	(51,240)	(13,500)	23,500
Operating Surplus Ratio (=Adjusted Operating Surplus / Total Revenue)	(18%)	2%	2%	2%	4%	8%	(2%)	(12%)	(5%)	(4%)	(3%)	(2%)	(2%)	(1%)	(1%)	(0%)	0%
Net Financial Liabilities (=Financial Liabilities - Financial Assets)	(472,094)	(650,341)	14,757	547,671	927,753	457,275	(87,030)	103,049	(104,013)	(241,237)	(442,986)	(537,621)	(350,172)	(595,779)	(915,783)	(902,071)	(1,125,134)
Net Financial Liabilities Ratio (=Net Financial Liabilities / Total Operating Revenue)	(9%)	(10%)	1%	9%	14%	8%	(1%)	2%	(2%)	(4%)	(7%)	(8%)	(5%)	(8%)	(12%)	(12%)	(15%)
Asset Renewal Funding Ratio (=Net Asset Renewals / I& Required Expenditure)	16%	59%	119%	127%	277%	61%	66%	105%	63%	78%	73%	88%	124%	72%	72%	106%	84%

2021-2022	2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
EXPENDITURE: * GOVERNANCE							
181,397	200,485	206,400	207,636	224,600	Salary	2010230	1
(1,269)	22,162	20,300	0	20,500	Inc liability LSL	2010231	2
4,621	4,305	5,100	6,175	1,800	Newsletter	2010232	3
12,635	12,103	13,000	14,153	14,500	Subscriptions	2010233	4
13,405	12,027	13,000	12,916	13,000	Membership LGA	2010234	5
13,148	14,004	14,000	12,499	13,000	Membership CLGR, RDAFN, Assoc.	2010235	6
4,641	2,839	24,100	8,682	9,700	Strategic Planning	2010236	7
610	1,456	1,500	2,787	3,000	Travel, Accommodation & Meals	2010237	8
5,310	5,700	5,000	6,150	5,500	Annual Report	2010238	9
6,561	4,258	0	494	0	Committee Expenses	2010239	10
577	840	0	1,131	0	Community Liaison	2010240	11
2,370	300	1,500	0	1,500	Public Consultation	2010242	12
8,714	4,980	10,000	3,100	10,400	Elected Members	2010243	13
252,721	285,458	313,900	275,723	317,500	TOTAL		

EXPENDITURE: * ADMIN SUPPORT SERVICES							
70,173	65,281	52,000	43,702	55,400	Accounting Support Service	2010250	14
20,346	22,012	21,000	20,474	22,300	Payroll Function	2010251	15
38,008	40,268	39,600	40,468	42,100	Rates Administration	2010252	16
0	0	67,100	0	71,600	Finance Manager	2010253	17
10,226	9,851	38,700	47,566	36,100	Human Resources	2010255	18
20,368	18,196	30,400	15,051	33,800	Records Management	2010257	19
8,641	19,211	15,000	17,296	15,000	Communications	2010260	20
0	0	0	6,067	40,600	Council Employee Housing	2010270	21
109,975	110,434	97,500	118,666	99,500	Information Technology	2010280	22
22,143	27,580	39,000	33,263	42,800	Customer Service	2010282	23
0	0	20,000	0	20,000	Asset Management	2010283	24
240	105	0	721	0	DC Orroroo Carrieton	2010285	25
9,356	14,121	10,200	15,567	11,000	Outback Community Authority	2010286	26
1,199	0	0	0	0	Legatus Group Finance	20102871	27
310,676	327,061	430,500	358,842	490,200	TOTAL		

EXPENDITURE: * MEMBERS EXPENSES							
52,281	53,017	62,700	60,761	65,600	Allowances	2010290	28
27,762	28,350	29,600	30,041	31,000	Mayoral Allowance	2010291	29
14,136	13,404	12,500	9,661	10,000	Elections	2010292	30
13	493	500	335	500	Meals	2010293	31
7,397	2,225	5,000	2,236	5,000	Travel	2010294	32
0	518	1,000	335	500	Accommodation	2010295	33
3,900	10,762	4,000	5,350	13,000	Training	2010296	34
4,737	3,405	3,500	2,005	3,500	Member Expenses	2010297	35
0	1,172	2,000	1,560	1,500	Functions	2010298	36
110,226	113,346	120,800	112,283	130,600	TOTAL		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
231,300	237,200	243,000	249,100	255,400	261,700	268,200	274,900	281,900
21,100	21,600	22,200	22,700	23,300	23,900	24,500	25,100	25,700
1,800	1,900	1,900	2,000	2,000	2,100	2,100	2,200	2,200
14,900	15,300	15,700	16,000	16,500	16,900	17,300	17,700	18,200
13,400	13,700	14,100	14,400	14,800	15,100	15,500	15,900	16,300
13,300	13,700	14,000	14,400	14,700	15,100	15,500	15,900	16,300
10,000	10,200	10,500	10,700	11,000	11,300	11,500	11,800	12,100
3,100	3,200	3,200	3,300	3,400	3,500	3,600	3,700	3,800
5,700	5,800	6,000	6,100	6,300	6,400	6,600	6,800	6,900
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
1,600	1,600	1,700	1,700	1,800	1,800	1,800	1,900	1,900
10,700	11,000	11,300	11,500	11,800	12,100	12,400	12,700	13,000
326,900	335,200	343,600	351,900	361,000	369,900	379,000	388,600	398,300

57,100	58,500	59,900	61,400	63,000	64,500	66,100	67,800	69,500
23,000	23,600	24,100	24,700	25,400	26,000	26,600	27,300	28,000
43,400	44,500	45,700	46,900	48,000	49,100	50,400	51,700	53,000
73,700	75,600	77,500	79,400	81,400	83,400	85,500	87,600	89,900
37,200	38,000	39,100	40,100	41,100	42,100	43,100	44,200	45,200
34,900	35,800	36,600	37,500	38,500	39,500	40,400	41,500	42,500
15,400	15,800	16,200	16,600	17,000	17,500	17,900	18,400	18,800
41,800	42,900	43,900	45,000	46,200	47,300	48,500	49,700	51,000
102,500	105,100	107,700	110,400	113,100	115,900	118,800	121,800	125,000
44,100	45,200	46,300	47,500	48,700	49,900	51,100	52,400	53,700
20,600	21,200	21,700	22,200	22,800	23,400	23,900	24,500	25,200
0	0	0	0	0	0	0	0	0
11,500	11,700	12,000	12,200	12,500	12,900	13,200	13,400	13,800
0	0	0	0	0	0	0	0	0
505,200	517,900	530,700	543,900	557,700	571,500	585,500	600,300	615,600

67,600	69,300	71,000	72,800	74,600	76,400	78,300	80,300	82,300
31,900	32,700	33,500	34,400	35,200	36,100	37,000	37,900	38,900
10,300	10,600	10,800	11,100	11,400	11,600	11,900	12,200	12,500
500	500	500	500	500	500	500	500	500
5,200	5,300	5,400	5,600	5,700	5,800	6,000	6,100	6,300
500	600	600	600	600	600	600	600	700
5,700	6,000	6,100	6,200	6,400	6,500	6,700	6,900	7,000
3,500	3,600	3,600	3,800	3,800	3,900	4,000	4,200	4,300
1,600	1,600	1,700	1,700	1,700	1,800	1,900	1,900	1,900
126,800	130,200	133,200	136,700	139,900	143,200	146,900	150,600	154,400

2021-2022	2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
EXPENDITURE: * ADMIN OTHER SUPPORT							
18,191	11,554	15,000	18,475	17,000	A P P & S	2010301	37
13,000	13,000	14,500	6,500	13,500	Auditors Fees	2010302	38
3,928	4,778	4,000	834	4,000	Assessment Costs	2010303	39
6,411	6,214	6,000	5,986	6,000	Bank Charges	2010304	40
6,750	0	15,000	36,456	34,000	Consultant Fees	2010305	41
25,910	26,139	24,500	15,816	25,000	FBT	2010306	42
105,541	91,476	97,600	81,997	100,000	Insurances	2010307	43
26,556	38,867	40,000	5,758	15,000	Legal Charges	2010309	44
363	913	1,000	97	1,000	Mtce Office Equipment	2010310	45
4,615	5,038	4,500	7,535	5,000	Office Expenses	2010311	46
206,521	204,259	93,600	164,983	109,100	Salaries	2010312	47
29,279	28,156	27,100	35,581	17,500	Quorn Civic Centre	2010313	48
82,726	85,589	83,700	78,641	94,800	Superannuation	2010315	49
1,075	13,953	17,000	29,545	37,500	Travel, Accommodation & Meals	2010317	50
1,938	1,149	1,500	425	1,600	Admin - Other Expenses	2010318	51
6,126	7,618	4,200	10,069	0	WHS	2010319	52
600	143	1,000	0	0	Community Land	2010320	53
4,589	2,623	6,000	6,789	5,000	Staff Training	2010321	54
41,511	39,364	55,800	30,506	57,300	Depreciation	2010322	55
2,272	3,175	3,000	1,294	2,500	Staff Uniforms	2010324	56
587,899	584,008	515,000	537,288	545,800	TOTAL		
(902,697)	(914,244)	(899,400)	(828,139)	(1,035,600)	Allocation Admin Overheads	2010326	57
501	0	1,000	0	1,000	Assistance Special Functions	2010327	58
164	170	200	194	200	Centrepay Fees	2010328	59
359,490	395,800	482,000	456,191	449,700	TOTAL ADMINISTRATION & GOVERNANCE EXPENDITURE		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
17,500	17,900	18,400	18,800	19,300	19,800	20,300	20,800	21,300
12,400	12,700	14,600	14,900	15,300	15,700	16,100	16,500	16,900
4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,900	5,000
6,200	6,300	6,500	6,700	6,800	7,000	7,200	7,300	7,500
14,800	15,100	15,500	15,900	16,300	16,700	17,100	17,500	18,000
25,700	26,400	27,000	27,700	28,400	29,100	29,800	30,600	31,300
103,000	105,600	108,200	110,900	113,700	116,500	119,400	122,400	125,500
15,400	15,800	16,200	16,600	17,100	17,500	17,900	18,400	18,800
1,100	1,100	1,100	1,100	1,200	1,200	1,200	1,300	1,300
5,500	5,700	5,800	6,000	6,100	6,300	6,400	6,600	6,800
112,400	115,200	118,100	121,000	124,100	127,200	130,300	133,600	137,000
18,000	18,500	19,000	19,400	19,900	20,400	21,000	21,500	22,000
97,600	100,100	102,600	105,100	107,800	110,400	113,200	116,000	118,900
38,700	39,600	40,700	41,600	42,600	43,800	44,800	46,000	47,100
1,600	1,600	1,700	1,700	1,800	1,800	1,900	1,900	1,900
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
5,100	5,200	5,500	5,600	5,700	5,800	6,000	6,100	6,200
56,500	55,900	54,900	53,700	53,700	53,000	52,100	51,800	51,200
2,500	2,600	2,700	2,700	2,800	2,900	2,900	3,000	3,100
538,100	549,500	562,800	573,800	587,100	599,700	612,300	626,200	639,800
(1,065,800)	(1,092,400)	(1,120,100)	(1,148,000)	(1,177,400)	(1,205,800)	(1,235,700)	(1,266,900)	(1,298,300)
1,100	1,100	1,100	1,100	1,200	1,200	1,200	1,300	1,300
200	200	200	200	200	200	200	200	200
432,500	441,700	451,500	459,600	469,700	479,900	489,400	500,300	511,300

2021-2022	2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
INCOME: * RATES							
1,978,511	2,082,120	2,200,200	2,200,740	2,309,700	General Rates	1010100	60
		(15,000)	(15,270)	(16,000)	Discount for Early Payment	1010150	61
(87,211)	(89,664)	(94,100)	(97,017)	(104,300)	General Rates - Rebates	1010130	62
22,877	24,402	22,100	32,837	35,000	General Rates - Fines & Interest	1010160	63
1,914,177	2,016,858	2,113,200	2,121,290	2,224,400	TOTAL		
1,197,209	1,307,165	1,310,000	1,409,973	1,350,000	FAGS (Grants Commission)	1010210	64
3,111,386	3,324,023	3,423,200	3,531,263	3,574,400	TOTAL		
INCOME: * OTHER ADMIN INCOME							
0	0	0	3,033	22,400	Council Employee Housing	1010270	65
0	0	0	1,784	0	DC Orroroo Carrieton	1010343	66
23,487	29,933	27,500	27,891	30,000	Outback Communities Authority	1010344	67
4,791	34,810	5,000	2,286	5,000	Insurance Claim Reimbursement	1010347	68
13,639	3,789	5,000	4,340	5,000	Reimbursement Income	1010348	69
6,523	7,258	7,500	4,355	7,000	Search Fees	1010349	70
0	0	0	2,015	0	Insurance Rebates & Bonuses	1010353	71
48,440	75,790	45,000	45,704	69,400	TOTAL		
3,159,826	3,399,812	3,468,200	3,576,967	3,643,800	TOTAL ADMINISTRATION & GOVERNANCE INCOME		
2,800,335	3,004,013	2,986,200	3,120,776	3,194,100	NET ADMINISTRATION & GOVERNANCE		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
2,424,030	2,484,600	2,546,700	2,610,400	2,675,700	2,742,600	2,811,200	2,881,500	2,953,500
(16,700)	(17,300)	(17,700)	(18,100)	(18,600)	(19,100)	(19,600)	(20,100)	(20,600)
(107,400)	(110,100)	(112,900)	(115,700)	(118,600)	(121,600)	(124,600)	(127,700)	(130,900)
36,100	37,000	37,900	38,800	39,800	40,800	41,800	42,900	43,900
2,336,030	2,394,200	2,454,000	2,515,400	2,578,300	2,642,700	2,708,800	2,776,600	2,845,900
1,390,400	1,425,200	1,460,800	1,497,300	1,534,700	1,573,100	1,612,400	1,652,700	1,694,000
3,726,430	3,819,400	3,914,800	4,012,700	4,113,000	4,215,800	4,321,200	4,429,300	4,539,900
23,000	23,600	24,200	24,900	25,500	26,100	26,700	27,400	28,100
0	0	0	0	0	0	0	0	0
30,900	31,700	32,500	33,300	34,100	35,000	35,800	36,700	37,700
5,100	5,300	5,400	5,500	5,700	5,800	6,000	6,100	6,300
5,100	5,200	5,300	5,500	5,600	5,700	5,900	6,100	6,200
7,200	7,400	7,600	7,800	8,000	8,200	8,400	8,600	8,800
0	0	0	0	0	0	0	0	0
71,300	73,200	75,000	77,000	78,900	80,800	82,800	84,900	87,100
3,797,730	3,892,600	3,989,800	4,089,700	4,191,900	4,296,600	4,404,000	4,514,200	4,627,000
3,365,230	3,450,900	3,538,300	3,630,100	3,722,200	3,816,700	3,914,600	4,013,900	4,115,700

2021-2022	2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
EXPENDITURE: * FIRE PREVENTION							
80	959	2,000	449	1,100	Illegal Dumping	2050524	72
1,482	3,401	6,000	4,860	5,700	Fire Breaks	2050550	73
1,766	1,076	1,500	2,191	3,000	Fire Signage	2050551	74
15,881	27,687	30,000	26,390	35,600	Fire Prevention Officer	2050552	75
4,490	0	4,200	1,949	4,700	Fire Tracks	2050555	76
23,698	33,123	43,700	35,839	50,100	TOTAL		
EXPENDITURE: * FIRE PROTECTION							
6,134	5,106	6,400	5,629	8,500	Emergency Operations	2050600	77
0	0	2,500	0	2,900	Fires	2050606	78
0	0	0	372	0	Ancillaries to Emergency Operations	2050607	79
0	0	0	242	0	Water Sources (Bores & Tanks)	2050609	81
6,134	5,106	8,900	6,243	11,400	TOTAL		
EXPENDITURE: * VANDALISM							
1,611	2,460	4,500	0	2,600	Vandalism Repairs	2050623	82
1,611	2,460	4,500	0	2,600	TOTAL		
EXPENDITURE: * STATE EMERGENCY SERVICES							
3,138	3,081	3,200	3,129	3,200	Emergency Service Levy	2050640	83
107	153	300	0	0	Rural Property Addressing	2050641	84
3,245	3,235	3,500	3,253	3,200	TOTAL		
34,688	43,923	60,600	45,335	67,300	TOTALPUBLIC ORDER EXPENDITURE		
INCOME: * PUBLIC ORDER INCOME							
350	946	1,000	0	1,000	Fire Prevention Income	1050804	85
350	946	1,000	0	1,000	TOTAL		
350	946	1,000	0	1,000	TOTAL PUBLIC ORDER INCOME		
(34,338)	(42,977)	(59,600)	(45,335)	(66,300)	NET PUBLIC ORDER		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
1,200	1,300	1,300	1,400	1,400	1,400	1,400	1,400	1,400
6,000	6,100	6,200	6,400	6,600	6,600	7,000	7,100	7,200
3,200	3,300	3,300	3,400	3,500	3,700	3,700	3,700	3,800
36,500	37,500	38,400	39,400	40,400	41,400	42,400	43,400	44,700
4,700	5,000	5,100	5,200	5,200	5,400	5,600	5,600	5,900
51,600	53,200	54,300	55,800	57,100	58,500	60,100	61,200	63,000
8,700	8,900	9,100	9,500	9,600	10,000	10,100	10,400	10,500
3,000	3,200	3,200	3,300	3,400	3,500	3,500	3,600	3,700
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
11,700	12,100	12,300	12,800	13,000	13,500	13,600	14,000	14,200
2,800	2,800	2,800	3,000	3,100	3,100	3,200	3,200	3,200
2,800	2,800	2,800	3,000	3,100	3,100	3,200	3,200	3,200
3,300	3,400	3,500	3,600	3,700	3,800	3,900	4,000	4,100
0	0	0	0	0	0	0	0	0
3,300	3,400	3,500	3,600	3,700	3,800	3,900	4,000	4,100
69,400	71,500	72,900	75,200	76,900	78,900	80,800	82,400	84,500
1,000	1,100	1,100	1,100	1,100	1,200	1,200	1,200	1,300
1,000	1,100	1,100	1,100	1,100	1,200	1,200	1,200	1,300
1,000	1,100	1,100	1,100	1,100	1,200	1,200	1,200	1,300
(68,400)	(70,400)	(71,800)	(74,100)	(75,800)	(77,700)	(79,600)	(81,200)	(83,200)



The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2024 - 2044

v04.01 - Adopted 16 July 2024

2021-2022	2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
EXPENDITURE: * HEALTH							
599	0	1,000	0	500	Health Other	2101001	86
599	0	1,000	0	500	TOTAL		
599	0	1,000	0	500	TOTALPUBLIC ORDER EXPENDITURE		
(599)	0	(1,000)	0	(500)	NET PUBLIC ORDER		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
500	500	600	600	600	600	600	600	600
500	500	600	600	600	600	600	600	600
500	500	600	600	600	600	600	600	600
(500)	(500)	(600)	(600)	(600)	(600)	(600)	(600)	(600)

2021-2022	2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
EXPENDITURE: * COMMUNITY WELFARE							
7,379	708	0	0	4,500	Northern Passenger Transport Scheme	2151264	87
7,017	7,337	6,500	7,154	7,200	Community Groups Support	2151265	88
10,762	9,110	0	7,550	0	Grants Research	2151270	89
64,632	19,845	36,300	13,103	63,800	Community Grants Fund	2151272	90
259	580	500	258	500	Hawker Town Crier	2151273	91
0	0	0	362	500	Quorn Mercury	2151274	92
89	93	0	104	0	Other SS&W Expenditure	2151300	93
90,238	37,673	43,300	28,531	76,500	TOTAL		
90,238	37,673	43,300	28,531	76,500	TOTAL COMMUNITY WELFARE EXPENDITURE		
INCOME: * COMMUNITY WELFARE							
400	3,078	1,500	2,265	2,500	Hawker Community Bus	1151341	94
7,783	758	0	0	0	Northern Passenger Transport Scheme	1151343	95
504	2,751	2,000	3,133	3,000	Quorn Community Bus	1151345	96
8,687	6,586	3,500	5,398	5,500	TOTAL		
8,687	6,586	3,500	5,398	5,500	TOTAL COMMUNITY WELFARE INCOME		
(81,551)	(31,087)	(39,800)	(23,133)	(71,000)	NET COMMUNITY WELFARE		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
4,600	4,800	4,900	5,000	5,100	5,300	5,400	5,500	5,700
7,400	7,600	7,800	8,000	8,200	8,400	8,600	8,800	9,000
0	0	0	0	0	0	0	0	0
64,200	64,500	64,900	65,300	65,700	66,000	66,400	66,900	67,300
500	500	500	500	500	500	500	500	600
500	500	500	600	600	600	600	600	600
0	0	0	0	0	0	0	0	0
77,200	77,900	78,600	79,400	80,100	80,800	81,500	82,300	83,200
77,200	77,900	78,600	79,400	80,100	80,800	81,500	82,300	83,200
2,600	2,700	2,800	2,800	2,900	3,000	3,000	3,100	3,200
0	0	0	0	0	0	0	0	0
3,000	3,100	3,200	3,300	3,400	3,400	3,500	3,600	3,700
5,600	5,800	6,000	6,100	6,300	6,400	6,500	6,700	6,900
5,600	5,800	6,000	6,100	6,300	6,400	6,500	6,700	6,900
(71,600)	(72,100)	(72,600)	(73,300)	(73,800)	(74,400)	(75,000)	(75,600)	(76,300)

2021-2022	2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
EXPENDITURE: * CEMETERIES							
42,034	65,587	51,300	68,696	77,500	Cemeteries - Quorn	2201440	97
32,959	33,905	34,000	24,430	56,000	Cemeteries - Hawker	2201441	98
74,993	99,492	85,300	95,866	133,500	TOTAL		
EXPENDITURE: * CWMS							
93,094	149,490	115,200	76,225	118,200	CWMS - Quorn	2201515	99
47,849	99,369	78,800	33,760	73,400	CWMS - Hawker	2201516	100
140,943	248,859	194,000	109,985	191,600	TOTAL		
EXPENDITURE: * PUBLIC CONVENIENCES							
84,878	94,070	84,900	90,125	112,200	Public Convenienes - Quorn	2201640	101
77,524	80,848	79,100	92,107	101,900	Public Convenienes - Hawker	2201643	102
1,057	1,476	2,500	3,236	4,400	RV Dump Point - Quorn	2201647	103
840	3,840	1,000	945	800	RV Dump Point - Hawker	2201648	104
164,300	180,234	167,500	186,413	219,300	TOTAL		
EXPENDITURE: * SANITATION & GARBAGE							
0	452	1,000	8,664	0	Quorn E-Waste	2201679	105
116,568	106,632	103,700	119,335	131,200	San & Garb - Quorn Transfer Station	2201680	106
0	907	2,000	0	600	San & Garb - Yard Clean Up	2201682	107
134,858	148,066	164,900	163,529	177,500	Quorn Kerbside Waste Pickup	2201700	108
57,439	56,053	83,200	55,658	90,500	Quorn Kerbside Recycling Pickup	2201710	109
49,290	50,690	51,000	52,478	52,500	San & Garb - Waste Management Levy	2201780	110
514	1,742	2,000	431	800	San & Garb - Community Events	2201799	111
15,855	15,707	16,000	16,914	19,500	San & Garb - Warren Gorge	2201800	112
67,962	60,402	60,000	76,928	101,100	San & Garb - Hawker Landfill	2201803	113
55,561	54,011	49,600	58,208	59,400	Hawker Kerbside Waste Pickup	2201810	114
18,715	14,705	28,600	15,726	28,100	Hawker Kerbside Recycling Pickup	2201815	115
516,761	509,490	562,000	567,872	661,200	TOTAL		
EXPENDITURE: * OTHER COMMUNITY AMENITIES							
110,544	135,015	131,000	123,242	144,400	Street Cleaning	2201821	116
18,282	16,032	17,000	17,437	17,700	Planning Consultant	2201862	117
23,867	32,289	22,400	24,028	23,000	Depreciation - Community Amenities	2201870	118
2,145	2,745	2,500	264	2,300	Hawker Dam - Maintenance	2201877	119
154,839	186,081	172,900	164,971	187,400	TOTAL		
1,051,836	1,224,155	1,181,700	1,125,107	1,393,000	TOTAL COMMUNITY AMENITY EXPENDITURE		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
79,700	81,900	83,700	86,000	88,100	90,300	92,500	94,800	97,200
37,000	38,000	39,000	39,800	41,000	41,900	43,000	44,000	45,200
116,700	119,900	122,700	125,800	129,100	132,200	135,500	138,800	142,400
118,900	119,600	120,200	120,400	122,000	122,800	123,600	124,900	126,000
74,500	75,300	76,400	77,100	78,500	79,500	80,600	81,900	83,200
193,400	194,900	196,600	197,500	200,500	202,300	204,200	206,800	209,200
115,500	118,400	121,200	124,300	127,500	130,800	134,000	137,300	140,800
104,800	107,600	110,100	112,900	115,700	118,600	121,600	124,600	127,900
4,500	4,700	4,700	4,800	4,900	5,100	5,300	5,300	5,600
800	800	800	900	900	900	900	900	900
225,600	231,500	236,800	242,900	249,000	255,400	261,800	268,100	275,200
0	0	0	0	0	0	0	0	0
135,100	138,700	141,800	145,600	149,300	152,900	156,700	160,700	164,700
600	600	600	700	800	800	800	800	800
175,500	179,700	184,400	189,200	193,600	198,400	203,400	208,400	213,400
93,200	95,600	98,000	100,400	102,800	105,500	108,100	110,600	113,400
54,100	55,400	56,800	58,200	59,700	61,200	62,700	64,300	65,900
800	900	900	900	900	900	900	900	1,000
20,000	20,500	21,000	21,500	22,100	22,800	23,300	23,900	24,400
83,400	85,600	87,600	89,900	92,100	94,400	96,800	99,200	101,800
56,000	57,300	58,900	60,300	61,800	63,300	64,900	66,500	68,100
29,000	29,600	30,400	31,100	32,000	32,800	33,500	34,400	35,200
647,700	663,900	680,400	697,800	715,100	733,000	751,100	769,700	788,700
148,700	152,400	156,100	160,100	164,200	168,200	172,500	176,800	181,200
18,200	18,700	19,100	19,600	20,100	20,600	21,100	21,700	22,200
22,700	22,400	22,000	21,500	21,500	21,200	20,800	20,700	20,400
2,300	2,300	2,300	2,600	2,600	2,700	2,800	2,800	2,800
191,900	195,800	199,500	203,800	208,400	212,700	217,200	222,000	226,600
1,375,300	1,406,000	1,436,000	1,467,800	1,502,100	1,535,600	1,569,800	1,605,400	1,642,100

2021-2022	2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
INCOME: * CEMETERIES							
14,825	20,852	20,000	19,693	21,500	Cemeteries - Fees & Charges	1201900	120
14,825	20,852	20,000	19,693	21,500	TOTAL		
INCOME: * CWMS							
169,506	177,695	161,700	161,335	169,900	CWMS - Quorn	1201950	121
81,120	85,475	77,600	77,595	81,500	CWMS - Hawker	1201951	122
250,626	263,170	239,300	238,930	251,400	TOTAL		
INCOME: * SANITATION & GARBAGE							
262,890	282,773	341,300	342,186	358,000	Sanitation & Garbage Fees	1201970	123
4,071	4,280	5,000	6,781	7,000	Quorn Transfer Station - Fees & Charges	1201972	124
2,042	2,303	3,000	3,569	3,500	Hawker Landfill - Fees & Charges	1201973	125
269,004	289,356	349,300	352,536	368,500	TOTAL		
534,454	573,378	608,600	611,159	641,400	TOTAL COMMUNITY AMENITY INCOME		
(517,381)	(650,777)	(573,100)	(513,949)	(751,600)	NET COMMUNITY AMENITY		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
22,100	22,700	23,300	23,800	24,400	25,000	25,700	26,300	27,000
22,100	22,700	23,300	23,800	24,400	25,000	25,700	26,300	27,000
176,100	180,200	184,300	188,400	192,500	196,600	200,700	204,800	208,900
84,500	86,500	88,400	90,400	92,400	94,300	96,300	98,300	100,300
260,600	266,700	272,700	278,800	284,900	290,900	297,000	303,100	309,200
369,100	377,700	387,100	397,200	407,500	417,700	428,000	438,200	449,200
7,200	7,400	7,600	7,700	7,900	8,100	8,300	8,600	8,800
3,600	3,700	3,800	3,900	4,000	4,100	4,200	4,300	4,400
379,900	388,800	398,500	408,800	419,400	429,900	440,500	451,100	462,400
662,600	678,200	694,500	711,400	728,700	745,800	763,200	780,500	798,600
(712,700)	(727,800)	(741,500)	(756,400)	(773,400)	(789,800)	(806,600)	(824,900)	(843,500)

2021-2022	2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
EXPENDITURE: * HALLS							
20,460	26,761	34,600	48,018	30,400	Town Hall - Quorn	2302535	126
39,818	36,836	31,400	37,925	37,500	Community Hall - Quorn	2302536	127
1,437	1,814	2,000	7,720	3,200	Court House - Quorn	2302537	128
21,575	47,581	31,100	20,539	23,200	Institute Hawker	2302538	129
3,899	4,846	4,600	8,764	5,300	Anzac Memorial	2302539	130
4,071	3,288	2,500	3,187	2,500	CWA Hall - Hawker	2302540	131
1,406	957	1,000	1,803	1,600	Hawker History Hub	2302541	132
13,296	9,973	8,900	11,997	13,200	Foresters Hall Hawker	2302542	133
1,808	2,392	1,700	2,084	1,400	Lions Clubrooms	2302549	134
0	407	1,000	223	300	Memorial Hall	2302550	135
0	0	0	11,495	9,100	Buckaringa Building	2302551	136
0	0	0	262	500	Waived/Donated Facility Hire Fees	2302579	137
107,770	134,855	118,800	154,016	128,200	TOTAL		

EXPENDITURE: * LIBRARIES							
5,532	5,458	5,800	5,459	5,800	Library - Hawker	2302584	138
14,878	15,098	15,000	14,874	15,500	Library - Quorn	2302585	139
20,409	20,557	20,800	20,333	21,300	TOTAL		

EXPENDITURE: * RESERVES							
34,937	35,656	20,200	46,364	31,000	Reserves - Hawker	2302661	140
3,230	2,942	3,500	4,945	5,300	Loading Ramp / Stockyard Arena	2302662	141
4,261	7,446	1,000	34,421	2,600	Reserves - Cradock	2302663	142
96,936	69,735	66,200	59,693	70,700	Reserves - Quorn	2302700	143
4,690	5,357	4,600	4,653	5,200	Gardens - First Street	2302701	144
33,370	35,575	32,200	33,088	38,600	Gardens - Quorn - Railway Tce / Town Hall	2302702	145
770	6,993	6,600	5,513	7,200	Gardens - Hawker - Centenary	2302703	146
58,067	88,496	33,500	43,582	52,100	Gardens - Street Trees	2302704	147
20,407	22,377	21,200	19,469	23,300	Gardens - Reserves Spraying	2302705	148
49,603	66,822	64,800	65,136	76,100	Slashing	2302706	149
20,564	13,222	15,000	29,509	27,500	Gardens - Parks	2302708	150
3,686	2,687	2,500	3,509	3,300	Hawker Entrances	2302709	151
14,841	11,431	13,000	18,910	20,800	Quorn Entrances	2302710	152
25	0	0	195	0	Pioneer Park	2302711	153
5,931	7,589	2,500	5,464	2,000	Powell Gardens	2302712	154
0	0	0	2	0	Hawker Revegetation	2302713	155
2,276	2,985	1,000	3,226	1,300	Lions Park	2302714	156
0	0	0	18,761	18,800	Bushfood Walk	2302718	157
0	0	0	22,920	30,600	Quorn Town Square	2302719	158
353,593	391,242	287,800	419,359	416,400	TOTAL		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
31,300	32,000	32,900	33,700	34,500	35,400	36,300	37,200	38,100
33,500	34,300	35,100	36,000	37,000	37,800	38,900	39,800	40,900
3,200	3,300	3,300	3,600	3,700	3,700	3,800	3,800	3,900
23,900	24,300	25,100	25,800	26,300	27,000	27,700	28,500	29,000
5,300	5,700	5,700	5,900	6,000	6,200	6,300	6,400	6,700
2,500	2,700	2,700	2,900	2,900	3,000	3,000	3,100	3,200
1,700	1,700	1,800	1,900	1,900	1,900	2,000	2,000	2,000
13,600	13,900	14,200	14,700	15,100	15,300	15,800	16,100	16,600
1,400	1,500	1,500	1,500	1,500	1,600	1,600	1,700	1,800
300	300	300	300	300	300	300	300	400
9,400	9,600	9,900	10,100	10,400	10,500	10,900	10,900	11,400
500	500	500	600	600	600	600	600	600
126,600	129,800	133,000	137,000	140,200	143,300	147,200	150,400	154,600

6,000	6,100	6,300	6,400	6,600	6,700	6,900	7,100	7,300
16,000	16,400	16,800	17,200	17,600	18,100	18,500	19,000	19,500
22,000	22,500	23,100	23,600	24,200	24,800	25,400	26,100	26,800

31,900	32,800	33,600	34,300	35,300	36,100	37,200	37,900	39,000
5,400	5,600	5,600	6,100	6,300	6,300	6,400	6,400	6,600
2,800	2,800	2,800	2,900	3,100	3,100	3,200	3,200	3,200
72,700	74,600	76,400	78,500	80,400	82,300	84,500	86,500	88,700
5,400	5,500	5,700	5,700	5,900	6,100	6,200	6,200	6,500
39,800	40,700	41,800	42,900	43,900	45,000	46,100	47,300	48,400
7,500	7,700	7,900	8,100	8,300	8,500	8,700	8,900	9,100
53,600	55,100	56,300	57,600	59,100	60,700	62,200	63,700	65,300
23,900	24,600	25,100	25,700	26,400	27,000	27,800	28,400	29,200
78,200	80,300	82,200	84,300	86,400	88,600	90,800	93,000	95,400
28,200	28,900	29,500	30,500	31,200	32,000	32,800	33,700	34,300
3,400	3,400	3,500	3,800	3,900	3,900	4,000	4,100	4,100
21,500	22,000	22,500	23,100	23,800	24,200	24,900	25,400	26,100
0	0	0	0	0	0	0	0	0
2,000	2,100	2,200	2,300	2,300	2,300	2,400	2,400	2,500
0	0	0	0	0	0	0	0	0
1,300	1,400	1,400	1,400	1,400	1,500	1,500	1,500	1,600
19,300	19,900	20,300	20,900	21,400	21,800	22,500	22,900	23,700
31,500	32,400	33,200	34,000	34,900	35,600	36,600	37,500	38,500
428,400	439,800	450,000	462,100	474,000	485,000	497,800	509,000	522,200

2021-2022	2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
EXPENDITURE: * SPORTING RESERVES							
53,589	21,142	21,100	55,470	59,100	Rec & Sport - Quorn Town Oval	2302750	159
23,103	15,480	19,200	17,137	23,300	Rec & Sport - Quorn Playground	2302751	160
16,999	12,206	12,300	13,567	12,700	Rec & Sport - Hawker Complex	2302752	161
7,900	7,963	7,258	7,241	14,458	Quorn Skate Park	2302753	162
5,426	4,543	7,600	6,202	7,700	Quorn Racing Club	2302755	163
7,063	21,197	8,400	9,985	10,100	Hawker Racing Club	2302756	164
0	119	500	0	0	Quorn Tennis/Netball Courts	2302757	165
1,459	3,211	3,000	5,101	2,600	Playground - Quorn Oval	2302758	166
1,118	1,113	500	104	600	Hawker Gym	2302759	167
4,054	6,238	5,900	48	2,300	Playground - Hawker Sports Centre	2302760	168
1,512	3,642	4,000	2,295	3,100	Quorn Dog Park	2302761	169
20,205	2,512	2,000	1,001	1,900	Hawker Dog Park	2302762	170
142,427	99,366	91,758	118,152	137,858	TOTAL		
EXPENDITURE: * SWIMMING POOLS							
301,056	268,398	256,700	330,400	335,500	Swimming Pool - Quorn	2302780	171
136,003	108,459	152,900	151,696	195,200	Swimming Pool - Hawker	2302781	172
437,059	376,857	409,600	482,097	530,700	TOTAL		
EXPENDITURE: * OTHER CULTURE							
909	455	1,000	0	800	Sport & Rec Officer	2302792	173
570,613	582,063	655,000	442,561	672,400	Depreciation - Culture & Recreation	2302793	174
28,625	25,936	21,000	11,366	20,300	Warren Gorge - Maintenance	2302794	175
8,774	5,383	5,600	6,002	5,100	Pest Control & Water	2302795	176
517	541	0	601	0	TV Retransmission Sites	2302796	177
0	0	0	196	0	Native Flora Reserve	2302797	178
1,170	3,412	2,100	0	600	Pinkerton Creek	2302799	179
610,607	617,790	684,700	460,725	699,200	TOTAL		
1,671,866	1,640,665	1,613,458	1,654,683	1,933,658	TOTAL CULTURE & RECREATION EXPENDITURE		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
37,500	38,600	39,500	40,500	41,500	42,400	43,600	44,700	45,900
23,900	24,600	25,200	25,700	26,400	27,000	27,800	28,300	29,200
13,000	13,300	13,700	14,000	14,400	14,700	15,100	15,500	15,800
9,122	8,972	8,606	8,523	8,600	8,700	9,000	9,100	9,400
8,000	8,100	8,400	8,600	8,800	8,900	9,200	9,400	9,600
10,400	10,600	10,900	11,300	11,500	11,800	12,100	12,400	12,700
0	0	0	0	0	0	0	0	0
2,800	2,800	2,800	2,900	3,100	3,100	3,200	3,200	3,200
600	700	800	800	800	800	800	800	900
2,400	2,400	2,400	2,600	2,800	2,800	2,800	2,800	2,800
3,300	3,300	3,300	3,400	3,700	3,700	3,700	3,700	3,900
1,900	2,000	2,000	2,100	2,300	2,300	2,300	2,300	2,500
112,922	115,372	117,606	120,423	123,900	126,200	129,600	132,200	135,900
345,500	354,100	362,900	372,000	381,500	390,800	400,500	410,700	421,000
200,900	206,200	211,200	216,400	221,900	227,500	233,200	238,900	245,000
546,400	560,300	574,100	588,400	603,400	618,300	633,700	649,600	666,000
800	800	800	900	900	900	900	1,000	1,000
662,500	655,000	643,600	629,200	629,300	620,600	610,300	607,000	599,600
20,900	21,500	22,000	22,500	23,100	23,800	24,300	24,900	25,600
5,200	5,300	5,400	5,600	5,700	5,900	6,100	6,200	6,300
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
500	500	500	600	600	600	600	600	600
689,900	683,100	672,300	658,800	659,600	651,800	642,200	639,700	633,100
1,926,222	1,950,872	1,970,106	1,990,323	2,025,300	2,049,400	2,075,900	2,107,000	2,138,600

2021-2022	2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
INCOME: * HALLS							
13,120	12,652	10,000	15,135	12,500	Halls - Quorn	1302850	180
4,512	3,165	5,000	5,794	5,000	Halls - Hawker	1302851	181
17,632	15,817	15,000	20,929	17,500	TOTAL		
INCOME: * LIBRARIES							
4,337	4,385	4,500	3,302	4,500	Library Income - Quorn	1302870	182
696	552	500	1,541	1,000	Library Income - Hawker	1302871	183
5,032	4,938	5,000	4,843	5,500	TOTAL		
INCOME: * RESERVES							
25,927	22,574	30,000	18,225	30,000	Warren Gorge Income	1302886	184
0	374	500	296	500	Powell Gardens Income	1302887	185
145	7,563	0	2,430	0	Reserves - Other Income	1302890	186
26,073	30,511	30,500	20,951	30,500	TOTAL		
INCOME: * SPORTING RESERVES							
780	390	27,700	390	500	Quorn Tennis / Netball Courts	1302918	187
9,023	6,314	6,000	6,606	6,800	Rec & Sport - Oval / Other Income	1302920	188
9,803	6,704	33,700	6,996	7,300	TOTAL		
INCOME: * SWIMMING POOLS							
25,164	38,304	38,000	34,188	37,500	Swimming Pool - Quorn	1302930	189
10,608	7,931	8,000	8,460	8,500	Swimming Pool - Hawker	1302931	190
35,771	46,235	46,000	42,675	46,000	TOTAL		
94,311	104,205	130,200	96,394	106,800	TOTAL CULTURE & RECREATION INCOME		
(1,577,556)	(1,536,460)	(1,483,258)	(1,558,289)	(1,826,858)	NET CULTURE & RECREATION		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
12,900	13,300	13,600	13,900	14,300	14,600	15,000	15,400	15,700
5,100	5,300	5,400	5,500	5,700	5,800	6,000	6,100	6,300
18,000	18,600	19,000	19,400	20,000	20,400	21,000	21,500	22,000
4,700	4,800	4,900	5,000	5,200	5,300	5,400	5,600	5,800
1,000	1,000	1,200	1,200	1,200	1,200	1,200	1,200	1,200
5,700	5,800	6,100	6,200	6,400	6,500	6,600	6,800	7,000
30,900	31,700	32,400	33,300	34,100	34,900	35,800	36,700	37,600
500	500	600	600	600	600	600	600	600
0	0	0	0	0	0	0	0	0
31,400	32,200	33,000	33,900	34,700	35,500	36,400	37,300	38,200
500	500	600	600	600	600	600	600	600
7,000	7,200	7,400	7,600	7,700	8,000	8,200	8,400	8,600
7,500	7,700	8,000	8,200	8,300	8,600	8,800	9,000	9,200
38,600	39,600	40,600	41,600	42,600	43,700	44,800	45,900	47,100
8,700	9,000	9,200	9,400	9,600	9,900	10,100	10,400	10,600
47,300	48,600	49,800	51,000	52,200	53,600	54,900	56,300	57,700
109,900	112,900	115,900	118,700	121,600	124,600	127,700	130,900	134,100
(1,816,322)	(1,837,972)	(1,854,206)	(1,871,623)	(1,903,700)	(1,924,800)	(1,948,200)	(1,976,100)	(2,004,500)

2021-2022	2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
EXPENDITURE:							
46,943	48,116	92,500	90,091	92,535	SAAL Landscape Levy	2403000	191
475	475	0	475	500	Dog Fence Levy	2403025	192
17,980	11,283	13,500	6,178	13,600	Little Corella Control	2403051	193
65,398	59,874	106,000	96,744	106,635	TOTAL		
65,398	59,874	106,000	96,744	106,635	TOTAL AGRICULTURE EXPENDITURE		
INCOME:							
47,610	48,154	92,500	93,062	92,535	Northern & Yorke NRM Levy	1403300	194
47,610	48,154	92,500	93,062	92,535	TOTAL		
47,610	48,154	92,500	93,062	92,535	TOTAL AGRICULTURE INCOME		
(17,788)	(11,720)	(13,500)	(3,681)	(14,100)	NET AGRICULTURE		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
98,600	101,100	103,600	106,200	108,900	111,600	114,400	117,200	120,200
500	500	600	600	600	600	600	600	600
14,200	14,400	14,800	15,200	15,700	15,800	16,200	16,600	17,100
113,300	116,000	119,000	122,000	125,200	128,000	131,200	134,400	137,900
113,300	116,000	119,000	122,000	125,200	128,000	131,200	134,400	137,900
98,600	101,100	103,600	106,200	108,900	111,600	114,400	117,200	120,200
98,600	101,100	103,600	106,200	108,900	111,600	114,400	117,200	120,200
98,600	101,100	103,600	106,200	108,900	111,600	114,400	117,200	120,200
(14,700)	(14,900)	(15,400)	(15,800)	(16,300)	(16,400)	(16,800)	(17,200)	(17,700)

2021-2022	2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
EXPENDITURE: * BUILDING ACT							
24,175	18,754	21,500	18,210	20,900	Building & Development Officer	2453457	195
18,900	17,929	18,100	19,486	18,600	Building Act - Other	2453458	196
550	0	0	0	0	CITB Levy	2453459	197
43,625	36,683	39,600	37,696	39,500	TOTAL		
EXPENDITURE: * DEVELOPMENT							
2,007	408	2,000	1,292	1,900	RAP Expenses	2453500	198
10,506	365	2,500	0	1,900	Dev - Legal Expenses	2453562	199
56,138	37,456	44,100	38,988	43,300	TOTAL		
EXPENDITURE: * DOG & CAT							
39,828	37,884	29,000	131	33,400	Dog Officer	2454138	200
17,745	27,512	13,500	24,203	29,100	Dog Expenses	2454140	201
2,022	0	11,300	11	17,000	Cat Officer	2454145	202
1,292	0	0	5,557	5,900	Cat Expenses	2454146	203
60,901	65,395	53,800	29,903	85,400	TOTAL		
EXPENDITURE: * HEALTH INSPECTION							
19,198	14,391	12,500	11,403	15,200	Environmental Health Officer	2454180	204
1,483	108	500	1,295	0	Environmental Health - Expenses	2454182	205
20,681	14,499	13,000	12,699	15,200	TOTAL		
EXPENDITURE: * GENERAL INSPECTION							
1,516	1,600	6,000	0	6,700	Litter Control	2454160	206
0	0	5,600	0	6,700	Noise Control	2454188	207
5,211	2,371	12,000	0	14,200	Parking Control	2454210	208
60,019	37,104	17,500	132	16,700	General Inspector	2454235	209
250	0	0	0	0	DCOC Inspectorial Services	2454237	210
675	290	500	1,119	600	Other Regulatory Services	2454240	211
67,671	41,365	41,600	1,251	44,900	TOTAL		
205,392	158,716	152,500	82,840	188,800	TOTAL REGULATORY SERVICES EXPENDITURE		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
21,500	21,900	22,500	23,100	23,800	24,300	24,800	25,600	26,100
19,100	19,600	20,100	20,600	21,100	21,600	22,200	22,800	23,300
0	0	0	0	0	0	0	0	0
40,600	41,500	42,600	43,700	44,900	45,900	47,000	48,400	49,400
2,000	2,000	2,000	2,100	2,200	2,300	2,300	2,400	2,400
2,000	2,000	2,000	2,100	2,200	2,300	2,300	2,400	2,400
44,600	45,500	46,600	47,900	49,300	50,500	51,600	53,200	54,200
34,300	35,300	36,200	37,100	38,000	38,900	40,000	40,900	41,900
29,900	30,600	31,400	32,300	33,000	33,900	34,700	35,600	36,500
17,600	18,000	18,500	18,900	19,400	19,900	20,400	20,900	21,400
6,100	6,300	6,400	6,600	6,700	6,800	7,100	7,100	7,500
87,900	90,200	92,500	94,900	97,100	99,500	102,200	104,500	107,300
15,600	16,000	16,300	16,800	17,200	17,600	18,100	18,500	19,000
0	0	0	0	0	0	0	0	0
15,600	16,000	16,300	16,800	17,200	17,600	18,100	18,500	19,000
7,000	7,100	7,300	7,500	7,700	7,900	8,100	8,200	8,500
7,000	7,100	7,300	7,500	7,700	7,900	8,100	8,200	8,500
14,600	14,900	15,200	15,700	16,200	16,600	17,000	17,300	17,700
17,200	17,600	18,000	18,400	19,000	19,500	20,000	20,400	20,900
0	0	0	0	0	0	0	0	0
600	600	600	700	800	800	800	800	800
46,400	47,300	48,400	49,800	51,400	52,700	54,000	54,900	56,400
194,500	199,000	203,800	209,400	215,000	220,300	225,900	231,100	236,900

2021-2022	2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
INCOME: * SEPTIC TANKS							
507	0	0	0	0	Septic Tank fees	1454008	212
507	0	0	0	0	TOTAL		
INCOME: * BUILDING FEES							
550	0	500	0	0	CITB Levy	1454012	213
550	0	500	0	0	TOTAL		
INCOME: * DEVELOPMENT FEES							
30,718	34,892	32,500	34,288	35,000	Dev Fees - Lodgement	1454100	214
30,718	34,892	32,500	34,288	35,000	TOTAL		
31,775	34,892	33,000	34,288	35,000	TOTAL		
INCOME: * DOG & CAT							
15,954	17,332	17,500	21,642	22,000	Dog - Rego fees	1454150	215
0	1,464	500	726	700	Dog - Fines / Costs recov	1454152	216
57	0	0	814	1,000	Dog - Other Income	1454153	217
16,012	18,796	18,000	23,181	23,700	TOTAL		
INCOME: * HEALTH							
4,593	3,905	2,500	119	1,000	Health Income	1454195	218
4,593	3,905	2,500	119	1,000	TOTAL		
INCOME: * OTHER							
1,012	0	0	0	0	DCOC Inspectorial Income	1454241	219
1,012	0	0	0	0	TOTAL		
53,392	57,593	53,500	57,588	59,700	TOTAL REGULATORY SERVICES INCOME		
(151,999)	(101,123)	(99,000)	(25,252)	(129,100)	NET REGULATORY SERVICES		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
36,000	36,900	37,900	38,800	39,800	40,800	41,800	42,800	43,900
36,000	36,900	37,900	38,800	39,800	40,800	41,800	42,800	43,900
36,000	36,900	37,900	38,800	39,800	40,800	41,800	42,800	43,900
22,600	23,200	23,800	24,400	25,000	25,600	26,200	26,900	27,600
700	700	700	700	800	800	800	800	800
1,000	1,000	1,000	1,100	1,100	1,100	1,100	1,200	1,200
24,300	24,900	25,500	26,200	26,900	27,500	28,100	28,900	29,600
1,100	1,100	1,100	1,100	1,200	1,200	1,200	1,300	1,300
1,100	1,100	1,100	1,100	1,200	1,200	1,200	1,300	1,300
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
61,400	62,900	64,500	66,100	67,900	69,500	71,100	73,000	74,800
(133,100)	(136,100)	(139,300)	(143,300)	(147,100)	(150,800)	(154,800)	(158,100)	(162,100)

2021-2022	2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
EXPENDITURE: * MAINTENANCE CONST							
0	33,018	150,000	0	401,100	Resheeting - Unsealed Roads	2504450	220
0	33,018	150,000	0	401,100	TOTAL		
EXPENDITURE: * OTHER MAINTENANCE CONST							
0	0	41,800	0	46,900	Maintenance - Flood clean-up	2504967	221
0	0	0	0	535,500	Roads to Recovery	2504972	222
0	0	41,800	0	582,400	TOTAL		
0	33,018	191,800	0	983,500	TOTAL MAINTENANCE CONST.		
EXPENDITURE: * OTHER MAINTENANCE							
235,838	274,704	263,900	126,592	300,000	District Roads - Patrol Grading	2505510	223
1,526	1,509	7,500	825	4,000	Town U/S Roads mtce	2505511	224
469	1,491	11,700	11,134	14,900	Maint - Quorn Sealed Streets	2505515	225
629	(4,541)	128,850	5,366	8,000	Maint - Hawker Sealed Streets	2505516	226
721	210	9,500	18,803	8,600	Kerb & Water table - maint	2505690	227
53,742	42,816	23,500	32,677	45,400	Maint - Quorn footpaths	2505700	228
21,262	11,300	14,000	2,427	34,400	Maint - Hawker footpaths	2505701	229
10,440	34,356	17,500	3,073	16,100	Storm Damage	2505704	230
9,940	23,033	16,000	24,037	40,200	Street & Direction signs	2505750	231
5,238	5,228	9,000	4,778	7,000	Traffic Control - Signs etc	2505751	232
1,082	1,903	1,900	1,031	2,000	Grids - maintenance	2505752	233
17,092	8,696	8,500	10,886	9,900	Stormwater Drains - Maint	2505940	234
0	0	3,200	0	1,300	Guide post - maintenance	2505952	235
32,432	(65,004)	2,600	852	1,200	Rubble Raise / Search	2505992	236
93,948	36,953	47,600	61,091	63,200	Road Patching / Potholing	2506140	237
37,396	22,761	30,000	25,874	27,500	Streets weed spraying	2506141	238
11,666	7,618	9,000	193	6,300	Line marking	2506142	239
4,697	188,442	651,000	0	0	Major Flood Damage	2506143	240
0	2,502	0	25,711	3,600	Road Maintenance - Rubble Stockpile	2506144	241
717	750	0	835	800	South Quorn Depot Shed	2506145	242
505,559	465,985	534,600	391,870	548,800	Infrastructure Depreciation	2506149	243
1,044,393	1,060,714	1,789,850	748,054	1,143,200	TOTAL		
1,044,393	1,093,732	1,981,650	748,054	2,126,700	TOTAL TRANSPORT & COMMUNICATION EXPENDITURE		
INCOME:							
341,580	367,871	370,300	413,108	395,000	Rural Local Road Grant	1506300	244
149,627	149,692	150,000	149,213	150,000	Supplementary Local Road Grant	1506310	245
314,766	1,531	304,000	576,521	535,500	Roads to Recovery Grant	1506340	246
444,918	415,444	378,900	325,667	7,500	Other Income - T & C	1506350	247
0	261,614	403,000	(0)	0	Flood Damage Grant	1506371	248
1,250,891	1,196,152	1,606,200	1,464,508	1,088,000	TOTAL		
1,250,891	1,196,152	1,606,200	1,464,508	1,088,000	TOTAL TRANSPORT & COMMUNICATION INCOME		
206,498	102,420	(375,450)	716,454	(1,038,700)	NET TRANSPORT & COMMUNICATION		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
413,000	423,600	434,100	444,900	456,200	467,300	479,000	491,000	503,500
413,000	423,600	434,100	444,900	456,200	467,300	479,000	491,000	503,500
48,200	49,400	50,800	52,000	53,300	54,600	56,100	57,500	58,900
535,500	535,500	535,500	535,500	535,500	535,500	535,500	535,500	535,500
583,700	584,900	586,300	587,500	588,800	590,100	591,600	593,000	594,400
996,700	1,008,500	1,020,400	1,032,400	1,045,000	1,057,400	1,070,600	1,084,000	1,097,900
309,000	317,000	324,600	332,700	341,300	349,700	358,400	367,300	376,500
4,100	4,300	4,300	4,500	4,600	4,700	4,800	4,800	5,100
15,300	15,900	16,200	16,700	17,100	17,600	18,000	18,400	18,900
8,100	8,400	8,600	8,900	9,100	9,300	9,500	9,700	10,000
8,900	9,100	9,300	9,600	10,000	10,100	10,400	10,500	10,800
31,200	32,100	32,900	33,700	34,500	35,400	36,400	37,100	38,200
20,000	20,500	20,900	21,500	22,200	22,700	23,300	23,700	24,300
16,600	17,000	17,300	17,700	18,200	18,700	19,200	19,600	20,100
25,800	26,600	27,000	27,900	28,600	29,200	30,100	30,800	31,600
12,100	9,300	7,500	7,800	8,000	8,100	8,300	8,500	8,700
2,100	2,200	2,200	2,300	2,400	2,400	2,500	2,500	2,500
10,100	10,500	10,800	11,000	11,300	11,500	11,900	12,100	12,500
1,300	1,400	1,400	1,400	1,400	1,500	1,500	1,500	1,600
1,200	1,200	1,200	1,300	1,300	1,300	1,500	1,500	1,500
64,900	66,600	68,200	70,000	71,700	73,600	75,300	77,100	79,200
28,200	29,000	29,600	30,300	31,200	32,000	32,900	33,600	34,400
6,500	6,700	6,800	7,000	7,200	7,300	7,600	7,700	8,000
0	0	0	0	0	0	0	0	0
3,700	3,800	3,800	4,000	4,200	4,200	4,300	4,300	4,400
800	800	800	900	900	900	900	900	1,000
540,700	534,600	525,300	513,600	513,700	506,600	498,200	495,500	489,500
1,110,600	1,117,000	1,118,700	1,122,800	1,138,900	1,146,800	1,155,000	1,167,100	1,178,800
2,107,300	2,125,500	2,139,100	2,155,200	2,183,900	2,204,200	2,225,600	2,251,100	2,276,700
406,800	417,000	427,400	438,100	449,100	460,300	471,800	483,600	495,700
154,500	158,400	162,300	166,400	170,600	174,800	179,100	183,600	188,300
535,000	535,000	535,000	535,000	535,000	535,000	535,000	535,000	535,000
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
1,096,300	1,110,400	1,124,700	1,139,500	1,154,700	1,170,100	1,185,900	1,202,200	1,219,000
1,096,300	1,110,400	1,124,700	1,139,500	1,154,700	1,170,100	1,185,900	1,202,200	1,219,000
(1,011,000)	(1,015,100)	(1,014,400)	(1,015,700)	(1,029,200)	(1,034,100)	(1,039,700)	(1,048,900)	(1,057,700)

2021-2022	2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
EXPENDITURE:							
149	123	500	124	100	Art & Craft Shop	2706501	249
1,774	2,551	2,000	2,052	2,400	Quorn Men's Shed	2706502	250
57,378	63,848	61,000	72,352	65,800	Street lighting	2706700	251
385	181	1,500	0	0	Film Industry Support	2706704	252
125	172	200	2,587	600	Op Shop	2706705	253
0	79	100	0	0	Hawker Walking Trails	2706713	254
0	0	1,000	0	0	History Projects	2706717	255
7,698	9,121	6,800	9,234	7,600	Website	2706719	256
18,091	771	1,300	1,073	1,300	Tourism - Other Expenses	2706720	257
367,860	432,298	374,900	427,228	410,500	FRVIC	2706721	258
1,260	0	1,000	20,273	14,300	Tourism - Kanyaka Ruins	2706723	259
10,363	10,850	10,600	7,467	7,500	RDAFN - Dedicated Tourism Officer	2706724	260
267	104	0	544	0	Quorn Walks	2706726	261
0	1,150	1,200	0	0	RDAFN	2706729	262
7,550	22,546	10,000	15,288	10,300	Depreciation - Economic Development	2706730	263
1,345	0	0	308	0	VIC Maintenance	2706731	264
563	4,500	1,200	0	600	Arts Events	2706732	265
16,907	110,995	0	1,231	1,300	Economic Development	2706733	266
63,585	49,675	48,600	41,966	53,800	Drought & Grants Officer	2706751	267
1,885	675	5,000	9,054	5,000	New Resident & Business Incentives	2706760	268
0	10,255	0	470	600	Quorn Weighbridge	2706752	269
11,797	13,964	0	30,914	17,300	Quorn Silo Art	2706753	270
676	462	0	698	800	Water Sources (Tanks & Bores)	2706755	271
570,992	734,434	526,900	642,863	599,800	TOTAL		
570,992	734,434	526,900	642,863	599,800	TOTAL ECONOMIC DEVELOPMENT EXPENDITURE		
INCOME:							
284,977	317,424	330,000	274,056	340,000	FRVIC - Income	1706944	272
1,862	1,582	1,900	1,792	2,000	Art & Craft Shop	1706953	273
4,545	0	3,000	0	0	Arts Events Income	1706954	274
736,461	396,212	0	50,600	20,000	Other Economic Dev Income	1706955	275
1,027,845	715,218	334,900	326,448	362,000	TOTAL		
1,027,845	715,218	334,900	326,448	362,000	TOTAL ECONOMIC DEVELOPMENT INCOME		
456,853	(19,215)	(192,000)	(316,415)	(237,800)	NET ECONOMIC DEVELOPMENT		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
100	100	100	100	100	100	100	100	100
2,400	2,500	2,500	2,700	2,700	2,800	2,800	2,900	3,000
68,000	69,600	71,300	73,000	74,900	76,700	78,600	80,700	82,700
0	0	0	0	0	0	0	0	0
500	500	500	500	500	500	500	500	500
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
7,900	8,100	8,200	8,500	8,700	8,900	9,100	9,400	9,600
1,300	1,400	1,400	1,400	1,400	1,500	1,500	1,500	1,600
422,000	431,800	441,800	452,100	462,800	473,400	484,500	495,900	507,600
14,800	15,100	15,600	15,800	16,300	16,700	17,200	17,500	18,000
7,700	7,900	8,100	8,300	8,500	8,700	8,900	9,100	9,400
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
10,100	10,000	9,800	9,600	9,600	9,500	9,300	9,200	9,100
0	0	0	0	0	0	0	0	0
600	700	800	800	800	800	800	800	900
1,400	1,400	1,400	1,400	1,500	1,500	1,500	1,600	1,600
55,500	56,700	58,200	59,700	61,300	62,700	64,300	65,800	67,500
5,100	5,300	5,400	5,500	5,700	5,800	6,000	6,100	6,300
800	800	800	800	800	800	900	900	900
17,700	18,300	18,600	19,200	19,600	20,100	20,600	21,100	21,800
900	900	1,000	1,000	1,000	1,000	1,000	1,000	1,000
616,800	631,100	645,500	660,400	676,200	691,500	707,600	724,100	741,600
616,800	631,100	645,500	660,400	676,200	691,500	707,600	724,100	741,600
371,500	391,800	412,700	434,500	445,500	456,500	467,800	479,600	491,700
2,100	2,100	2,200	2,200	2,300	2,300	2,400	2,400	2,500
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
373,600	393,900	414,900	436,700	447,800	458,800	470,200	482,000	494,200
373,600	393,900	414,900	436,700	447,800	458,800	470,200	482,000	494,200
(243,200)	(237,200)	(230,600)	(223,700)	(228,400)	(232,700)	(237,400)	(242,100)	(247,400)

2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
EXPENDITURE:						
0	0	1,108	1,300	Quorn Markets	2757007	276
6,556	5,600	6,139	9,400	Event - Australia Day	2757008	277
42,380	39,700	22,992	42,000	Event - Pichi Richi Marathon	2757010	278
13,160	12,000	3,642	11,800	Event - Quorn Show	2757011	279
3,487	3,700	9,479	11,000	Event - Xmas Pageant & Parties	2757012	280
7,042	7,200	2,723	7,400	Event - Quorn Races	2757013	281
7,509	0	1,844	7,400	Event - Hawker Races	2757014	282
0	1,000	0	0	Event - Bike SA / Cycle	2757015	283
0	1,000	0	0	Event - Caravan / Motorhome Clubs	2757016	284
697	1,000	0	0	Event - Sporting	2757017	285
3,354	2,800	4,693	4,600	Event - ANZAC	2757018	286
96,808	5,100	32,784	82,300	Event - Other	2757019	287
23	1,000	23	1,000	Donations - other	2757020	288
762	334	398	334	Interest on Loans - Community Groups	2757021	289
6,474	22,800	12,951	15,200	Private Works	2757030	290
1,233	1,200	1,321	1,300	CCTV	2757033	291
1,185	1,600	746	800	ANZAC Memorial Quorn	2757034	292
438	800	139	800	ANZAC Memorial Hawker	2757035	293
421	0	0	0	Advertising Signs	2757036	294
497	800	606	600	Quorn Standpipe	2757037	295
92	800	323	600	Hawker Standpipe	2757038	296
0	4,000	0	2,900	Rd Opening & Closing	2757040	297
(3,782)	(50,000)	(4,091)	0	Loss on Disposal of Assets	2757045	298
0	0	0	27,500	Cycle Plan	2757049	299
2,554	5,000	124	5,100	Shared Services	2757051	300
67,097	62,900	85,965	64,600	Depreciation - NEC	2757054	301
5,092	30,500	0	20,000	Other NEC Expenses	2757055	302
146,290	149,700	69,219	167,700	Hawker Airstrip	2757056	303
26,007	27,900	22,459	32,100	Quorn Airstrip	2757057	304
435,375	338,434	275,587	517,734	TOTAL		
435,375	338,434	275,587	517,734	TOTAL NOT ELSEWHERE CLASSIFIED EXPENDITURE		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
1,300	1,400	1,400	1,400	1,400	1,500	1,500	1,500	1,600
9,600	9,900	10,100	10,500	10,700	10,900	11,300	11,400	11,800
43,300	44,400	45,600	46,600	48,000	49,000	50,300	51,500	52,800
12,200	12,400	12,800	13,100	13,400	13,800	14,200	14,400	14,800
11,300	11,500	11,800	12,300	12,500	12,800	13,200	13,400	13,700
7,600	7,700	8,000	8,200	8,500	8,600	8,900	9,000	9,200
7,600	7,700	8,000	8,200	8,500	8,600	8,900	9,000	9,200
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
4,700	4,900	4,900	5,100	5,200	5,300	5,400	5,500	5,800
33,200	34,200	34,900	35,800	36,700	37,700	38,600	39,500	40,600
1,100	1,100	1,100	1,100	1,200	1,200	1,200	1,300	1,300
100	0	0	0	0	0	0	0	0
15,600	16,000	16,400	16,900	17,300	17,600	18,100	18,600	19,000
1,300	1,400	1,400	1,400	1,400	1,500	1,500	1,500	1,600
800	800	800	900	900	900	900	900	900
800	800	800	900	900	900	900	900	900
0	0	0	0	0	0	0	0	0
600	700	800	800	800	800	800	800	900
600	700	800	800	800	800	800	800	900
3,000	3,200	3,200	3,300	3,400	3,500	3,500	3,600	3,700
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
5,200	5,400	5,500	5,600	5,700	5,900	6,100	6,100	6,400
63,600	62,900	61,800	60,400	60,400	59,600	58,600	58,300	57,600
0	0	0	0	0	0	0	0	0
131,300	134,900	138,000	141,400	145,200	148,600	152,400	156,200	160,100
32,800	34,000	34,700	35,500	36,500	37,400	38,400	39,100	40,500
387,600	396,000	402,800	410,200	419,400	426,900	435,500	443,300	453,300
387,600	396,000	402,800	410,200	419,400	426,900	435,500	443,300	453,300

2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
INCOME:						
27,559	27,500	21,499	31,000	Pichi Richi Marathon	1757010	305
0	0	336	1,000	Quorn Markets	1757011	306
47,729	40,000	50,204	50,000	Interest Rec - LGFA	1757105	307
701	500	764	800	Interest Rec - Banks	1757106	308
762	1,400	398	300	Interest repaid - Community Group Loans	1757107	309
76,751	69,400	73,200	83,100	TOTAL		

INCOME: * OTHER NEC						
3,398	3,500	2,900	3,000	Advertising Signs Fees	1757119	310
1,155	1,500	450	1,000	QDLHG	1757120	311
2,619	3,000	2,679	3,000	Licences	1757200	312
3,500	12,500	25,000	17,500	Outdoor Dining Platforms	1757201	313
344,894	53,500	18,077	63,500	Hawker Airstrip Income	1757207	314
2,698	2,500	3,206	3,000	LGWCS Rebate	1757208	315
9,474	2,500	9,423	21,250	Other NEC Income	1757212	316
2,829	2,600	3,515	4,000	Quorn Standpipe	1757213	317
42,000	0	0	0	OTHER NEC Income	1757219	318
9,317	27,400	6,646	18,200	Private Works	1757220	319
430,638	109,000	71,897	134,450	TOTAL		
507,389	178,400	145,098	217,550	TOTAL NOT ELSEWHERE CLASSIFIED INCOME		
72,014	(160,034)	(130,490)	(300,184)	NET NOT ELSEWHERE CLASSIFIED		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
32,000	32,800	33,500	34,500	35,400	36,200	37,000	37,900	39,000
1,100	1,100	1,100	1,100	1,200	1,200	1,200	1,300	1,300
51,500	52,800	54,100	55,500	56,900	58,300	59,700	61,200	62,800
800	800	800	800	800	800	800	800	800
100	0	0	0	0	0	0	0	0
85,500	87,500	89,500	91,900	94,300	96,500	98,700	101,200	103,900
3,100	3,200	3,200	3,300	3,400	3,500	3,600	3,700	3,800
1,000	1,000	1,100	1,100	1,100	1,100	1,200	1,200	1,200
3,100	3,200	3,200	3,300	3,400	3,500	3,600	3,700	3,800
18,100	18,500	19,000	19,400	19,900	20,400	20,900	21,500	22,000
44,800	45,900	47,100	48,300	49,500	50,700	52,000	53,300	54,600
3,100	3,200	3,300	3,400	3,500	3,500	3,600	3,700	3,800
7,800	7,900	8,200	8,400	8,500	8,800	9,000	9,300	9,400
4,100	4,200	4,300	4,400	4,500	4,600	4,800	4,900	5,000
0	0	0	0	0	0	0	0	0
18,700	19,200	19,700	20,300	20,800	21,100	21,700	22,300	22,800
103,800	106,300	109,100	111,900	114,600	117,200	120,400	123,600	126,400
189,300	193,800	198,600	203,800	208,900	213,700	219,100	224,800	230,300
(198,300)	(202,200)	(204,200)	(206,400)	(210,500)	(213,200)	(216,400)	(218,500)	(223,000)

2021-2022	2022-2023	Budget 2023-2024	YTD 31 May 2023-2024	BUDGET 2024-2025	Description	Account Number	Note
EXPENDITURE: * MACHINERY							
0	0	0	0	7,314	Machine Op. - Loans Interest	2787503	320
97,501	142,189	90,000	86,273	100,000	Machine Op. - Fuel	2787505	321
628	208	0	122	500	Machine Op. - Oils & Greases	2787507	322
160,251	230,113	207,500	170,448	205,100	Machine Op. - Maint.	2787509	323
134,265	126,827	126,700	92,164	130,200	Machine Op. - Depreciation	2787515	324
43,417	43,946	45,000	44,825	46,000	Machine Op. - Reg & Insurance	2787517	325
436,062	543,283	469,200	393,831	489,114	TOTAL		

EXPENDITURE: * WORKS INDIRECT							
61,598	85,566	60,000	79,788	75,900	Indirect - Quorn Depot	2787600	326
17,029	46,490	31,600	39,107	34,200	Indirect - Hawker Depot	2787601	327
3,589	3,785	4,300	4,394	4,400	Indirect - Depot Telephones	2787602	328
53,949	50,906	75,400	68,916	86,600	Indirect - Annual Leave	2787710	329
26,560	27,219	25,900	23,761	28,500	Indirect - Public Holidays	2787711	330
5,633	20,051	24,800	14,640	25,500	Indirect - Inc LSL	2787712	331
1,363	1,617	1,500	1,029	1,500	Indirect - Wet - time	2787713	332
73,487	94,392	94,000	87,110	90,000	Indirect - Insurance (W/Comp)	2787720	333
6,584	15,005	9,700	7,919	9,300	Indirect - Enterprise bargaining	2787730	334
11,757	5,671	13,000	3,571	9,100	Indirect - Minor Tool / Plant	2787740	335
4,193	877	5,000	2,039	3,800	Indirect - Roadwork Signs/Bunt	2787742	336
8,504	8,176	10,700	6,962	9,500	Indirect - Protective Clothing	2787750	337
70,487	51,609	94,000	64,317	98,800	Indirect - Works Manager Salary	2787760	338
26,967	27,473	25,500	18,829	16,000	Indirect - Sick Leave	2787770	339
86,551	85,182	113,200	84,941	129,900	Indirect - Council Superannuation	2787780	340
53,023	56,550	49,500	53,623	57,000	Indirect - Works Manager Travel	2787820	341
14,027	11,037	11,900	9,426	12,000	Indirect - Road Inspections	2787821	342
7,689	5,411	12,400	4,131	7,600	Indirect - Works Manager Private Travel	2787822	343
671	849	20,400	3,288	17,700	Indirect - Upskilling	2787829	344
28,935	53,567	32,400	51,303	51,300	Indirect - Seminars, Training	2787830	345
29,148	33,552	29,800	28,335	31,600	Indirect - Meetings	2787831	346
0	124	0	2,092	0	Indirect - Leading Hands	2787847	347
82,426	122,582	120,200	110,186	128,500	Indirect - WHS	2787849	348
4,686	1,147	3,000	1,515	2,500	Indirect - NEC	2787850	349
60,539	56,132	46,300	40,536	47,200	Indirect - Depreciation	2787851	350
27,789	31,279	71,600	28,037	77,900	Indirect - Works Admin Clerk	2787852	351
653	1,619	0	3,600	3,800	Indirect - Works Supervisors	2787853	352
14,099	12,592	0	11,820	11,400	Indirect - Works Administration	2787854	353
15	5,678	2,500	0	1,500	Indirect - WHS Inspections	2787856	354
43,493	39,708	65,200	38,497	70,900	Indirect - Technical Officer	2787857	355
826,088	955,845	1,054,800	893,809	1,143,900	TOTAL		
1,262,150	1,499,128	1,524,000	1,287,640	1,633,014	TOTAL WORKS INDIRECT EXPENDITURE		

INCOME:							
608,304	524,236	570,400	457,617	488,300	Council - Plant Hire Inc	2787530	356
608,304	524,236	570,400	457,617	488,300	TOTAL		
766,394	774,909	909,000	752,583	1,128,800	Indirect Allocated	2787875	357
766,394	774,909	909,000	752,583	1,128,800	TOTAL		
1,374,698	1,299,145	1,479,400	1,210,199	1,617,100	TOTAL WORKS INDIRECT INCOME		
112,548	(199,983)	(44,600)	(77,441)	(15,914)	NET WORKS INDIRECT		

Year 2 Jun 2026	Year 3 Jun 2027	Year 4 Jun 2028	Year 5 Jun 2029	Year 6 Jun 2030	Year 7 Jun 2031	Year 8 Jun 2032	Year 9 Jun 2033	Year 10 Jun 2034
9,316	1,904	0	0	9,020	11,471	2,340	0	0
102,900	105,600	108,200	110,900	113,700	116,500	119,400	122,400	125,400
600	600	600	600	600	600	600	700	700
182,400	187,000	191,700	196,500	201,400	206,600	211,700	216,900	222,400
128,300	126,800	124,600	121,800	121,800	120,100	118,100	117,500	116,100
47,400	48,600	49,800	51,100	52,400	53,600	55,000	56,400	57,800
470,916	470,504	474,900	480,900	498,920	508,871	507,140	513,900	522,400

78,100	80,100	82,000	84,200	86,200	88,400	90,600	92,900	95,300
35,200	36,200	37,100	37,900	39,000	39,900	40,900	41,900	43,000
4,600	4,700	4,800	4,900	5,100	5,200	5,300	5,400	5,600
89,200	91,500	93,700	96,100	98,500	100,900	103,400	106,000	108,700
29,400	30,100	30,900	31,600	32,400	33,200	34,100	34,900	35,800
26,300	27,000	27,600	28,300	29,100	29,800	30,500	31,300	32,100
1,500	1,600	1,600	1,700	1,700	1,700	1,800	1,800	1,900
92,700	95,000	97,400	99,800	102,400	104,900	107,500	110,200	113,000
9,500	9,800	10,000	10,300	10,500	10,800	11,100	11,300	11,600
9,300	9,700	9,900	10,000	10,300	10,600	10,900	11,000	11,600
3,900	3,900	4,100	4,300	4,300	4,400	4,600	4,700	4,700
9,800	10,000	10,300	10,500	10,800	11,000	11,300	11,600	11,900
101,800	104,300	106,900	109,600	112,400	115,100	118,000	121,000	124,000
16,400	16,900	17,300	17,700	18,100	18,600	19,100	19,500	20,000
133,800	137,200	140,600	144,100	147,700	151,400	155,200	159,000	163,100
58,700	60,300	61,700	63,300	64,800	66,500	68,100	69,800	71,500
12,300	12,700	13,000	13,300	13,700	13,900	14,400	14,700	15,100
7,800	8,000	8,200	8,400	8,600	8,900	9,100	9,300	9,500
18,200	18,600	19,100	19,700	20,100	20,600	21,100	21,700	22,200
52,900	54,200	55,300	56,800	58,200	59,700	61,100	62,700	64,300
32,500	33,300	34,200	35,100	36,000	36,800	37,700	38,700	39,600
0	0	0	0	0	0	0	0	0
132,300	135,700	139,000	142,400	146,000	149,700	153,300	157,200	161,300
2,500	2,800	2,800	2,800	2,800	3,000	3,000	3,100	3,300
46,400	45,800	45,000	43,900	43,900	43,400	42,600	42,400	41,900
80,200	82,300	84,300	86,300	88,500	90,800	92,900	95,300	97,700
3,900	4,000	4,100	4,200	4,300	4,400	4,600	4,700	4,800
11,800	12,000	12,300	12,700	12,900	13,300	13,600	13,900	14,300
1,500	1,600	1,600	1,700	1,700	1,700	1,800	1,800	1,900
73,100	74,900	76,700	78,700	80,700	82,700	84,700	86,800	89,000
1,175,600	1,204,200	1,231,500	1,260,300	1,290,700	1,321,300	1,352,300	1,384,600	1,418,700
1,646,516	1,674,704	1,706,400	1,741,200	1,789,620	1,830,171	1,859,440	1,898,500	1,941,100

502,100	515,500	527,400	541,700	554,800	569,100	583,800	596,800	613,000
502,100	515,500	527,400	541,700	554,800	569,100	583,800	596,800	613,000
1,162,700	1,192,300	1,221,100	1,252,800	1,285,800	1,315,800	1,349,400	1,382,000	1,416,400
1,162,700	1,192,300	1,221,100	1,252,800	1,285,800	1,315,800	1,349,400	1,382,000	1,416,400
1,664,800	1,707,800	1,748,500	1,794,500	1,840,600	1,884,900	1,933,200	1,978,800	2,029,400
18,284	33,096	42,100	53,300	50,980	54,729	73,760	80,300	88,300

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2024 - 2044
Capital Replacement / Renewal / Upgrade Schedule

v04.01 - Adopted 16 July 2024

Description		NOTE	Jun 2025	Jun 2026	Jun 2027	Jun 2028	Jun 2029	Jun 2030	Jun 2031	Jun 2032	Jun 2033	Jun 2034
ADMINISTRATION												
1. Office												
Computers	Annual replacement allowance		10,000	10,700	10,900	11,200	11,500	11,800	12,100	12,400	12,700	13,000
Server	Annual replacement allowance		10,000		10,900		11,500		12,100		12,700	
Software	Upgrade software		5,000	5,300	5,500	5,600	5,700	5,900	6,000	6,200	6,300	6,500
Tablets (SLT)	Replace Elected Member Laptops			20,000				20,000				20,000
Other Furniture & Equipment	Photocopier		10,400		11,200		11,200		12,000		11,200	
	Printers replacement allowance		1,500		1,600		1,700		1,800		1,900	
	General Furniture & Equipment		2,000	2,700	2,700	2,800	2,900	2,900	3,000	3,100	3,200	3,200
Office / Chamber	New blinds and window treatments				8,700							
	Painting of Offices and Chambers							17,700				
	Roof replacement Chambers			80,000								
	Chairs for Chamber			8,500								
TOTAL			\$38,900	\$127,200	\$51,500	\$19,600	\$44,500	\$58,300	\$47,000	\$21,700	\$48,000	\$42,700
COMMUNITY AMENITIES												
1. Cemeteries												
Region	Fencing, Weed and Vermin control		0	5,300	5,500	5,600	5,700	5,900	6,000	6,200	6,300	6,500
Sub Total			\$0	\$5,300	\$5,500	\$5,600	\$5,700	\$5,900	\$6,000	\$6,200	\$6,300	\$6,500
2. Public Conveniences												
Quorn	Renewal Works				50,000			50,000			50,000	
Hawker	Renewal Works					40,000			40,000			
Sub Total			0	0	50,000	40,000	0	50,000	40,000	0	50,000	0
3. Rubbish Disposal												
Quorn Waste Transfer Station	Rehabilitation											
	Renewal works				50,000							
Sub Total			0	0	50,000	0	0	0	0	0	0	0
TOTAL			0	5,300	105,500	45,600	5,700	55,900	46,000	6,200	56,300	6,500

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2024 - 2044
Capital Replacement / Renewal / Upgrade Schedule

v04.01 - Adopted 16 July 2024

Description	NOTE	Jun 2025	Jun 2026	Jun 2027	Jun 2028	Jun 2029	Jun 2030	Jun 2031	Jun 2032	Jun 2033	Jun 2034
SPORT & RECREATION											
1. Halls and Buildings											
Quorn Town Hall											
Paint Hall internally											
Paint Hall externally							45,000				
New Trestles, Chairs and trolleys					11,200						
New Trestles, Chairs and trolleys				7,900				8,400			
Allowance for building renewal			50,000	51,500	53,000	54,600	56,200	57,900	59,600	61,400	63,200
Solar Systems		35,000									
Maintenance Program			10,700	10,900	11,200	11,500	11,800	12,100	12,400	12,700	13,000
Community Energy Project		400,000									
Council Civic Centre		5,000									
Sub Total		440,000	60,700	70,300	75,400	66,100	113,000	78,400	72,000	74,100	76,200
2. Parks and Gardens											
Warren Gorge											
Playgrounds			20,000			20,000			20,000		
Ongoing replacement program			10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Sub Total		0	30,000	10,000	10,000	30,000	10,000	10,000	30,000	10,000	10,000
3. Ovals											
Quorn Oval											
Resurfacing of Courts											
Construction of Legends Wall		5,000									
Sub Total		5,000	0	0	0	0	0	0	0	0	0
4. Pools											
Quorn				18,000				18,000			
Deck Resurfacing		60,000									
Hawker				15,000				15,000			
Sub Total		60,000	0	33,000	0	0	0	33,000	0	0	0
TOTAL		505,000	90,700	113,300	85,400	96,100	123,000	121,400	102,000	84,100	86,200

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2024 - 2044
Capital Replacement / Renewal / Upgrade Schedule

v04.01 - Adopted 16 July 2024

Description		NOTE	Jun 2025	Jun 2026	Jun 2027	Jun 2028	Jun 2029	Jun 2030	Jun 2031	Jun 2032	Jun 2033	Jun 2034
Transport												
Cycle Friendly Towns Quorn Aerodrome Footpath Roads Kerbing Ancillary	Bike Racks / Signage			10,700	10,900							
	Aerodrome Sealing Quorn		90,000									
	Aerodrome Lighting Quorn		80,000									
	Roads to Recovery - As per 10 year plan	R2R	435,500	435,500	435,500	435,500	435,500	435,500	435,500	435,500	435,500	435,500
	Footpath Works			50,000	51,000	52,020	53,060	54,122	55,204	56,308	57,434	58,583
	Resealing Works	R2R	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Quorn IGA Works		30,000									
	Hawker Truck Parking Feasibility		10,000									
	Infrastructure - Renewals - Grant Funded			100,000	103,000	106,090	109,273	162,551	167,427	222,450	229,124	235,997
	Infrastructure - Renewals - Council Funded			100,000	103,000	106,090	109,273	162,551	167,427	222,450	229,124	235,997
TOTAL			\$745,500	\$796,200	\$803,400	\$799,700	\$807,106	\$914,723	\$925,559	\$1,036,709	\$1,051,182	\$1,066,078
Economic Development												
Community Housing	Community Housing Initiative		1,250,000									
	Sub Total		1,250,000	0	0	0	0	0	0	0	0	0
Urban Design and Streetscaping	Streetscape Renewal - Other - Grant Funded			25,000	25,750	26,523	27,318	53,138	54,732	81,374	83,815	86,329
	Streetscape Renewal - Other - Council Funded			25,000	25,750	26,523	27,318	53,138	54,732	81,374	83,815	86,329
	Sub Total		0	50,000	51,500	53,045	54,636	106,275	109,464	162,748	167,630	172,659
	TOTAL		\$1,250,000	\$50,000	\$51,500	\$53,045	\$54,636	\$106,275	\$109,464	\$162,748	\$167,630	\$172,659
WORKS OVERHEADS												
1. Works Depots	Veranda over fuel bowser			15,500								
	Quorn Depot		15,000									
	Hawker		20,000									
Sub Total			35,000	15,500	0	0	0	0	0	0	0	0
TOTAL			\$35,000	\$15,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GRAND TOTAL			\$2,574,400	\$1,084,900	\$1,125,200	\$1,003,345	\$1,008,042	\$1,258,199	\$1,249,423	\$1,329,356	\$1,407,212	\$1,374,137

The Flinders Ranges Council

LONG TERM FINANCIAL PLAN 2024 - 2044

Vehicle & Plant Replacement

v04.01 - Adopted 16 July 2024

Jun 2025 Jun 2026 Jun 2027 Jun 2028 Jun 2029 Jun 2030 Jun 2031 Jun 2032 Jun 2033 Jun 2034

General Borrowings

Plant & Machinery	679,000	187,000	345,400	425,800	623,000	865,700	232,900	173,300	594,300	343,800
Less Trade In	-275,000	-56,100	-103,600	-127,700	-186,900	-259,700	-69,900	-52,000	-178,300	-103,100

Funded from Reserves

-50,000

-50,000

Funded via Loan

-265,000

-357,220

Funded from Revenues

-89,000

-130,900

-241,800

-298,100

-436,100

-198,780

-163,000

-121,300

-416,000

-240,700

Vehicles

EXECUTIVE VEHICLES	70,000	72,100	0	75,700	77,600	0	81,500	83,600	0	87,800
WORKS UTILITIES	70,000	72,100	73,900	75,700	77,600	79,600	81,500	83,600	85,600	87,800
COMMUNITY BUS QUORN		0	86,200	0	0	0	0	0	0	0
COMMUNITY BUS HAWKER		0	0	0	0	93,700	0	0	0	0

Plant

GRADERS	495,000	0	0	0	0	582,600	0	0	0	0
LOADERS		0	0	0	321,400	0	0	0	0	0
SKID STEER		0	103,800	0	0	0	0	0	120,400	0
TANDEM TIPPERS		0	0	268,800	0	0	0	0	304,100	0
TRUCK TOWN		0	0	0	0	0	0	0	0	110,400
TRUCK 3-4 tonne with crane		0	0	0	80,400	0	0	0	0	0
TRACTORS		0	0	0	0	0	0	0	0	0
WATER TANK		0	21,900	0	0	23,500	0	0	25,300	0
ROLLERS		26,700	0	0	0	29,400	0	0	0	32,500
COMBI ROLLER		0	0	0	0	0	0	0	0	0
BITUMEN SPRAYER		0	0	0	11,500	0	0	0	0	0
ZERO-TURN MOWER	44,000	0	46,500	0	48,800	0	51,300	0	53,800	0
FRONT-DECK MOWER		10,700	0	0	0	11,800	0	0	0	13,000
LEAF Vacuum / Sweeper		0	0	0	0	0	0	0	0	0
CORER-AERATOR		0	0	0	0	29,400	0	0	0	0
SPRAY UNIT		0	0	0	0	0	4,200	0	0	0
TRAILERS		0	8,700	0	0	0	9,600	0	0	0
SMALL TIP TRAILER		0	0	0	0	0	0	0	0	0
SIDE TIPPER		0	0	0	0	0	0	0	0	0
WHEELIE BIN WASHER		0	0	0	0	0	0	0	0	0

Minor Plant

Ute Mounted Auger		0	0	0	0	0	0	0	0	0
Petrol post driver		0	0	0	1,100	0	0	0	0	1,300
Whacker Packer		0	0	0	0	2,900	0	0	0	0
Metro Counter		4,300	4,400	4,500	4,600	4,700	4,800	4,900	5,100	5,200
Laser Level		0	0	0	0	1,800	0	0	0	0
Microchip Scanner		0	0	0	0	600	0	0	0	0
Service Locator		0	0	0	0	4,500	0	0	0	4,500
Arborist/Chainsaw	0	1,100	0	1,100	0	1,200	0	1,200	0	1,300
400 Litre Fuel Tank		0	0	0	0	0	0	0	0	0

TOTAL WORKS CAPITAL	679,000	187,000	345,400	425,800	623,000	865,700	232,900	173,300	594,300	343,800
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	Indicative Cost	Trade In	External Funding	Loan Funds	Other Notes
Operational Items					
Roads to Recovery	435,504		435,504		Some for Resealing
Unsealed Road Construction	400,000				
Road Re-sealing	100,000		100,000		Part R2R
McConville Road Crossing	15,000		7,500		
Hawker Cemetery Works	20,000				
Grandstand Structural Report	5,000				
Hawker Landfill - New Cell	20,000				
Hawker Aerodrome - Payment Terminal Upgrade	40,000		20,000		Remote Aerodrome Program
Patrol Grading	300,000				
Corporate Branding Refresh	20,000				
Fringe in the Flinders	50,000		20,000		
Elected Members Mid Term Training	10,000				
ESCOSA Annual Allocation	10,000				
Footpaths - Hawker	20,000				
Footpaths - Quorn	20,000				
Quorn Community Oval - Masterplan Review & Update	10,000				
Quorn Community Oval - Perimeter Fence Painting	2,500				Corrections for Labour?
Quorn Community Hall - Heating	5,000				
Quorn Community Oval - New Vehicle Entrance	5,000				
Cycle Tourism Strategy	27,500		13,750		Project Added
Skate Park Mural Repairs	5,000				Project Added
Capital Items					
Quorn Swimming Pool - Deck Resurfacing	60,000	P2			
Portable Toilets	15,000	P2			Potential Grant for 2nd
Solar Light Upgrade	35,000				
Hawker Depot - A Frame Hoist	20,000	P2			Originally \$30,000
Kerbing - IGA	~~20,000~~				Amount Adjusted
Quorn Aerodrome - Remaining Sealing Works & Lighting	170,000		85,000		
Community Energy Project	400,000		200,000	100,000	Council Cont over two years
Council Building Design Work Only	5,000				
Community Housing Initiative	1,250,000		1,000,000	125,000	Council Cont over two years
Hawker Truck Parking Area - Feasibility Investigations	10,000				
Quorn Community Oval - Construction of "Legends Wall"	5,000				
Plant Replacement					
Toro Mower x1	44,000	10,000			
Works Utility (P182) - 2013 Mits Triton	180000 kms	70,000			
Exec Vehicle (P191) - 2018 Nissans Navara	190000 kms	70,000			Potential Operating Lease
Caterpillar Grader (P120)	495,000	230,000		265,000	Proposed 2 year loan finance
Priority Level 1					
Priority Level 2					
Priority Level 3					