



The Flinders
Ranges Council

THE FLINDERS RANGES COUNCIL

Budget 2025-2026 & Long Term Financial Plan 2025-2045

Adopted by Council
28 August 2025
Version 04.01

Introductory Statement

The *Local Government Act 1999* (the Act) requires Council to prepare a Long-Term Financial Plan (LTFP) as part of its Strategic Management Plans (SMPs). Council considers that its LTFP is a fundamental instrument of accountability and provides projections for Council's planned activities over a ten-year timeframe.

It ensures that financial resources are deployed in areas that align with Council's SMPs, are affordable and supported within the Council's LTFP. The LTFP provides Council with a decision-making tool that ensures there is an understanding of the impact of decisions made today on future sustainability. This means ensuring the cost-effective delivery of works and services, and the appropriate maintenance and renewal of our asset base in a financially sustainable manner.

The LTFP contains estimated financials over a ten-year period (with an indication of the subsequent ten-year period also provided) and includes estimates of the key ratios which are the operating surplus, the net financial liabilities and the asset renewal funding ratios. This projection of estimates creates a model that illustrates the expected long term financial performance of the Council, and hence whether financial sustainability is being achieved.

The model is a complex and fluid document, continually reviewed, modified and refined as new information is discovered. This is usually during the construction and preparation of Council's Annual Budget. The plan does not intend to provide specific detail about individual works or services, as this level of detail is addressed in the Annual Business Plan and Budget.

Section 122(4) of the Act provides that a Council may review its suite of SMPs at any time but must undertake a review of its LTFP on an annual basis (It must also undertake a comprehensive review of its SMPs within two years of each general election of the Council).

Council undertakes this review of the LTFP in conjunction with the Annual Business Plan and Budget process each year, with year one of the ten-year LTFP being the Budget for the upcoming financial year.

This process also incorporates the annual review of Fees & Charges and the annual process of reviewing and re-adopting the Rating Policy for the relevant financial year. These two items are included as Appendices to the Annual Business Plan document.

Purpose of the Plan

The purpose of this LTFP is to express, in financial terms, the activities that Council proposes to undertake over the medium to longer term to achieve its objectives as outlined in its SMP.

The LTFP modelling is used to examine the potential impact of decisions over the long term and to determine what the community can afford for a level of rates and services. It should effectively act as a 'roadmap' to chart Council's financial operations in the longer term and subsequently provide indicative future funding needs and requirements within an ever-changing economic environment.

The aggregation of future intended outlays and anticipated revenues enables the accumulating overall financial implications to be readily identified and, if warranted for proposed future activities, to be revised.

LTFPs are important for Local Governments as they are responsible for managing a high level of long-lived assets relative to their income base. A Council may have long-periods with modest levels of asset renewal requirements and then other periods when very significant outlays are necessary.

All Councils need to generate revenue in an equitable manner over time and ensure they have capacity to finance peaks in asset management and other outlays, including the responsible use of internal and external borrowings, where necessary.

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The current ten-year LTFP has been prepared using a number of assumptions which reflect an assessment of the economic climate and predictions on variables which are anticipated to impact on Council operations. The process is naturally iterative, and assumptions will need to be reviewed every twelve months using updated information and predictions on performance. It is important that the plan is aligned with councils other key forward planning documents including the Asset Management Plans which outline indicative funding requirements for the on-going maintenance and replacement and renewal of Council assets.

Given that LTFPs are derived from a “best guess” estimate of future performance it should be appreciated that actual results will vary from the information in these plans. The accuracy of predictions over the longer term (years six to ten) decreases over time and major difficulties exist in the ability of Council to accurately predict the capital expenditure requirements for infrastructure and new capital.

To determine whether the financial plan ensures financial sustainability of Council operations over the long term, a number of financial indicators have been prescribed by the *Local Government Act (Financial Management) Regulations 2011*.

Ideally a council should raise sufficient revenue to cover all of its operating expenses. This means that a council should aim for a break-even operating position where total income equals total expenses and ratepayers in that year are paying for all the resources consumed by the Council.

Operating deficits are not considered sustainable or equitable in the long term as they result in services consumed by current ratepayers being paid for by future ratepayers. A fair and equitable tax system is theoretically one in which taxes paid by each generation is in proportion to the benefits that generation receives.

Underlying Strategic Approach

The LTFP has been developed and prepared on the basis that Council will continue to operate in accordance with the following approach:

- A continuation of Council's current service levels, as well as projected capital renewal expenditure obtained from Council's Asset Management Plans (being updated)
- The normal financial risks and shocks are collectively unlikely to necessitate substantial increases in council rates or require a disruptive cut in services
- The strategy of rate revenue increases being reviewed annually. Should alternative revenue streams be identified that could subsidise rates or further efficiency gains be implemented to minimise rate increases wherever possible, continuing to proactively pursue opportunities to create revenue generating assets and reduce expenditure through efficiency gains
- Council will continue to actively target and pursue grants that will subsidise any projects and the construction of income producing assets
- Community Wastewater Management Schemes service charges will be set at an appropriate level to ensure whole of life costs are recovered, as reported annually to ESCOSA
- Waste management user charges will be set at an appropriate level to ensure the cost of providing these services is recovered from those who benefit from the service
- The LTFP and the ten-year asset renewal programs will be reviewed and updated as part of the Annual Business Planning process each year

The following overarching principles underpin the LTFP:

- Maintaining service continuity; with ongoing review of operating effectiveness and efficiency.
- Proactively planning and delivering an asset renewal program; giving priority to capital renewal expenditure to enhance longevity.
- Meeting service and asset growth demands; principally aligned to Community growth expectations, carefully considered and prioritised.
- Meeting new asset, operational and corporate program demands and expectations; aligning these needs to the SMPs working within Council's financially sustainable capacity.
- Recognising, and where appropriate, utilising debt as a financing option; enabling the creation of long-term assets and inter-generational equity.

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Other Critical Considerations

Rural and remote Councils are negatively impacted by their location due to having additional costs and challenges that metropolitan Councils do not endure.

Building, maintenance, and road transport costs are heavily inflated, recruitment continues to be a challenge and sees rural and remote Councils having to outsource key Council services (at high consultancy costs) and incur high travel costs associated with providing these core services (eg Building & Planning services, Environmental Health Services).

Increasing legislative and compliance requirements continues to place existing human resources under pressure, often requiring additional support resources to be required and engaged. Annual high industrial Award and associated increases continue to impact Council's operations.

Cost shifting from Federal and State Governments continues with Councils incurring substantial costs in the Medical/ Health and Childcare sectors. These items are outside of Council's core business but must be maintained to ensure long-term community sustainability.

Further factors that impact Council's ability to deliver against its SMPs (or potentially require a change in the direction of the plans or changes in the expected or desired levels or scope of provided services):

- unforeseen economic changes or circumstances (recession, impacts of global pandemic)
- changes in regulations or standards (e.g. new building code requires higher standard of building materials)
- variable material and/or contract costs
- changes to grants and subsidies received from other levels of government (e.g. freeze on indexation of Finance Assistance Grants)
- increased number of Force Majeure Events (e.g. storms, bushfires, floods).

Council will also continue to actively investigate and pursue funding opportunities as they become available, which may alter the priorities in the SMPs (e.g. a project identified may be brought forward or delayed).

Preparation of the Plan

The ten-year LTFP is prepared using a number of assumptions about projected rate income, projected fees, charges and grants and also includes assumptions about future operational and capital expenditure. As the plans are derived from an estimate of future performance, the actual results are likely to vary from the information contained in this LTFP.

The LTFP calculations are based on a complex model which is built on a very large range of variables applied to its performance in recent years. The key variables can be divided into two groups:

- Controllable variables – items that Council and/or Council's action can control such as service levels, capital expenditure, rate increases and wage increases
- Non-controllable variables – items outside Council's control, such as interest rates, inflation and economic growth (e.g., Residential development, new businesses, etc) as well as government fees and charges/imposts such as the Solid Waste Levy.

For non-controllable variables, the plan uses reasonable long-term estimates which do not change (except to update them at the beginning of each Annual Business Plan & Budget cycle). In this way the impact of different choices about the variables in the model can be better assessed. For example: Inflation which is measured by the Consumer Price Index (CPI) and the Local Government Price Index (LGPI) for Councils have both fluctuated considerably in recent years. Because inflation works differently on different elements of Council's incomes and expenses it can easily distort the LTFP, especially in later years. If the distortion negatively impacted the LTFP, Council could assess which controllable variables could be adjusted to keep the plan sustainable.

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As part of the update of the 2025-2045 LTFP, and the preparation of the Draft Annual Business Plan and Budget for 2025-2026, a Council workshop was held to consider a range of important associated matters including:

- understanding a number of emerging pressures and proposed new strategies
- reviewing revenue options (limited capacity outside of rates and statutory charges)
- considering options in relation to capital expenditure

In adopting its Annual Business Plan and Budget in 2023-2024, a lower than CPI rate increase was adopted on the basis of a proposed further two (2) years of above CPI increases at 4.95% in the 2024-2025 and 2025-2026 financial years. Fees and charges were also proposed to require a 4.95% increase to catchup for the lower than CPI revenue increase proposed in 2023-2024.

These previously proposed increases were factored into the LTFP for the 2024-2025 financial year and were initially considered again for the 2025-2026 financial year.

After giving due consideration to the severe impact that the current economic and seasonal conditions were having on the Community, Council determined to not use the previously proposed increase of 4.95% in preparing the 2025-2026 financial year ABP, Budget and LTFP.

Council has consciously decided to proceed with a lower 3.95% increase, together with reductions and deferrals of project type activities, to assist the Community with the extraordinary pressures currently being faced.

Key Assumptions

The following key assumptions have been incorporated and built into the modelling used for the development of the LTFP:

- The content of the LTFP is based on current (2024-2025) dollar values with indexation for future years.
- Indexation increases have been based on current CPI figures and the Reserve Bank of Australia forecasts for future years and the midpoint inflation targets of 2.5%.
- Investment income is based on current and forecast LGFA rates.
- Commonwealth Financial Assistance Grant (FA Grants) revenue is not expected to vary over the planning period, with modest increases based on the indexation applied throughout the model.
- Commonwealth Roads to Recovery funding is maintained at current levels throughout the planning period, as offsetting income and capital expenditure reflecting the yearly share of the program funding.
- Increases in wage, salary and associated on-costs have been factored into the LTFP on the basis of current Award, Agreement and legislative provisions and appropriate indexation
- No grants for New/Upgraded Assets (other than current year approved grants (if any)) are anticipated in this plan.
- Council will continue to proactively source grants for all other anticipated projects as the opportunities arise to alleviate the full cost of these projects.
- Capital and maintenance expenditure on roads, footpaths, property, machinery, CWMS, and stormwater matches expenditure requirements from the ten-year programs.
- The LTFP and the asset renewal programs will be revised as part of the Annual Business Planning process each year.

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Local Government Price Index (LGPI)

The CPI is calculated using the mix of goods and services typically consumed by households, however the mix of goods and services purchased by Local Councils is quite different. Council's major expenditure purchases include waste disposal and processing and the solid waste levy, town facilities and maintenance services, construction and maintenance of infrastructure, insurance, energy, diesel and employment and other contractor costs.

Because Council's expenses are so different from households, the Australian Bureau of Statistics were commissioned to develop a LGPI over ten years ago as an independent measure of price movements faced by Local Government in South Australia in respect of their purchases of goods and services. In more recent years, the South Australian Centre for Economic Studies has taken over responsibility for preparing the LGPI.

Council has historically used both the LGPI and CPI when considering the setting of rates and other fees and charges as part of its Annual Business Planning and Budget process.

When Councils base rate increases only on CPI it can significantly impact overall financial sustainability as it may not accurately reflect the actual cost increases that Council is facing over time.

Improving Council's Operating Surplus Ratio is important given Council's desire to:

- Increase capacity to fund existing and additional services required by the community including town and streetscape maintenance and improvement, tree management, community and recreation facilities and the vitally important road and infrastructure assets
- keep the operating surplus at a level to fund a proportion of new/upgraded capital expenditure without requiring additional borrowings
- provide for the capacity to keep debt to minimal levels

This position to stabilise and improve the operating surplus has been further supported by Council's Auditors, the Audit and Risk Committee and ESCOSA, together with previous community consultation processes relating to the LTFP.

Financial Ratios / Indicators

Operating Surplus Ratio

The operating surplus ratio indicates whether operating revenue is sufficient to meet all operating expenses and whether current ratepayers are paying for their consumption of resources.

The Operating Surplus ratio expresses the operating surplus as a percentage of total operating income.

A negative ratio indicates the percentage that the operating expenses outweigh the operating income. It indicates the percentage increase in operating income, or the approximate decrease in operating expenditure required to achieve a break-even operating result.

A positive ratio indicates the percentage that the operating revenue exceeds the operating expenses. It indicates the percentage of operating income available to help fund proposed capital expenditure. If the amount is not required for this purpose in a particular financial year, it can be held for future capital expenditure needs by either increasing financial assets or reducing debt in the interim.

This indicator is seen to be the most important financial indicator for Councils. A consistently modest positive operating surplus ratio, together with sound projections showing that they can continue to be achieved into the future, having regard to asset management and community service level needs, then it is financially sustainable.

Favourable trend results measured against the other financial indicators outlined below will assist, but not in themselves ensure, that Council is operating sustainably.

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Net Financial Liabilities Ratio

Net Financial Liabilities is an indicator of the Council's total indebtedness and includes all Council's obligations including provisions for employee entitlements and creditors.

This ratio indicates whether the net financial liabilities of the Council can be met by the Council's total operating revenue.

Net financial liabilities is a broader and more appropriate measure of indebtedness than the level of borrowings, because it includes items such as employee entitlements and other amounts payable, now and into the future, as well as taking account of Council's cash and investment balances.

Where the ratio is falling, it indicates that the Council's capacity to meet its financial obligations from operating revenues is strengthening.

Where the ratio is increasing, it indicates that a greater amount of Council's operating revenues is required to service its financial obligations.

Asset Renewal Funding Ratio

This ratio indicates whether a Council is renewing or replacing existing infrastructure assets at the same rate that its asset management plan requires. It does not include or incorporate expenditure on new and upgraded assets.

If capital expenditure on renewing or replacing existing assets is at a level consistent with that proposed in a soundly prepared Infrastructure & Asset Management Plan that is based on long-run affordable service levels, then it is likely that a Council is reasonably optimising timing of asset renewal activity. Any material underspending on renewal and replacement over the medium term is likely to adversely impact on the cost-effective achievement of preferred, affordable service levels and could potentially progressively undermine Councils financial sustainability.

Overall Financial Sustainability

Financial sustainability, in the long term, will be demonstrated through adherence to agreed target ranges across all of the three key financial ratios / indicators.

Operating Surplus Ratio

To achieve, on average over time, an Operating Surplus Ratio of between -5% to +5%

Net Financial Liabilities Ratio

To maintain a Net Financial Liabilities Ratio between 0% and +100% of total operating income

Asset Renewal Funding Ratio

To achieve, on average over time, an Asset Renewal Funding Ratio in the range of 90% to 110%

In achieving these target ranges, a level of certainty can be achieved or provided, that financial sustainability will continue to be maintained and improved.

As part of these process of reviewing its SMPs, the target ranges that Council wishes to adopt and incorporate into future LTFPs will also be reviewed and updated.

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Explanation of Other Statements

Uniform Presentation of Finances (including key assumptions and financial indicators)

In accordance with the requirements of *Local Government (Financial Management) Regulations 2011* this section of the LTFP presents the financial position of Council for the next 10 years in the mandated format consistent across the Local Government sector.

This section of the LTFP is broken into the following key elements:

- A summary of all operating income and expenditure to highlight the Net Operating Surplus
- Net outlays on existing assets after providing for depreciation and proceeds from any replaced asset sales
- Net outlays on new and upgraded assets after providing for grants received and proceeds from any surplus asset sales

The **Key Financial Indicators** are derived from the above and demonstrate financial sustainability through the adherence to the agreed target ranges over the ten-year life of the LTFP. Further information is provided in relation to each indicator / ratio within this plan.

Statement of Comprehensive Income

This Statement provides a ten-year projection of the state of a council's annual operating result (i.e. the surplus or deficit between its annual spending and revenue).

In relation to operational income, it can be seen that Council has a heavy reliance on both rates and grants. Other revenue sources include statutory fees (largely development and dog and cat registration) and user charges.

For expenditure key expenditure items are employee costs and material, contracts & other expenses both constituting around 35-40% of operational expenditure.

Statement of Financial Position

This Statement provides a ten-year projection of Council's assets and liabilities using the projected 30 June 2025 position as the base year.

The projections result from proposed capital expenditure emanating from the Asset Management Plans and adopted strategies, together with borrowings necessary to meet those capital requirements, and net funding generated by operations.

Economic & Key Financial Indicators

The LTFP has been developed based on a number of assumptions using the best up to date information available at the time. Key economic indicators used include estimated increases to CPI, LGPI and predictions in relation to short term and long-term interest rates.

The LTFP assumptions are affected by various internal and external influences as listed below.

Internal (more controllable)

- Enterprise Agreements covering wage increases
- Workforce planning
- Treasury Management Policy and decisions on borrowings
- Service Improvement Reviews
- Risk Management consideration
- Asset Sustainability & Service levels maintained during the period of the LTFP
- Increase/decrease in Services.

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External (more non controllable)

- Local Government Price Index
- Service Improvement Reviews
- Consumer Price Index
- Interest rates
- Landscape Levy and Community Wastewater Management System (CWMS) forecast increases
- Utility increases including water and electricity and waste related costs eg solid waste levy
- Insurance and governance related costs
- Increased compliance costs through new legislation
- Federal & State Government Policy including cost shifting
- Broader economic environment including drought

Risks Associated with the Long-Term Financial Plan

The LTFP has been developed based on the best information and assumptions available at the time. However, users of this information should be aware that there are risks associated with using estimated increases to Consumer Price Index, Local Government Price Index, Average Weekly Earnings and predictions in finance costs and interest rates.

In addition, the LTFP may be impacted by events such as new legislation, legal disputes or disasters that could materially affect the projected outcomes and results of the LTFP. Whilst Council has factored in the known impacts of prior events (including recent drought, the COVID-19 pandemic, flood damage and legal matters), it is important to acknowledge that significant future events will necessitate ongoing review.

The projected stabilisation and improvement in the operating surplus ratio will assist in mitigating this risk.

In order to reduce risk, the plan is reviewed and updated annually to incorporate the best available information. In addition, the LTFP is reviewed by Council's Audit and Risk Committee.

Suggestions and Feedback on the 2025-2045 Long Term Financial Plan

Feedback and suggestions regarding Council's draft Annual Business Plan 2025-2026 (which incorporates the draft Rating Policy 2025-2026 and draft Fees & Charges 2025-2026) and this draft Long-Term Financial Plan 2025-2045 were required in writing by 5:00pm on Wednesday 27 August 2025. Written feedback or suggestions were to be addressed to the Director of Finance and Administration, The Flinders Ranges Council, PO Box 43, Quorn SA 5433.

Council also set aside one hour at the commencement of its Ordinary Meeting of Council on Tuesday 19 August 2025 commencing at 6:30pm, and one hour at the commencement of the Special Meeting of Council on Thursday 28 August 2025 commencing at 6:30pm, for Residents or Ratepayers who wished to address the Council on the draft Annual Business Plan 2025-2026 (including the draft Rating Policy and draft Fees & Charges for 2025-2026) and the draft Long Term Financial Plan 2025-2045. Ratepayers were requested to phone Council on 08 8620 0500 to register their interest in making a verbal presentation to Council on the draft documents.

Council also provided a facility to accept email submissions to council@frc.sa.gov.au provided a contact name, address and phone number were included in the email.

All submissions made, both written (1) and verbal (0), were taken into account and considered by Council at the 28 August 2025 Special Meeting, prior to any final changes (if any) being made as a result and formal adoption undertaken.

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Key Conclusions Drawn from the Plan

The LTFP demonstrates that whilst the Council's financial sustainability has stabilised and improved, ongoing efforts need to be continually and vigilantly maintained over the ten-year term of the LTFP, whilst achieving the objectives outlined in the SMPs.

This includes:

- Implementation and funding of the appropriate level of maintenance and renewal of the portfolio of infrastructure assets
- Meeting the ongoing expectations of service delivery to our community
- Managing the impact of cost shifting from other levels of government
- Enabling the delivery of strategies identified within the Strategic Plan as well as other endorsed functional strategies
- Exploring and considering the appropriate use of debt as a means of funding both new capital expenditure and renewal and replacement expenditure
- Continual and ongoing efforts to identify and implement cost saving and efficiency measures at every possible opportunity
- Ensuring the long-term financial sustainability of Council's operations.

The key financial indicators illustrate the ongoing improvements in Council operating position and performance in a long-term sustainable manner.

The Operating Surplus Ratio indicates that Council will experience reducing deficits during the period of the LTFP, which implies that Council cannot cover its forecast operating expenses (including depreciation).

Whilst this is based on the Annual Business Plan and Budget, Council will be aiming to secure (and has an exceptionally strong track record of obtaining) additional grant funding to assist in reducing operating deficits and will continue to undertake advocacy work in relation to the cost shifting (from Federal and State Government) that continues to occur across the local government sector. For example, Councils are experiencing ongoing community calls for increased assistance, involvement and financial support in the health, wellbeing and childcare sectors (amongst others) all of which are non-core business of Councils.

The Net Financial Liabilities Ratio indicates that Council can continue to fund its operations, together with any forecast deficits. However, if Council continues to forecast deficits and spend high levels on asset renewals and new assets and services, cash and investment balances and reserves funds will be negatively impacted.

Council has historically been very conservative in its use of borrowings and maintenance of cash and investment reserves, which whilst considered to be a prudent and responsible approach by many rural Councils (particularly the smaller ones such as this Council), it is often viewed negatively by external bodies and the State Government. In recent years, Council's level of conservatism in these areas has reduced and the LTFP proposes to continue to consider and utilise, where appropriate, financing options.

The Asset Renewal Funding Ratio, on the face of it, indicates that Council is not planning to replace its plant and infrastructure assets in a timely manner, in line with expectations and assumptions in the Asset Management Plan. It currently shows an average of around 70 per cent when the long-term target range should be 90 to 110 per cent.

Care should always be taken when considering high level ratios, intended for broad and general comparisons, without taking into account local specific factors and circumstances. This ratio represents the level of expenditure on renewal and replacement of assets, ignoring both expenditure on new assets but much more importantly ignoring expenditure on upgraded assets.

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For example, consider a program such as the Roads to Recovery program, where Council has chosen to expend these funds on upgraded assets (township street sealing to meet community expectations and service levels). The LTFP currently includes over \$5m of expenditure over its ten year term on upgraded assets. The reality is that once the township sealing program is completed towards the end of the middle of the LTFP, that Council may choose to spend these funds on renewal and replacement. As an indication, such a change would result in the average ARF ratio over the term of the LTFP increasing to around 90 per cent.

A range of other factors including external funding, the impact of events such as floods and disaster funding and historical accounting treatments all impact this ratio. By far the greatest is external funding.

To illustrate, for the four financial years ending 30 June 2024, the ARF ratio averaged 152% due almost entirely to externally secured grant funding through various programs. This clearly supports the ongoing need for Council to actively pursue and source external grant funding that becomes available and to actively lobby other levels of Government for continued financial support and assistance.

The LTFP is a great tool that provides forecasts into the future operations of Council and whilst an operating deficit is forecast in the short to medium term, Council will continue to review its revenue raising capacity and operational expenses on an ongoing basis to continually improve its financial performance and position as reflected in the financial sustainability indicators.

The LTFP will continue to be a working document that will be reviewed annually, as part of the ABP and Budget process.

For the avoidance of any doubt, this full written report has been provided to satisfy the requirements of Section 122 (4a)(a) of the Local Government Act 1999, that a review undertaken by Council of its Long Term Financial Plan must take into account a report from the Chief Executive Officer on the sustainability of the Council's long term financial performance and position taking into account the provisions of Council's Annual Business Plan and Strategic Management Plans and any other prescribed matters and materials.

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2025 - 2045
STATEMENT of COMPREHENSIVE INCOME

v04.01 - Adopted - 28 August 2025

2020 \$	2021 \$	2022 \$	2023 \$	2024 \$	2025 YTD 31 May	2025 Budget		2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$
INCOME																	
2,378,502	2,361,646	2,463,143	2,591,464	2,772,252	2,919,276	2,898,835	Rates	3,041,680	3,122,293	3,199,800	3,279,200	3,360,100	3,442,600	3,527,600	3,614,400	3,702,800	3,793,800
34,890	66,529	46,412	51,806	48,454	50,376	65,700	Statutory charges	61,500	62,800	64,500	66,100	67,800	69,500	71,100	72,900	74,800	76,700
76,955	82,175	105,681	141,593	174,113	204,766	187,200	User charges	161,000	165,000	169,000	173,300	177,500	182,000	186,500	191,400	196,000	200,900
3,161,745	3,177,971	3,238,707	3,261,417	3,237,109	1,926,129	2,500,850	Grants, subsidies and contributions	2,534,600	2,672,300	2,726,350	2,781,913	2,838,691	2,896,889	2,956,709	3,017,957	3,080,634	3,145,146
40,755	19,698	18,271	48,749	57,177	41,852	51,100	Investment Income	46,000	47,100	48,300	49,400	50,600	51,900	53,200	54,500	55,800	57,200
143,668	56,022	58,891	77,961	25,719	195,244	36,800	Reimbursements	68,400	69,900	71,800	73,400	75,200	77,000	79,000	81,100	82,900	85,100
371,988	457,062	443,024	449,797	410,566	488,815	477,800	Other income	507,400	540,400	564,700	590,200	615,800	631,200	647,100	663,300	680,100	696,900
							Net gain - joint ventures & associates										
6,208,503	6,221,103	6,374,129	6,622,787	6,725,390	5,826,459	6,218,285	Total Income	6,420,580	6,679,793	6,844,450	7,013,513	7,185,691	7,351,089	7,521,209	7,695,557	7,873,034	8,055,746
EXPENSES																	
1,334,630	1,773,907	1,850,510	1,900,054	1,972,668	1,909,220	2,253,800	Employee costs	2,377,700	2,466,200	2,532,100	2,594,600	2,662,400	2,729,300	2,800,000	2,870,900	2,946,000	3,019,900
3,220,831	2,783,349	2,891,370	2,972,680	3,106,697	3,252,531	3,007,535	Materials, contracts & other expenses	3,017,930	2,890,225	2,963,271	3,049,416	3,134,881	3,206,680	3,289,429	3,390,260	3,474,900	3,563,900
17,381	5,504	4,435	5,041	3,509	2,016	9,606	Finance costs	7,490	9,247	3,135	707	119	9,020	11,471	2,340	0	0
1,528,517	1,512,969	1,517,345	1,509,383	1,614,303	131,679	1,669,800	Depreciation, amortisation & impairment	1,649,600	1,609,800	1,587,800	1,558,700	1,523,300	1,519,400	1,492,900	1,466,900	1,455,800	1,433,700
							Net loss - joint ventures & associates										
6,101,359	6,075,729	6,263,660	6,387,158	6,697,178	5,295,446	6,940,741	Total Expenses	7,052,720	6,975,472	7,086,306	7,203,423	7,320,700	7,464,400	7,593,800	7,730,400	7,876,700	8,017,500
107,143	145,374	110,469	235,629	28,213	531,013	(722,456)	OPERATING SURPLUS / (DEFICIT)	(632,140)	(295,679)	(241,856)	(189,910)	(135,009)	(113,311)	(72,591)	(34,843)	(3,666)	38,246
0	9,623	(42,837)	(4,963)	(102)	10,246	-	Asset disposal & fair value adjustments	0	0	0	0	0	0	0	0	0	0
0	742,455	983,092	966,402	338,726	70,000	1,285,000	Amounts received specifically for new or upgraded assets	160,000	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	Physical resources received free of charge	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	Operating result from discontinued operations	0	0	0	0	0	0	0	0	0	0
107,143	897,452	1,050,724	1,197,068	366,837	611,259	562,544	NET SURPLUS / (DEFICIT)	(472,140)	(295,679)	(241,856)	(189,910)	(135,009)	(113,311)	(72,591)	(34,843)	(3,666)	38,246
							transferred to Equity Statement										
0	0	0	0	0	0	0	Other Comprehensive Income	0	0	0	0	0	0	0	0	0	0
107,143	897,452	1,050,724	1,197,068	366,837	611,259	562,544	Total Other Comprehensive Income	0	0	0	0	0	0	0	0	0	0
							TOTAL COMPREHENSIVE INCOME	(472,140)	(295,679)	(241,856)	(189,910)	(135,009)	(113,311)	(72,591)	(34,843)	(3,666)	38,246

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2025 - 2045
STATEMENT OF FINANCIAL POSITION

v04.01 - Adopted - 28 August 2025

2020 \$	2021 \$	2022 \$	2023 \$	2024 \$	2025 YTD 31 May	2025 Budget		2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$
							ASSETS										
							Current Assets										
2,494,928	3,270,184	3,076,108	1,858,185	573,154	1,026,413	668,094	Cash and cash equivalents	495,310	294,863	287,829	384,577	268,416	318,517	410,023	537,862	495,259	704,684
803,747	493,139	469,299	855,085	960,529	538,775	671,457	Trade & other receivables	538,800	538,800	538,800	538,800	538,800	538,800	538,800	538,800	538,800	538,800
0	0	0	0	0	0	0	Other financial assets	0	0	0	0	0	0	0	0	0	0
230,595	177,812	175,503	247,813	236,424	250,598	260,500	Inventories	250,600	250,600	250,600	250,600	250,600	250,600	250,600	250,600	250,600	250,600
3,529,270	3,941,135	3,720,910	2,961,083	1,770,106	1,815,786	1,600,051		1,284,710	1,084,263	1,077,229	1,173,977	1,057,816	1,107,917	1,199,423	1,327,262	1,284,659	1,494,084
0	0						Non-current Assets held for Sale	0	0	0	0	0	0	0	0	0	0
3,529,270	3,941,135	3,720,910	2,961,083	1,770,106	1,815,786	1,600,051	Total Current Assets	1,284,710	1,084,263	1,077,229	1,173,977	1,057,816	1,107,917	1,199,423	1,327,262	1,284,659	1,494,084
							Non-current Assets										
25,232	20,049	14,632	8,972	3,057	0	0	Financial Assets	0	0	0	0	0	0	0	0	0	0
52,826,027	53,782,243	53,834,852	55,190,159	57,203,956	57,152,419	59,818,093	Infrastructure Property, Plant and Equipment	59,599,450	60,293,918	60,900,297	61,552,638	62,508,690	63,621,277	64,308,380	65,108,598	66,229,535	67,167,357
610,075	1,304,482	2,802,530	2,952,063	868,803	1,559,906	0	Other non-current assets	0	0	0	0	0	0	0	0	0	0
53,461,334	55,106,774	56,652,014	58,151,194	58,075,815	58,712,325	59,818,093	Total Non-Current assets	59,599,450	60,293,918	60,900,297	61,552,638	62,508,690	63,621,277	64,308,380	65,108,598	66,229,535	67,167,357
56,990,605	59,047,909	60,372,924	61,112,277	59,845,921	60,528,111	61,418,144	Total Assets	60,884,160	61,378,181	61,977,525	62,726,615	63,566,506	64,729,194	65,507,803	66,435,860	67,514,194	68,661,440
							LIABILITIES										
							Current Liabilities										
1,722,468	1,465,637	1,946,309	2,362,969	803,685	1,280,996	233,900	Trade & other payables	1,281,000	1,281,000	1,281,000	1,281,000	1,281,000	1,281,000	1,281,000	1,281,000	1,281,000	1,281,000
44,843	43,599	44,383	48,315	418,276	15,853	373,300	Borrowings	150,400	91,900	17,300	5,300	0	178,600	92,700	0	0	0
654,777	2,126,038	1,975,625	1,122,778	704,396	716,293	692,400	Provisions	716,300	716,300	716,300	716,300	716,300	716,300	716,300	716,300	716,300	716,300
					0	0	Other current liabilities	0	0	0	0	0	0	0	0	0	0
2,422,088	3,635,274	3,966,317	3,534,062	1,926,358	2,013,142	1,299,600	Total Current Liabilities	2,147,700	2,089,200	2,014,600	2,002,600	1,997,300	2,175,900	2,090,000	1,997,300	1,997,300	1,997,300
							Non-current Liabilities										
0	0	0	0	0	0	0	Trade & other payables	0	0	0	0	0	0	0	0	0	0
207,384	157,702	113,319	68,127	49,850	33,997	103,000	Borrowings	84,500	22,500	5,300	0	0	92,700	0	0	0	0
44,095	40,443	28,074	47,806	40,593	40,593	40,000	Provisions	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
0	0	0	0	0	0	0	Other non-current liabilities	0	0	0	0	0	0	0	0	0	0
251,479	198,145	141,393	115,933	90,443	74,590	143,000	Total Non-Current Liabilities	124,500	62,500	45,300	40,000	40,000	132,700	40,000	40,000	40,000	40,000
2,673,567	3,833,419	4,107,710	3,649,995	2,016,801	2,087,732	1,442,600	Total Liabilities	2,272,200	2,151,700	2,059,900	2,042,600	2,037,300	2,308,600	2,130,000	2,037,300	2,037,300	2,037,300
54,317,038	55,214,490	56,265,214	57,462,282	57,829,120	58,440,378	59,975,544	NET ASSETS	58,611,960	59,226,481	59,917,625	60,684,015	61,529,206	62,420,594	63,377,803	64,398,560	65,476,894	66,624,140
							EQUITY										
16,598,993	17,511,693	18,653,710	19,990,059	20,362,406	20,868,742	21,177,944	Accumulated Surplus	20,328,260	20,016,681	19,688,425	19,406,015	19,172,906	19,007,994	18,828,703	18,682,560	18,564,394	18,483,540
35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	37,016,500	Asset Revaluation Reserve	36,408,500	37,318,700	38,251,700	39,208,000	40,188,200	41,192,900	42,222,700	43,278,300	44,360,300	45,469,300
1,953,337	1,938,089	1,846,796	1,707,515	1,702,006	1,806,928	1,781,100	Other Reserves	1,875,200	1,891,100	1,977,500	2,070,000	2,168,100	2,219,700	2,326,400	2,437,700	2,552,200	2,671,300
54,317,038	55,214,490	56,265,214	57,462,282	57,829,120	58,440,378	59,975,544	TOTAL EQUITY	58,611,960	59,226,481	59,917,625	60,684,015	61,529,206	62,420,594	63,377,803	64,398,560	65,476,894	66,624,140

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2025 - 2045
STATEMENT of CHANGES IN EQUITY

v04.01 - Adopted - 28 August 2025

2020 \$	2021 \$	2022 \$	2023 \$	2024 \$	2025 YTD 31 May	2025 Budget		2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$
ACCUMULATED SURPLUS																	
15,571,500	16,598,993	17,511,693	18,653,710	19,990,059	20,362,406	20,660,100	Balance at end of previous reporting period	20,868,700	20,328,260	20,016,681	19,688,425	19,406,015	19,172,906	19,007,994	18,828,703	18,682,560	18,564,394
107,143	897,452	1,050,724	1,197,068	366,837	611,259	562,544	Net Surplus / (Deficit) for Year	(472,140)	(295,679)	(241,856)	(189,910)	(135,009)	(113,311)	(72,591)	(34,843)	(3,666)	38,246
(168,056)	(175,027)	(168,933)	(92,440)	(153,991)	(152,036)	(53,100)	Transfers to Other Reserves	(68,300)	(75,900)	(86,400)	(92,500)	(98,100)	(101,600)	(106,700)	(111,300)	(114,500)	(119,100)
1,088,406	190,275	260,226	231,721	159,501	47,113	8,400	Transfers from Other Reserves	0	60,000	0	0	0	50,000	0	0	0	0
16,598,993	17,511,693	18,653,710	19,990,059	20,362,406	20,868,743	21,177,944	Balance at end of period	20,328,260	20,016,681	19,688,425	19,406,015	19,172,906	19,007,994	18,828,703	18,682,560	18,564,394	18,483,540
ASSET REVALUATION RESERVE																	
35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	37,016,500	Balance at end of previous reporting period	35,764,700	36,408,500	37,318,700	38,251,700	39,208,000	40,188,200	41,192,900	42,222,700	43,278,300	44,360,300
0	0	0	0	0	0	0	Gain on revaluation of infrastructure, property, plant & equipment	643,800	910,200	933,000	956,300	980,200	1,004,700	1,029,800	1,055,600	1,082,000	1,109,000
0	0	0	0	0	0	0	Transfer to Accumulated Surplus on sale of infrastructure, property, plant & equipment	0	0	0	0	0	0	0	0	0	0
35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	35,764,708	37,016,500	Balance at end of period	36,408,500	37,318,700	38,251,700	39,208,000	40,188,200	41,192,900	42,222,700	43,278,300	44,360,300	45,469,300
OTHER RESERVES																	
2,873,687	1,953,337	1,938,039	1,846,796	1,707,515	1,702,006	1,736,400	Balance at end of previous reporting period	1,806,900	1,875,200	1,891,100	1,977,500	2,070,000	2,168,100	2,219,700	2,326,400	2,437,700	2,552,200
168,056	175,027	168,933	92,440	153,991	152,036	53,100	Transfers from Accumulated Surplus	68,300	75,900	86,400	92,500	98,100	101,600	106,700	111,300	114,500	119,100
(1,088,406)	(190,275)	(260,226)	(231,721)	(159,501)	(47,113)	(8,400)	Transfers to Accumulated Surplus	0	(60,000)	0	0	0	(50,000)	0	0	0	0
1,953,337	1,938,089	1,846,746	1,707,515	1,702,005	1,806,928	1,781,100	Balance at end of period	1,875,200	1,891,100	1,977,500	2,070,000	2,168,100	2,219,700	2,326,400	2,437,700	2,552,200	2,671,300
54,317,038	55,214,490	56,265,164	57,462,282	57,829,119	58,440,379	59,975,544	TOTAL EQUITY AT END OF REPORTING PERIOD	58,611,960	59,226,481	59,917,625	60,684,015	61,529,206	62,420,594	63,377,803	64,398,560	65,476,894	66,624,140

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2025 - 2045
STATEMENT OF CASH FLOWS

v04.01 - Adopted - 28 August 2025

2020 \$	2021 \$	2022 \$	2023 \$	2024 \$	2025 YTD 31 May	2025 Budget
6,531,910	6,098,596	6,940,228	6,776,131	5,269,183	7,508,446	6,167,500
40,755	19,698	16,788	51,089	57,177	41,852	50,800
(5,041,381)	(3,153,857)	(4,705,543)	(5,042,949)	(5,787,448)	(5,858,071)	(5,261,300)
(32,958)	(5,097)	(4,681)	(2,122)	(5,168)	(2,765)	(9,606)
1,498,326	2,959,340	2,246,792	1,782,149	(466,257)	1,689,462	947,394
0	742,454	746,960	241,600	338,726	70,000	1,285,000
0	45,455	8,773	3,782	3,636	14,818	275,000
4,747	4,960	5,183	5,416	5,660	5,915	5,900
(591,822)	(1,270,205)	(1,335,736)	(2,958,579)	(943,862)	(654,204)	(1,462,900)
(844,362)	(1,661,398)	(1,822,449)	(249,350)	(583,134)	(245,942)	(1,790,500)
(1,431,437)	(2,138,734)	(2,397,269)	(2,957,131)	(1,178,974)	(809,413)	(1,687,500)
0	0	0	0	0	0	490,000
				400,000	650,000	
				8,514	0	
(869,356)	(15,724)	(16,326)	(16,952)	(17,601)	(18,276)	(81,800)
(29,760)	(29,627)	(27,273)	(25,989)	(30,714)	(1,050,000)	
					(8,514)	
(899,116)	(45,351)	(43,599)	(42,941)	360,199	(426,790)	408,200
(832,227)	775,255	(194,076)	(1,217,923)	(1,285,032)	453,259	(331,906)
3,327,155	2,494,928	3,270,184	3,076,108	1,858,185	573,154	1,000,000
2,494,928	3,270,183	3,076,108	1,858,185	573,153	1,026,413	668,094

CASHFLOWS FROM OPERATING ACTIVITIES

Receipts

Operating receipts
Investment receipts

Payments

Operating payments to suppliers and employees
Finance payments

Net Cash provided by (or used in) Operating Activities

CASH FLOWS FROM INVESTING ACTIVITIES

Receipts

Amounts specifically for new or upgraded assets
Sale of replaced assets
Repayment of Community Loans

Payments

Expenditure on renewal/replacement of assets
Expenditure on new/upgraded assets

Net Cash provided by (or used in) Investing Activities

CASH FLOWS FROM FINANCING ACTIVITIES

Receipts

Proceeds from Borrowings - Long Term
Proceeds from Borrowings - Short Term
Proceeds from of Bonds, Retentions & Deposits

Payments

Repayments of Borrowings - Long Term
Repayments of Borrowings - Short Term
Repayment of Finance Lease Liabilities
Repayment of Bonds, Retentions & Deposits

Net Cash provided by (or used in) Financing Activities

Net Increase / (Decrease) in cash held

Cash & cash equivalents at beginning of period

Cash & cash equivalents at end of period

2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$
6,374,600	6,632,700	6,796,200	6,964,100	7,135,100	7,299,200	7,468,000	7,641,100	7,817,200	7,998,500
46,000	47,100	48,300	49,400	50,600	51,900	53,200	54,500	55,800	57,200
(5,395,600)	(5,356,400)	(5,495,400)	(5,644,000)	(5,797,300)	(5,936,000)	(6,089,400)	(6,261,200)	(6,420,900)	(6,583,800)
(7,490)	(9,247)	(3,135)	(707)	(119)	(9,020)	(11,471)	(2,340)	0	0
1,017,510	1,314,153	1,345,965	1,368,793	1,388,281	1,406,080	1,420,329	1,432,060	1,452,100	1,471,900
160,000	0	0	0	0	0	0	0	0	0
40,000	82,900	76,000	122,900	170,300	236,300	59,100	61,000	178,800	93,000
3,100	0	0	0	0	0	0	0	0	0
(441,400)	(941,600)	(801,600)	(842,145)	(1,133,942)	(1,327,999)	(673,823)	(737,021)	(1,138,003)	(819,975)
(804,000)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)
(1,042,300)	(1,394,200)	(1,261,100)	(1,254,745)	(1,499,142)	(1,627,199)	(1,150,223)	(1,211,521)	(1,494,703)	(1,262,475)
0	30,000	0	0	0	357,220	0	0	0	0
(179,900)	(150,400)	(91,900)	(17,300)	(5,300)	(86,000)	(178,600)	(92,700)	0	0
(179,900)	(120,400)	(91,900)	(17,300)	(5,300)	271,220	(178,600)	(92,700)	0	0
(204,690)	(200,447)	(7,035)	96,748	(116,161)	50,101	91,506	127,839	(42,603)	209,425
700,000	495,310	294,863	287,829	384,577	268,416	318,517	410,023	537,862	495,259
495,310	294,863	287,829	384,577	268,416	318,517	410,023	537,862	495,259	704,684

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2025 - 2045
UNIFORM PRESENTATION OF FINANCES

v04.01 - Adopted - 28 August 2025

	2020	2021	2022	2023	2024	Budget	YTD 31 May	Budget	2027	2028	2029	2030	2031	2032	2033	2034	2035
	\$	\$	\$	\$	\$	2025	2025	2026	\$	\$	\$	\$	\$	\$	\$	\$	\$
Operating Revenues	6,208,503	6,221,103	6,374,129	6,622,787	6,725,390	6,218,285	5,826,459	6,420,580	6,679,793	6,844,450	7,013,513	7,185,691	7,351,089	7,521,209	7,695,557	7,873,034	8,055,746
less Operating Expenses	(6,101,359)	(6,075,729)	(6,263,660)	(6,387,158)	(6,697,177)	(6,940,741)	(5,295,446)	(7,052,720)	(6,975,472)	(7,086,306)	(7,203,423)	(7,320,700)	(7,464,400)	(7,593,800)	(7,730,400)	(7,876,700)	(8,017,500)
Adjusted Operating Surplus / (Deficit) before Capital Amounts	107,143	145,374	110,469	235,629	28,213	(722,456)	531,013	(632,140)	(295,679)	(241,856)	(189,910)	(135,009)	(113,311)	(72,591)	(34,843)	(3,666)	38,246
Net Outlays on Existing Assets																	
Capital Expenditure on renewal and replacement of Existing Assets	(591,822)	(1,270,205)	(1,335,736)	(2,958,579)	(943,862)	(1,462,900)	(654,204)	(441,400)	(941,600)	(801,600)	(842,145)	(1,133,942)	(1,327,999)	(673,823)	(737,021)	(1,138,003)	(819,975)
add back Depreciation, Amortisation and Impairment	1,528,517	1,512,969	1,517,345	1,509,383	1,614,303	1,669,800	131,679	1,649,600	1,609,800	1,587,800	1,558,700	1,523,300	1,519,400	1,492,900	1,466,900	1,455,800	1,433,700
add back Proceeds from Sale of Replaced Assets	-	45,455	8,773	3,782	3,636	275,000	14,818	40,000	82,900	76,000	122,900	170,300	236,300	59,100	61,000	178,800	93,000
	936,695	288,219	190,382	(1,445,414)	674,077	481,900	(507,707)	1,248,200	751,100	862,200	839,455	559,658	427,701	878,177	790,879	496,597	706,725
Net Outlays on New and Upgraded Assets																	
Capital Expenditure on New and Upgraded Assets	(844,362)	(1,661,398)	(1,822,449)	(249,350)	(583,134)	(1,790,500)	(245,942)	(804,000)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)
add back Amounts received specifically for New and Upgraded Assets	-	742,455	983,092	966,402	338,726	1,285,000	70,000	160,000	-	-	-	-	-	-	-	-	-
add back Proceeds from Sale of Surplus Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	(844,362)	(918,943)	(839,357)	717,052	(244,408)	(505,500)	(175,942)	(644,000)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)	(535,500)
Net Lending / (Borrowing) for Financial Year	199,476	(485,350)	(538,506)	(492,733)	457,882	(746,056)	(152,636)	(27,940)	(80,079)	84,844	114,045	(110,851)	(221,110)	270,087	220,535	(42,569)	209,471

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2025 - 2045
FINANCIAL INDICATORS

v04.01 - Adopted - 28 August 2025

	Actual 2020	Actual 2021	Actual 2022	Actual 2023	Actual 2024	YTD 31 May 2025	Budget 2025	Budget 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Operating Surplus (Deficit) before Capital Revenues	107,143	145,374	110,469	235,629	28,213	531,013	(722,456)	(632,140)	(295,679)	(241,856)	(189,910)	(135,009)	(113,311)	(72,591)	(34,843)	(3,666)	38,246
Operating Surplus Ratio (=Adjusted Operating Surplus / Total Revenue)	2%	2%	2%	4%	0%	9%	(12%)	(10%)	(4%)	(4%)	(3%)	(2%)	(2%)	(1%)	(0%)	(0%)	0%
Net Financial Liabilities (=Financial Liabilities - Financial Assets)	(650,341)	14,757	547,671	927,753	480,062	522,544	103,049	1,238,090	1,318,037	1,233,271	1,119,223	1,230,084	1,451,283	1,181,177	960,638	1,003,241	793,816
Net Financial Liabilities Ratio (=Net Financial Liabilities / Total Operating Revenue)	(10%)	1%	9%	14%	7%	9%	2%	19%	20%	18%	16%	17%	20%	16%	12%	13%	10%
Asset Renewal Funding Ratio (=Net Asset Renewals / I& Required Expenditure)	59%	119%	127%	277%	86%	57%	105%	35%	80%	66%	68%	89%	102%	51%	54%	81%	57%



The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2025 - 2045
INCOME STATEMENT over FUNCTIONS

v04.01 - Adopted - 28 August 2025

2020 \$	2021 \$	2022 \$	2023 \$	2024 \$	2025 YTD 31 May	2025 Budget		2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$
REVENUE																	
3,174,838	3,055,282	3,159,826	3,400,064	3,590,779	3,649,873	3,643,800	Administration	3,763,100	3,856,393	3,952,500	4,051,400	4,152,600	4,256,300	4,362,700	4,471,800	4,583,600	4,698,100
959	630	350	946	0	0	1,000	Public Order & Health	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	Health	0	0	0	0	0	0	0	0	0	0
6,245	9,909	28,687	6,586	6,358	52,648	5,500	Community Welfare	8,000	8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,900
512,691	516,008	540,509	578,880	618,521	678,584	641,400	Community Amenities	684,300	704,300	721,600	739,000	756,400	773,900	792,200	810,700	828,900	848,200
147,916	101,127	97,038	112,136	130,741	120,566	106,800	Culture & Recreation	111,500	114,200	117,100	120,200	123,100	126,200	129,400	132,700	136,100	139,500
45,422	46,032	47,610	61,242	93,062	94,730	92,535	Agriculture	98,780	103,000	105,600	108,300	110,900	113,700	116,600	119,500	122,500	125,500
34,138	63,977	40,392	44,593	44,751	45,771	59,700	Regulatory Services	56,000	57,200	58,800	60,200	61,800	63,400	64,800	66,400	68,100	69,900
934,909	949,868	1,250,891	1,196,175	1,765,141	569,764	1,088,000	Transport & Communication	1,100,500	1,238,900	1,257,050	1,275,813	1,294,991	1,314,589	1,334,809	1,355,557	1,376,734	1,398,546
1,261,952	1,364,517	1,027,845	715,218	314,589	403,816	393,000	Economic Development	387,000	417,300	438,400	460,500	483,000	495,100	507,500	520,400	533,400	546,600
89,434	113,753	180,981	506,947	161,447	210,707	186,550	Not Elsewhere Classified	211,400	180,300	185,000	189,500	194,100	198,900	204,000	209,100	214,100	219,500
0	0	0	0	0	0	0	Works - Indirect	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	Other Functions/Activities	0	0	0	0	0	0	0	0	0	0
6,208,504	6,221,103	6,374,129	6,622,787	6,725,390	5,826,459	6,218,285	TOTAL REVENUES	6,420,580	6,679,793	6,844,450	7,013,513	7,185,691	7,351,089	7,521,209	7,695,557	7,873,034	8,055,746
EXPENSES																	
101,593	51,635	362,947	399,029	471,880	431,566	449,700	Administration	530,000	548,100	561,900	576,100	590,400	605,000	619,900	635,900	651,500	667,900
58,730	34,444	45,914	44,598	48,065	33,438	67,300	Public Order & Safety	66,300	67,700	69,600	71,300	73,900	75,000	77,400	79,100	80,800	82,200
8,543	0	0	0	0	0	500	Health	0	0	0	0	0	0	0	0	0	0
35,052	90,165	94,796	66,356	48,579	72,345	76,500	Community Welfare	85,400	76,100	76,600	77,300	78,000	78,600	79,300	80,000	81,000	81,800
892,655	1,031,284	1,052,620	1,224,155	1,368,739	1,270,856	1,393,000	Community Amenities	1,361,800	1,378,500	1,403,400	1,433,000	1,463,800	1,496,700	1,530,100	1,564,900	1,599,700	1,636,100
1,755,066	1,831,525	1,710,863	1,650,103	1,929,538	0	0	Culture & Recreation	2,041,672	2,052,272	2,077,206	2,101,923	2,125,600	2,161,100	2,187,900	2,217,400	2,251,800	2,282,200
46,473	58,336	65,404	59,983	96,817	1,650,200	1,933,658	Agriculture	109,580	114,100	117,000	120,000	123,000	126,100	129,200	132,400	135,700	138,900
202,257	171,165	205,546	158,909	89,697	99,227	106,635	Regulatory Services	152,800	156,500	160,300	164,300	168,500	172,600	177,000	181,500	185,900	190,400
1,558,163	1,664,293	1,509,765	1,341,856	1,389,715	68,519	188,800	Transport & Communication	1,558,400	1,523,200	1,537,100	1,552,000	1,565,900	1,590,900	1,609,400	1,629,200	1,653,600	1,673,800
893,344	707,418	736,679	708,370	675,895	806,038	1,591,200	Economic Development	665,800	673,100	689,500	706,200	723,100	741,000	758,900	778,100	796,800	816,000
204,374	302,055	500,397	444,688	417,110	611,544	599,800	Not Elsewhere Classified	480,968	385,900	393,700	401,300	408,500	417,400	424,700	431,900	439,900	448,200
353,652	124,865	(21,271)	289,111	161,140	369,724	517,734	Works - Indirect	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	(118,012)	15,914	Other Functions/Activities	0	0	0	0	0	0	0	0	0	0
6,101,359	6,075,728	6,263,660	6,387,158	6,697,177	5,295,446	6,940,741	TOTAL EXPENSES	7,052,720	6,975,472	7,086,306	7,203,423	7,320,700	7,464,400	7,593,800	7,730,400	7,876,700	8,017,500
OPERATING SURPLUS / (DEFICIT) BEFORE CAPITAL																	
107,145	145,375	110,469	235,629	28,213	531,012	(722,456)	CAPITAL	(632,140)	(295,679)	(241,856)	(189,910)	(135,009)	(113,311)	(72,591)	(34,843)	(3,666)	38,246
NET SURPLUS / (DEFICIT)																	
3,073,245	3,003,647	2,796,879	3,001,035	3,118,899	3,218,307	3,194,100	Administration	3,233,100	3,308,293	3,390,600	3,475,300	3,562,200	3,651,300	3,742,800	3,835,900	3,932,100	4,030,200
(57,771)	(33,814)	(45,564)	(43,652)	(48,065)	(33,438)	(66,300)	Public Order & Safety	(66,300)	(67,700)	(69,600)	(71,300)	(73,900)	(75,000)	(77,400)	(79,100)	(80,800)	(82,200)
0	(8,543)	0	0	0	0	(500)	Health	0	0	0	0	0	0	0	0	0	0
(28,807)	(80,256)	(66,109)	(59,770)	(42,221)	(19,698)	(71,000)	Community Welfare	(77,400)	(67,900)	(68,200)	(68,700)	(69,200)	(69,600)	(70,100)	(70,600)	(71,400)	(71,900)
(379,964)	(515,276)	(512,111)	(645,275)	(750,218)	(592,272)	(751,600)	Community Amenities	(677,500)	(674,200)	(681,800)	(694,000)	(707,400)	(722,800)	(737,900)	(754,200)	(770,800)	(787,900)
(1,607,150)	(1,730,398)	(1,613,825)	(1,537,967)	(1,798,797)	120,566	106,800	Culture & Recreation	(1,930,172)	(1,938,072)	(1,960,106)	(1,981,723)	(2,002,500)	(2,034,900)	(2,058,500)	(2,084,700)	(2,115,700)	(2,142,700)
(1,051)	(12,304)	(17,794)	1,259	(3,755)	(1,555,470)	(1,841,123)	Agriculture	(10,800)	(11,100)	(11,400)	(11,700)	(12,100)	(12,400)	(12,600)	(12,900)	(13,200)	(13,400)
(168,119)	(107,188)	(165,154)	(114,316)	(44,946)	(53,456)	(46,935)	Regulatory Services	(96,800)	(99,300)	(101,500)	(104,100)	(106,700)	(109,200)	(112,200)	(115,100)	(117,800)	(120,500)
(623,254)	(714,425)	(258,874)	(145,681)	375,426	501,245	899,200	Transport & Communication	(457,900)	(284,300)	(280,050)	(276,188)	(270,909)	(276,311)	(274,591)	(273,643)	(276,866)	(275,254)
368,608	657,099	291,166	6,848	(361,306)	(402,221)	(1,198,200)	Economic Development	(278,800)	(255,800)	(251,100)	(245,700)	(240,100)	(245,900)	(251,400)	(257,700)	(263,400)	(269,400)
(114,940)	(188,302)	(319,416)	62,259	(255,663)	(400,838)	(413,250)	Not Elsewhere Classified	(269,568)	(205,600)	(208,700)	(211,800)	(214,400)	(218,500)	(220,700)	(222,800)	(225,800)	(228,700)
(353,652)	(124,865)	21,271	(289,111)	(161,140)	(369,724)	(517,734)	Works - Indirect	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	118,012	(15,914)	Other Functions/Activities	0	0	0	0	0	0	0	0	0	0
107,145	145,375	110,469	235,629	28,213	531,012	(722,456)	NET SURPLUS/(DEFICIT)	(632,140)	(295,679)	(241,856)	(189,910)	(135,009)	(113,311)	(72,591)	(34,843)	(3,666)	38,246

2022-2023	2023-2024	Budget 2024-2025	YTD 31 May 2024-2025	BUDGET 2025-2026	Description	Account Number	Note
EXPENDITURE: * GOVERNANCE							
200,485	225,973	224,600	229,317	264,100	Salary	2010230	1
22,162	40,800	20,500	0	21,800	Inc liability LSL	2010231	2
4,305	6,634	1,800	5,676	2,500	Newsletter	2010232	3
12,103	14,153	14,500	16,735	15,000	Subscriptions	2010233	4
12,027	12,916	13,000	13,661	14,000	Membership LGA	2010234	5
14,004	12,499	13,000	15,619	16,000	Membership CLGR, RDAFN, Assoc.	2010235	6
2,839	8,682	9,700	0	11,800	Strategic Planning	2010236	7
1,456	5,668	3,000	13,850	12,000	Travel, Accommodation & Meals	2010237	8
5,700	6,150	5,500	6,450	6,500	Annual Report	2010238	9
4,258	752	0	0	0	Committee Expenses	2010239	10
840	1,421	0	761	0	Community Liaison	2010240	11
300	226	1,500	129	0	Public Consultation	2010242	12
4,980	3,100	10,400	654	32,600	Elected Members	2010243	13
285,458	338,973	317,500	302,851	396,300	TOTAL		

EXPENDITURE: * ADMIN SUPPORT SERVICES							
65,281	47,613	55,400	59,395	57,200	Accounting Support Service	2010250	14
22,012	22,842	22,300	25,413	31,600	Payroll Function	2010251	15
40,268	42,267	42,100	48,308	46,800	Rates Administration	2010252	16
0	0	71,600	0	0	Finance Manager	2010253	17
9,851	48,580	36,100	28,970	46,400	Human Resources	2010255	18
18,196	16,057	33,800	16,061	23,900	Records Management	2010257	19
19,211	18,527	15,000	15,884	15,000	Communications	2010260	20
0	7,369	40,600	21,227	21,500	Council Employee Housing	2010270	21
110,434	119,756	99,500	152,170	124,900	Information Technology	2010280	22
27,580	36,170	42,800	34,065	56,100	Customer Service	2010282	23
0	0	20,000	0	20,000	Asset Management	2010283	24
105	721	0	0	0	DC Orroroo Carrieton	2010285	25
14,121	16,640	11,000	14,115	16,200	Outback Community Authority	2010286	26
327,061	376,542	490,200	415,608	459,600	TOTAL		

EXPENDITURE: * MEMBERS EXPENSES							
53,017	60,761	65,600	64,343	74,400	Allowances	2010290	27
28,350	30,041	31,000	31,196	35,200	Mayoral Allowance	2010291	28
13,404	9,661	10,000	579	10,000	Elections	2010292	29
493	583	500	1,231	1,000	Meals	2010293	30
2,225	2,236	5,000	4,085	4,000	Travel	2010294	31
518	335	500	474	500	Accommodation	2010295	32
10,762	6,250	13,000	5,126	5,000	Training	2010296	33
3,405	5,005	3,500	1,819	2,000	Member Expenses	2010297	34
1,172	1,560	1,500	1,039	1,500	Functions	2010298	35
113,346	116,431	130,600	109,891	133,600	TOTAL		

Year 2 Jun 2027	Year 3 Jun 2028	Year 4 Jun 2029	Year 5 Jun 2030	Year 6 Jun 2031	Year 7 Jun 2032	Year 8 Jun 2033	Year 9 Jun 2034	Year 10 Jun 2035
270,600	277,300	284,300	291,300	298,600	306,100	313,900	321,700	329,700
22,300	22,900	23,500	24,000	24,600	25,200	25,900	26,500	27,200
2,500	2,600	2,700	2,700	2,800	2,900	3,000	3,000	3,100
15,400	15,800	16,100	16,500	17,000	17,400	17,800	18,300	18,700
14,300	14,700	15,100	15,400	15,800	16,200	16,600	17,000	17,500
16,400	16,800	17,200	17,700	18,100	18,500	19,000	19,500	20,000
12,100	12,400	12,700	13,100	13,300	13,700	14,100	14,300	14,700
12,300	12,600	13,000	13,300	13,600	13,900	14,300	14,700	15,000
6,700	6,800	7,000	7,200	7,300	7,500	7,700	7,900	8,100
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
33,400	34,200	35,200	36,000	36,900	37,800	38,800	39,700	40,700
406,000	416,100	426,800	437,200	448,000	459,200	471,100	482,600	494,700

58,600	60,000	61,500	63,100	64,700	66,300	67,900	69,700	71,400
32,400	33,200	34,000	34,800	35,700	36,600	37,500	38,500	39,400
47,800	49,100	50,400	51,500	52,800	54,200	55,600	57,000	58,300
0	0	0	0	0	0	0	0	0
47,400	48,600	49,800	51,100	52,300	53,700	55,100	56,400	57,800
24,400	25,000	25,600	26,400	27,000	27,700	28,400	29,000	29,700
15,400	15,800	16,200	16,600	17,000	17,400	17,900	18,300	18,800
22,000	22,600	23,200	23,700	24,300	24,900	25,500	26,100	26,800
128,000	131,200	134,600	137,800	141,300	144,700	148,400	152,200	156,000
57,400	58,900	60,400	61,900	63,400	65,000	66,600	68,300	70,000
20,500	21,000	21,600	22,100	22,600	23,200	23,800	24,400	25,000
0	0	0	0	0	0	0	0	0
16,500	17,000	17,400	17,900	18,300	18,800	19,200	19,700	20,200
470,400	482,400	494,700	506,900	519,400	532,500	545,900	559,600	573,400

76,200	78,100	80,100	82,000	84,100	86,200	88,400	90,600	92,900
36,100	37,000	37,900	38,900	39,800	40,800	41,900	42,900	44,000
10,200	10,500	10,700	11,000	11,300	11,500	11,800	12,100	12,400
1,000	1,000	1,100	1,100	1,100	1,100	1,200	1,200	1,200
4,100	4,200	4,300	4,500	4,600	4,700	4,800	4,900	5,000
500	500	500	500	500	500	500	600	600
10,300	10,600	10,800	11,100	11,400	11,600	11,900	12,200	12,500
2,000	2,100	2,200	2,300	2,300	2,300	2,400	2,400	2,500
1,500	1,500	1,500	1,500	1,700	1,700	1,700	1,700	1,800
141,900	145,500	149,100	152,900	156,800	160,400	164,600	168,600	172,900

2022-2023	2023-2024	Budget 2024-2025	YTD 31 May 2024-2025	BUDGET 2025-2026	Description	Account Number	Note
EXPENDITURE: * ADMIN OTHER SUPPORT							
11,554	19,868	17,000	27,822	19,000	A P P & S	2010301	36
13,000	13,000	13,500	13,000	15,000	Auditors Fees	2010302	37
4,778	952	4,000	4,483	3,000	Assessment Costs	2010303	38
6,214	6,649	6,000	7,212	6,500	Bank Charges	2010304	39
0	36,456	34,000	60,621	40,000	Consultant Fees	2010305	40
26,139	21,292	25,000	28,558	25,000	FBT	2010306	41
91,476	81,997	100,000	91,976	95,000	Insurances	2010307	42
38,867	5,758	15,000	9,982	15,000	Legal Charges	2010309	43
913	4,407	1,000	0	2,000	Mtce Office Equipment	2010310	44
5,038	7,752	5,000	10,521	6,500	Office Expenses	2010311	45
204,259	225,491	109,100	179,031	100,000	Salaries	2010312	46
28,156	38,709	17,500	30,597	28,600	Quorn Civic Centre	2010313	47
85,589	89,122	94,800	80,496	105,600	Superannuation	2010315	48
13,953	32,022	37,500	31,978	27,600	Travel, Accommodation & Meals	2010317	49
1,149	425	1,600	1,968	1,000	Admin - Other Expenses	2010318	50
7,618	10,166	0	1,864	0	WHS	2010319	51
143	0	0	0	0	Community Land	2010320	52
2,623	7,324	5,000	2,900	3,500	Staff Training	2010321	53
39,364	40,675	57,300	0	57,300	Depreciation	2010322	54
3,175	1,294	2,500	61	2,900	Staff Uniforms	2010324	55
584,008	643,360	545,800	583,070	553,500	TOTAL		
(914,244)	(1,017,584)	(1,035,600)	(1,018,220)	(1,013,200)	Allocation Admin Overheads	2010326	56
0	0	1,000	0	0	Assistance Special Functions	2010327	57
170	201	200	212	200	Centrepay Fees	2010328	58
395,800	457,923	449,700	393,413	530,000	TOTAL ADMINISTRATION & GOVERNANCE EXPENDITURE		

Year 2 Jun 2027	Year 3 Jun 2028	Year 4 Jun 2029	Year 5 Jun 2030	Year 6 Jun 2031	Year 7 Jun 2032	Year 8 Jun 2033	Year 9 Jun 2034	Year 10 Jun 2035
19,500	20,000	20,500	21,000	21,500	22,000	22,700	23,200	23,800
13,900	14,300	16,200	16,600	17,000	17,400	17,900	18,300	18,800
3,100	3,100	3,200	3,300	3,400	3,500	3,600	3,600	3,700
6,700	6,800	7,000	7,200	7,400	7,500	7,700	7,900	8,100
10,200	10,500	10,700	11,000	11,300	11,600	11,900	12,200	12,500
25,600	26,200	26,900	27,600	28,200	29,000	29,700	30,400	31,200
97,400	99,800	102,300	104,800	107,500	110,200	113,000	115,800	118,700
15,400	15,800	16,200	16,600	17,000	17,400	17,900	18,300	18,800
2,100	2,100	2,200	2,200	2,300	2,400	2,400	2,500	2,500
6,700	6,900	7,100	7,200	7,400	7,600	7,800	8,000	8,200
114,100	117,000	117,800	121,400	124,200	127,400	129,500	134,500	138,400
29,400	30,000	30,900	31,600	32,400	33,100	34,100	34,900	35,700
108,200	110,900	113,700	116,500	119,400	122,400	125,500	128,600	131,900
28,200	29,000	29,700	30,400	31,300	32,000	32,800	33,600	34,500
1,100	1,100	1,100	1,100	1,200	1,200	1,200	1,200	1,300
0	0	0	0	0	0	0	0	0
0	100	100	100	100	100	100	100	100
3,500	3,600	3,700	3,800	4,000	4,000	4,100	4,200	4,300
55,900	55,100	54,100	52,900	52,800	51,900	51,000	50,600	49,800
3,000	3,100	3,200	3,200	3,300	3,400	3,500	3,600	3,700
544,000	555,400	566,600	578,500	591,700	604,100	616,400	631,500	646,000
(1,014,400)	(1,037,700)	(1,061,300)	(1,085,300)	(1,111,100)	(1,136,500)	(1,162,300)	(1,191,000)	(1,219,300)
0	0	0	0	0	0	0	0	0
200	200	200	200	200	200	200	200	200
548,100	561,900	576,100	590,400	605,000	619,900	635,900	651,500	667,900

2022-2023	2023-2024	Budget 2024-2025	YTD 31 May 2024-2025	BUDGET 2025-2026	Description	Account Number	Note
INCOME: * RATES							
2,082,120	2,200,740	2,309,700	2,316,229	2,407,700	General Rates	1010100	59
		(16,000)	(15,090)	(15,700)	Discount for Early Payment	1010150	60
(89,664)	(97,017)	(104,300)	(104,302)	(108,400)	General Rates - Rebates	1010130	61
24,402	37,006	35,000	43,458	43,000	General Rates - Fines & Interest	1010160	62
2,016,858	2,140,729	2,224,400	2,240,296	2,326,600	TOTAL		
1,307,165	1,409,973	1,350,000	1,337,383	1,375,000	FAGS (Grants Commission)	1010210	63
3,324,023	3,550,702	3,574,400	3,577,679	3,701,600	TOTAL		
INCOME: * OTHER ADMIN INCOME							
0	4,335	22,400	11,396	13,000	Council Employee Housing	1010270	64
0	1,784	0	0	0	DC Orreroo Carrieton	1010343	65
29,933	36,070	30,000	30,055	32,500	Outback Communities Authority	1010344	66
34,810	2,286	5,000	788	5,000	Insurance Claim Reimbursement	1010347	67
3,789	4,340	5,000	24,243	4,500	Reimbursement Income	1010348	68
7,258	4,517	7,000	5,740	6,500	Search Fees	1010349	69
0	2,015	0	0	0	Insurance Rebates & Bonuses	1010353	70
75,790	55,347	69,400	72,222	61,500	TOTAL		
3,399,812	3,606,049	3,643,800	3,649,901	3,763,100	TOTAL ADMINISTRATION & GOVERNANCE INCOME		
3,004,013	3,148,126	3,194,100	3,256,488	3,233,100	NET ADMINISTRATION & GOVERNANCE		

Year 2 Jun 2027	Year 3 Jun 2028	Year 4 Jun 2029	Year 5 Jun 2030	Year 6 Jun 2031	Year 7 Jun 2032	Year 8 Jun 2033	Year 9 Jun 2034	Year 10 Jun 2035
2,467,893	2,529,600	2,592,800	2,657,600	2,724,000	2,792,100	2,861,900	2,933,400	3,006,700
(16,300)	(16,900)	(17,300)	(17,700)	(18,100)	(18,600)	(19,100)	(19,600)	(20,100)
(111,100)	(113,900)	(116,700)	(119,600)	(122,600)	(125,700)	(128,800)	(132,000)	(135,300)
44,100	45,200	46,300	47,400	48,600	49,800	51,100	52,400	53,700
2,384,593	2,444,000	2,505,100	2,567,700	2,631,900	2,697,600	2,765,100	2,834,200	2,905,000
1,408,800	1,444,000	1,480,100	1,517,100	1,555,000	1,593,900	1,633,700	1,674,500	1,716,400
3,793,393	3,888,000	3,985,200	4,084,800	4,186,900	4,291,500	4,398,800	4,508,700	4,621,400
13,400	13,600	14,000	14,400	14,700	15,100	15,500	15,800	16,200
0	0	0	0	0	0	0	0	0
33,300	34,100	35,000	35,900	36,700	37,700	38,600	39,600	40,600
5,100	5,300	5,400	5,500	5,700	5,800	5,900	6,100	6,200
4,600	4,700	4,800	4,900	5,000	5,100	5,300	5,500	5,600
6,600	6,800	7,000	7,100	7,300	7,500	7,700	7,900	8,100
0	0	0	0	0	0	0	0	0
63,000	64,500	66,200	67,800	69,400	71,200	73,000	74,900	76,700
3,856,393	3,952,500	4,051,400	4,152,600	4,256,300	4,362,700	4,471,800	4,583,600	4,698,100
3,308,293	3,390,600	3,475,300	3,562,200	3,651,300	3,742,800	3,835,900	3,932,100	4,030,200

2022-2023	2023-2024	Budget 2024-2025	YTD 31 May 2024-2025	BUDGET 2025-2026	Description	Account Number	Note
EXPENDITURE: * FIRE PREVENTION							
959	453	1,100	1,384	1,000	Illegal Dumping	2050524	71
3,401	4,901	5,700	633	5,700	Fire Breaks	2050550	72
1,076	2,210	3,000	2,040	3,000	Fire Signage	2050551	73
27,687	26,850	35,600	14,518	34,800	Fire Prevention Officer	2050552	74
0	1,965	4,700	0	4,500	Fire Tracks	2050555	75
33,123	36,378	50,100	18,574	49,000	TOTAL		
EXPENDITURE: * FIRE PROTECTION							
5,106	5,841	8,500	8,855	8,300	Emergency Operations	2050600	76
0	0	2,900	0	2,900	Fires	2050606	77
0	375	0	0	0	Ancillaries to Emergency Operations	2050607	78
0	244	0	1,775	1,300	Water Sources (Bores & Tanks)	2050609	79
5,106	6,460	11,400	10,630	12,500	TOTAL		
EXPENDITURE: * VANDALISM							
2,460	0	2,600	216	1,600	Vandalism Repairs	2050623	80
2,460	0	2,600	216	1,600	TOTAL		
EXPENDITURE: * STATE EMERGENCY SERVICES							
3,081	3,129	3,200	3,122	3,200	Emergency Service Levy	2050640	81
153	0	0	240	0	Rural Property Addressing	2050641	82
0	82	0	656	0	SES - Quorn Expenditure	2050650	83
0	0	0	324	0		2050650450	
0	0	0	13	0		2050650500	
0	43	0	0	0	ZEMC	2050665	85
3,235	3,255	3,200	4,018	3,200	TOTAL		
43,923	46,093	67,300	33,438	66,300	TOTALPUBLIC ORDER EXPENDITURE		
INCOME: * PUBLIC ORDER INCOME							
946	0	1,000	0	0	Fire Prevention Income	1050804	83
946	0	1,000	0	0	TOTAL		
946	0	1,000	0	0	TOTAL PUBLIC ORDER INCOME		
(42,977)	(46,093)	(66,300)	(33,438)	(66,300)	NET PUBLIC ORDER		

Year 2 Jun 2027	Year 3 Jun 2028	Year 4 Jun 2029	Year 5 Jun 2030	Year 6 Jun 2031	Year 7 Jun 2032	Year 8 Jun 2033	Year 9 Jun 2034	Year 10 Jun 2035
1,100	1,200	1,200	1,400	1,400	1,400	1,400	1,400	1,400
5,800	6,000	6,000	6,400	6,400	6,500	6,800	6,900	7,000
3,000	3,100	3,300	3,400	3,400	3,500	3,600	3,700	3,700
35,600	36,300	37,300	38,300	39,200	40,300	41,200	42,200	43,200
4,600	4,700	4,900	5,000	5,000	5,400	5,400	5,500	5,600
50,100	51,300	52,700	54,500	55,400	57,100	58,400	59,700	60,900
8,500	8,800	8,900	9,300	9,400	9,800	9,900	10,200	10,300
2,900	3,000	3,100	3,300	3,300	3,400	3,500	3,500	3,500
0	0	0	0	0	0	0	0	0
1,300	1,300	1,400	1,400	1,400	1,500	1,500	1,500	1,500
12,700	13,100	13,400	14,000	14,100	14,700	14,900	15,200	15,300
1,600	1,800	1,800	1,900	1,900	1,900	2,000	2,000	2,000
1,600	1,800	1,800	1,900	1,900	1,900	2,000	2,000	2,000
3,300	3,400	3,400	3,500	3,600	3,700	3,800	3,900	4,000
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
3,300	3,400	3,400	3,500	3,600	3,700	3,800	3,900	4,000
67,700	69,600	71,300	73,900	75,000	77,400	79,100	80,800	82,200
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
(67,700)	(69,600)	(71,300)	(73,900)	(75,000)	(77,400)	(79,100)	(80,800)	(82,200)

2022-2023	2023-2024	Budget 2024-2025	YTD 31 May 2024-2025	BUDGET 2025-2026	Description	Account Number	Note
EXPENDITURE: * COMMUNITY WELFARE							
708	0	4,500	0	4,500	Northern Passenger Transport Scheme	2151264	85
7,337	7,517	7,200	5,275	16,400	Community Groups Support	2151265	86
9,110	7,550	0	6,921	0	Grants Research	2151270	87
19,845	29,725	63,800	48,436	63,000	Community Grants Fund	2151272	88
580	368	500	425	500	Hawker Town Crier	2151273	89
0	365	500	963	1,000	Quorn Mercury	2151274	90
93	105	0	150	0	Other SS&W Expenditure	2151300	91
37,673	45,719	76,500	63,554	85,400	TOTAL		
37,673	45,719	76,500	63,554	85,400	TOTAL COMMUNITY WELFARE EXPENDITURE		
INCOME: * COMMUNITY WELFARE							
3,078	3,105	2,500	3,885	4,000	Hawker Community Bus	1151341	92
758	0	0	47,036	0	Northern Passenger Transport Scheme	1151343	93
2,751	3,254	3,000	1,727	4,000	Quorn Community Bus	1151345	94
6,586	6,358	5,500	52,648	8,000	TOTAL		
6,586	6,358	5,500	52,648	8,000	TOTAL COMMUNITY WELFARE INCOME		
(31,087)	(39,361)	(71,000)	(10,907)	(77,400)	NET COMMUNITY WELFARE		

Year 2 Jun 2027	Year 3 Jun 2028	Year 4 Jun 2029	Year 5 Jun 2030	Year 6 Jun 2031	Year 7 Jun 2032	Year 8 Jun 2033	Year 9 Jun 2034	Year 10 Jun 2035
4,600	4,700	4,800	5,000	5,100	5,200	5,300	5,500	5,600
6,600	6,700	6,900	7,000	7,200	7,400	7,500	7,800	8,000
0	0	0	0	0	0	0	0	0
63,400	63,700	64,000	64,400	64,700	65,100	65,500	65,900	66,300
500	500	500	500	500	500	600	600	600
1,000	1,000	1,100	1,100	1,100	1,100	1,100	1,200	1,300
0	0	0	0	0	0	0	0	0
76,100	76,600	77,300	78,000	78,600	79,300	80,000	81,000	81,800
76,100	76,600	77,300	78,000	78,600	79,300	80,000	81,000	81,800
4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
0	0	0	0	0	0	0	0	0
4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	5,000
8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,900
8,200	8,400	8,600	8,800	9,000	9,200	9,400	9,600	9,900
(67,900)	(68,200)	(68,700)	(69,200)	(69,600)	(70,100)	(70,600)	(71,400)	(71,900)

2022-2023	2023-2024	Budget 2024-2025	YTD 31 May 2024-2025	BUDGET 2025-2026	Description	Account Number	Note
EXPENDITURE: * CEMETERIES							
65,587	75,384	77,500	95,574	75,700	Cemeteries - Quorn	2201440	95
33,905	28,398	56,000	43,972	35,200	Cemeteries - Hawker	2201441	96
99,492	106,545	133,500	139,546	110,900	TOTAL		
EXPENDITURE: * CWMS							
149,490	93,434	118,200	39,477	123,000	CWMS - Quorn	2201515	97
99,369	147,309	73,400	29,909	72,400	CWMS - Hawker	2201516	98
248,859	240,743	191,600	69,386	195,400	TOTAL		
EXPENDITURE: * PUBLIC CONVENIENCES							
94,070	99,438	112,200	101,157	108,100	Public Convenienes - Quorn	2201640	99
80,848	102,130	101,900	105,800	98,000	Public Convenienes - Hawker	2201643	100
1,476	5,261	4,400	3,894	4,300	RV Dump Point - Quorn	2201647	101
3,840	1,131	800	2,697	1,000	RV Dump Point - Hawker	2201648	102
180,234	207,960	219,300	213,548	211,400	TOTAL		
EXPENDITURE: * SANITATION & GARBAGE							
106,632	132,162	131,200	152,674	135,400	San & Garb - Quorn Transfer Station	2201680	103
907	0	600	0	600	San & Garb - Yard Clean Up	2201682	104
148,066	184,926	177,500	165,383	180,400	Quorn Kerbside Waste Pickup	2201700	105
56,053	62,428	90,500	63,697	92,100	Quorn Kerbside Recycling Pickup	2201710	106
50,690	52,478	52,500	53,871	55,000	San & Garb - Waste Management Levy	2201780	107
1,742	435	800	0	800	San & Garb - Community Events	2201799	108
15,707	18,994	19,500	28,266	19,100	San & Garb - Warren Gorge	2201800	109
60,402	80,684	101,100	98,766	79,500	San & Garb - Hawker Landfill	2201803	110
54,011	65,444	59,400	47,730	60,500	Hawker Kerbside Waste Pickup	2201810	111
14,705	17,636	28,100	17,982	28,900	Hawker Kerbside Recycling Pickup	2201815	112
509,490	624,690	661,200	668,514	652,300	TOTAL		
EXPENDITURE: * OTHER COMMUNITY AMENITIES							
135,015	134,764	144,400	140,721	141,400	Street Cleaning	2201821	113
16,032	21,157	17,700	35,506	25,100	Planning Consultant	2201862	114
32,289	32,038	23,000	0	23,000	Depreciation - Community Amenities	2201870	115
2,745	267	2,300	3,634	2,300	Hawker Dam - Maintenance	2201877	116
186,081	188,225	187,400	179,862	191,800	TOTAL		
1,224,155	1,368,163	1,393,000	1,270,856	1,361,800	TOTAL COMMUNITY AMENITY EXPENDITURE		

Year 2 Jun 2027	Year 3 Jun 2028	Year 4 Jun 2029	Year 5 Jun 2030	Year 6 Jun 2031	Year 7 Jun 2032	Year 8 Jun 2033	Year 9 Jun 2034	Year 10 Jun 2035
77,500	79,700	81,500	83,700	85,700	87,800	90,200	92,200	94,700
36,000	36,900	38,000	38,800	39,900	40,900	41,800	42,800	44,000
113,500	116,600	119,500	122,500	125,600	128,700	132,000	135,000	138,700
124,400	119,000	118,000	118,100	119,500	120,200	120,800	122,100	122,800
72,800	73,900	74,900	75,600	76,800	77,800	78,800	79,800	81,100
197,200	192,900	192,900	193,700	196,300	198,000	199,600	201,900	203,900
110,700	113,400	116,400	119,300	122,200	125,300	128,500	131,600	134,900
100,400	102,800	105,500	108,000	110,800	113,800	116,500	119,300	122,100
4,500	4,500	4,700	4,800	4,800	5,100	5,200	5,300	5,300
1,000	1,000	1,000	1,100	1,100	1,100	1,200	1,200	1,300
216,600	221,700	227,600	233,200	238,900	245,300	251,400	257,400	263,600
138,700	142,300	145,700	149,400	153,100	157,000	161,000	164,900	169,100
600	600	600	700	700	700	800	800	800
177,900	182,500	187,200	191,800	196,300	201,000	206,000	211,200	216,600
94,200	96,600	99,100	101,500	104,000	106,600	109,300	112,000	114,800
56,400	57,800	59,200	60,700	62,200	63,800	65,400	67,000	68,700
800	800	800	900	900	900	900	900	900
19,500	20,000	20,600	21,000	21,500	22,000	22,700	23,300	23,900
81,500	83,400	85,500	87,700	89,900	92,100	94,600	96,800	99,200
56,900	58,500	60,000	61,400	62,800	64,300	66,000	67,600	69,300
29,500	30,400	31,100	31,900	32,700	33,400	34,300	35,200	36,000
656,000	672,900	689,800	707,000	724,100	741,800	761,000	779,700	799,300
144,800	148,500	152,200	156,000	159,800	163,900	168,000	172,200	176,600
25,700	26,400	27,000	27,700	28,400	29,100	29,900	30,600	31,400
22,400	22,100	21,700	21,200	21,100	20,700	20,300	20,100	19,800
2,300	2,300	2,300	2,500	2,500	2,600	2,700	2,800	2,800
195,200	199,300	203,200	207,400	211,800	216,300	220,900	225,700	230,600
1,378,500	1,403,400	1,433,000	1,463,800	1,496,700	1,530,100	1,564,900	1,599,700	1,636,100

2022-2023	2023-2024	Budget 2024-2025	YTD 31 May 2024-2025	BUDGET 2025-2026	Description	Account Number	Note
INCOME: * CEMETERIES							
20,852	20,741	21,500	23,920	24,000	Cemeteries - Fees & Charges	1201900	117
20,852	20,741	21,500	23,920	24,000	TOTAL		
INCOME: * CWMS							
177,695	161,335	169,900	169,303	177,600	CWMS - Quorn	1201950	118
85,475	77,595	81,500	81,555	85,400	CWMS - Hawker	1201951	119
263,170	238,930	251,400	250,858	263,000	TOTAL		
INCOME: *PUBLIC CONVENIENCES							
0	0	0	0	0	TOTAL		
INCOME: * SANITATION & GARBAGE							
282,773	342,186	358,000	365,276	384,300	Sanitation & Garbage Fees	1201970	120
4,280	7,040	7,000	8,526	8,500	Quorn Transfer Station - Fees & Charge	1201972	121
2,303	3,875	3,500	24,432	4,500	Hawker Landfill - Fees & Charges	1201973	122
289,356	353,100	368,500	398,233	397,300	TOTAL		
573,378	612,771	641,400	673,011	684,300	TOTAL COMMUNITY AMENITY INCOME		
(650,777)	(755,392)	(751,600)	(597,845)	(677,500)	NET COMMUNITY AMENITY		

Year 2 Jun 2027	Year 3 Jun 2028	Year 4 Jun 2029	Year 5 Jun 2030	Year 6 Jun 2031	Year 7 Jun 2032	Year 8 Jun 2033	Year 9 Jun 2034	Year 10 Jun 2035
24,500	25,200	25,800	26,400	27,100	27,800	28,500	29,200	29,900
24,500	25,200	25,800	26,400	27,100	27,800	28,500	29,200	29,900
183,600	187,700	191,800	195,900	200,000	204,100	208,200	212,200	216,300
88,300	90,200	92,200	94,200	96,100	98,100	100,100	102,000	104,000
271,900	277,900	284,000	290,100	296,100	302,200	308,300	314,200	320,300
0	0	0	0	0	0	0	0	0
394,600	404,900	415,200	425,600	436,000	447,200	458,400	469,700	481,800
8,700	8,900	9,100	9,300	9,600	9,800	10,100	10,300	10,600
4,600	4,700	4,900	5,000	5,100	5,200	5,400	5,500	5,600
407,900	418,500	429,200	439,900	450,700	462,200	473,900	485,500	498,000
704,300	721,600	739,000	756,400	773,900	792,200	810,700	828,900	848,200
(674,200)	(681,800)	(694,000)	(707,400)	(722,800)	(737,900)	(754,200)	(770,800)	(787,900)

2022-2023	2023-2024	Budget 2024-2025	YTD 31 May 2024-2025	BUDGET 2025-2026	Description	Account Number	Note
EXPENDITURE: * HALLS							
26,761	50,223	30,400	46,472	30,000	Town Hall - Quorn	2302535	123
36,836	39,400	37,500	35,161	32,200	Community Hall - Quorn	2302536	124
1,814	7,784	3,200	3,812	3,100	Court House - Quorn	2302537	125
47,581	21,860	23,200	20,410	22,900	Institute Hawker	2302538	126
4,846	9,947	5,300	27,528	10,200	Anzac Memorial	2302539	127
3,288	3,605	2,500	3,081	2,500	CWA Hall - Hawker	2302540	128
957	1,818	1,600	1,685	1,600	Hawker History Hub	2302541	129
9,973	13,393	13,200	19,847	12,900	Foresters Hall Hawker	2302542	130
2,392	2,101	1,400	2,095	1,600	Lions Clubrooms	2302549	131
407	225	300	7,679	300	Memorial Hall	2302550	132
0	12,396	9,100	7,372	8,900	Buckaringa Building	2302551	133
0	262	500	0	500	Waived/Donated Facility Hire Fees	2302579	134
134,855	163,014	128,200	175,142	126,700	TOTAL		
EXPENDITURE: * LIBRARIES							
5,458	5,459	5,800	5,563	5,750	Library - Hawker	2302584	135
15,098	14,874	15,500	15,786	15,500	Library - Quorn	2302585	136
20,557	20,333	21,300	21,349	21,250	TOTAL		
EXPENDITURE: * RESERVES							
35,656	49,903	31,000	24,531	30,400	Reserves - Hawker	2302661	137
2,942	7,729	5,300	4,253	5,300	Loading Ramp / Stockyard Arena	2302662	138
7,446	34,909	2,600	272	2,300	Reserves - Cradock	2302663	139
69,735	65,862	70,700	89,053	69,800	Reserves - Quorn	2302700	140
5,357	4,858	5,200	9,798	5,000	Gardens - First Street	2302701	141
35,575	36,854	38,600	69,221	37,800	Gardens - Quorn - Railway Tce / Town	2302702	142
6,993	5,939	7,200	11,308	6,800	Gardens - Hawker - Centenary	2302703	143
88,496	48,981	52,100	92,046	50,900	Gardens - Street Trees	2302704	144
22,377	19,632	23,300	31,566	24,000	Gardens - Reserves Spraying	2302705	145
66,822	65,927	76,100	70,782	74,500	Slashing	2302706	146
13,222	36,222	27,500	53,179	29,500	Gardens - Parks	2302708	147
2,687	3,538	3,300	552	3,300	Hawker Entrances	2302709	148
11,431	22,403	20,800	31,434	20,200	Quorn Entrances	2302710	149
0	197	0	4,385	0	Pioneer Park	2302711	150
7,589	6,165	2,000	9,104	2,000	Powell Gardens	2302712	151
0	3	0	0	0	Hawker Revegetation	2302713	152
2,985	10,760	1,300	4,850	1,300	Lions Park	2302714	153
0	19,603	18,800	42,269	18,300	Bushfod Walk	2302718	154
0	24,172	30,600	31,413	29,900	Quorn Town Square	2302719	155
391,242	463,659	416,400	580,014	411,300	TOTAL		

Year 2 Jun 2027	Year 3 Jun 2028	Year 4 Jun 2029	Year 5 Jun 2030	Year 6 Jun 2031	Year 7 Jun 2032	Year 8 Jun 2033	Year 9 Jun 2034	Year 10 Jun 2035
30,800	31,500	32,400	33,000	33,800	34,800	35,800	36,500	37,400
32,900	33,800	34,700	35,500	36,300	37,300	38,300	39,200	40,100
3,200	3,300	3,300	3,600	3,600	3,600	3,800	3,800	3,900
23,500	24,000	24,700	25,400	26,000	26,600	27,200	27,700	28,500
5,300	5,300	5,500	5,800	5,800	6,100	6,200	6,300	6,300
2,500	2,500	2,700	2,900	2,900	3,000	3,000	3,000	3,000
1,600	1,600	1,800	1,900	1,900	1,900	2,000	2,000	2,000
13,200	13,600	13,900	14,400	14,800	15,100	15,400	15,700	16,100
1,800	1,800	1,800	1,900	1,900	1,900	2,000	2,000	2,100
300	300	300	300	300	300	300	300	300
9,100	9,300	9,700	9,900	10,200	10,400	10,700	10,800	11,100
500	500	500	600	600	600	600	600	600
124,700	127,500	131,300	135,200	138,100	141,600	145,300	147,900	151,400
5,800	6,000	6,100	6,300	6,400	6,600	6,700	6,900	7,100
15,800	16,200	16,600	17,000	17,400	17,900	18,300	18,800	19,300
21,600	22,200	22,700	23,300	23,800	24,500	25,000	25,700	26,400
31,100	31,900	32,900	33,500	34,500	35,300	36,100	37,000	37,900
5,300	5,500	5,500	6,100	6,100	6,100	6,400	6,400	6,500
2,300	2,400	2,400	2,600	2,600	2,600	2,800	2,800	2,800
71,500	73,200	75,200	77,100	79,100	81,000	82,900	85,100	87,200
5,200	5,400	5,500	5,500	5,800	5,900	6,000	6,200	6,300
38,800	39,800	40,800	41,900	42,800	43,900	45,000	46,000	47,300
6,900	7,200	7,300	7,600	7,700	7,900	8,200	8,300	8,400
52,100	53,400	54,800	56,000	57,600	58,900	60,500	62,000	63,600
24,600	25,000	25,800	26,400	27,200	27,900	28,500	29,400	29,800
76,300	78,100	80,100	82,100	84,300	86,400	88,500	90,800	92,900
30,200	30,900	31,800	32,500	33,300	34,200	35,100	35,900	36,800
3,300	3,400	3,400	3,700	3,800	3,800	4,000	4,000	4,000
20,800	21,400	22,000	22,400	23,100	23,600	24,100	24,700	25,300
0	0	0	0	0	0	0	0	0
2,000	2,100	2,100	2,300	2,300	2,300	2,400	2,400	2,500
0	0	0	0	0	0	0	0	0
1,300	1,300	1,400	1,400	1,400	1,500	1,500	1,500	1,500
18,700	19,200	19,700	20,200	20,800	21,200	21,700	22,400	22,900
30,700	31,300	32,200	33,000	33,900	34,700	35,700	36,400	37,300
421,100	431,500	442,900	454,300	466,300	477,200	489,400	501,300	513,000

2022-2023	2023-2024	Budget 2024-2025	YTD 31 May 2024-2025	BUDGET 2025-2026	Description	Account Number	Note
EXPENDITURE: * SPORTING RESERVES							
21,142	59,370	59,100	87,368	35,900	Rec & Sport - Quorn Town Oval	2302750	156
15,480	18,716	23,300	37,973	22,700	Rec & Sport - Quorn Playground	2302751	157
12,206	13,680	12,700	13,718	12,600	Rec & Sport - Hawker Complex	2302752	158
7,963	8,858	14,458	22,305	8,722	Quorn Skate Park	2302753	159
4,543	6,254	7,700	12,112	7,500	Quorn Racing Club	2302755	160
21,197	10,444	10,100	9,106	10,600	Hawker Racing Club	2302756	161
119	0	0	0	0	Quorn Tennis/Netball Courts	2302757	162
3,211	5,432	2,600	13,433	2,500	Playground - Quorn Oval	2302758	163
1,113	105	600	1,895	1,500	Hawker Gym	2302759	164
6,238	48	2,300	3,031	2,300	Playground - Hawker Sports Centre	2302760	165
3,642	2,315	3,100	10,885	3,400	Quorn Dog Park	2302761	166
2,512	3,285	1,900	14,300	2,000	Hawker Dog Park	2302762	167
99,366	128,507	137,858	226,335	109,722	TOTAL		
EXPENDITURE: * SWIMMING POOLS							
268,398	370,522	335,500	425,449	401,500	Swimming Pool - Quorn	2302780	168
108,459	163,627	195,200	188,417	272,500	Swimming Pool - Hawker	2302781	169
376,857	534,149	530,700	613,866	674,000	TOTAL		
EXPENDITURE: * OTHER CULTURE							
582,063	590,081	672,400	0	672,400	Depreciation - Culture & Recreation	2302793	170
25,936	12,809	20,300	19,335	20,000	Warren Gorge - Maintenance	2302794	171
5,383	6,618	5,100	7,916	5,700	Pest Control & Water	2302795	172
541	606	0	559	0	TV Retransmission Sites	2302796	173
0	197	0	0	0	Native Flora Reserve	2302797	174
3,412	0	600	0	600	Pinkerton Creek	2302799	175
617,790	610,311	699,200	27,809	698,700	TOTAL		
1,640,665	1,919,974	1,933,658	1,644,516	2,041,672	TOTAL CULTURE & RECREATION EXPENDITURE		

Year 2 Jun 2027	Year 3 Jun 2028	Year 4 Jun 2029	Year 5 Jun 2030	Year 6 Jun 2031	Year 7 Jun 2032	Year 8 Jun 2033	Year 9 Jun 2034	Year 10 Jun 2035
36,800	37,600	38,700	39,600	40,700	41,700	42,600	43,700	44,700
23,100	23,800	24,600	25,000	25,800	26,400	27,000	27,600	28,300
12,800	13,200	13,600	13,800	14,200	14,600	14,900	15,300	15,700
8,372	8,206	7,823	8,100	8,100	8,400	8,600	8,800	8,900
7,700	8,000	8,200	8,400	8,500	8,700	9,000	9,200	9,400
10,800	11,200	11,300	11,800	11,900	12,200	12,600	12,900	13,200
0	0	0	0	0	0	0	0	0
2,600	2,800	2,800	2,900	2,900	3,000	3,100	3,100	3,200
1,600	1,600	1,700	1,800	1,800	1,900	1,900	1,900	1,900
2,300	2,400	2,400	2,600	2,600	2,600	2,800	2,800	2,800
3,400	3,500	3,600	3,800	3,800	3,900	4,000	4,000	4,100
2,000	2,000	2,000	2,300	2,400	2,400	2,400	2,400	2,400
111,472	114,306	116,723	120,100	122,700	125,800	128,900	131,700	134,600
411,200	421,100	431,600	442,100	453,100	464,300	475,900	487,700	499,600
279,100	285,900	293,300	300,600	308,100	315,800	323,800	332,000	340,000
690,300	707,000	724,900	742,700	761,200	780,100	799,700	819,700	839,600
656,200	647,300	635,400	621,000	619,400	608,600	598,100	593,600	584,600
20,600	21,000	21,500	22,100	22,600	23,000	23,700	24,400	25,000
5,800	5,900	6,000	6,300	6,400	6,500	6,700	6,900	7,000
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
500	500	500	600	600	600	600	600	600
683,100	674,700	663,400	650,000	649,000	638,700	629,100	625,500	617,200
2,052,272	2,077,206	2,101,923	2,125,600	2,161,100	2,187,900	2,217,400	2,251,800	2,282,200

2022-2023	2023-2024	Budget 2024-2025	YTD 31 May 2024-2025	BUDGET 2025-2026	Description	Account Number	Note
INCOME: * HALLS							
12,652	16,420	12,500	10,240	12,500	Halls - Quorn	1302850	176
3,165	7,143	5,000	5,699	5,000	Halls - Hawker	1302851	177
15,817	23,563	17,500	15,939	17,500	TOTAL		
INCOME: * LIBRARIES							
4,385	3,302	4,500	3,996	4,000	Library Income - Quorn	1302870	178
552	1,541	1,000	1,539	1,500	Library Income - Hawker	1302871	179
4,938	4,843	5,500	5,535	5,500	TOTAL		
INCOME: * RESERVES							
22,574	18,753	30,000	24,468	25,000	Warren Gorge Income	1302886	180
374	296	500	190	0	Powell Gardens Income	1302887	181
7,563	2,430	0	0	0	Reserves - Other Income	1302890	182
30,511	21,479	30,500	24,658	25,000	TOTAL		
INCOME: * SPORTING RESERVES							
390	390	500	390	500	Quorn Tennis / Netball Courts	1302918	183
6,314	7,314	6,800	6,985	7,000	Rec & Sport - Oval / Other Income	1302920	184
6,704	7,704	7,300	7,375	7,500	TOTAL		
INCOME: * SWIMMING POOLS							
38,304	34,188	37,500	42,982	44,500	Swimming Pool - Quorn	1302930	185
7,931	8,460	8,500	11,035	11,500	Swimming Pool - Hawker	1302931	186
0	27	0	5,032	0	Other Cultural Income	1302955	187
46,235	42,675	46,000	59,048	56,000	TOTAL		
104,205	100,265	106,800	112,555	111,500	TOTAL CULTURE & RECREATION INCOME		
(1,536,460)	(1,819,709)	(1,826,858)	(1,531,961)	(1,930,172)	NET CULTURE & RECREATION		

Year 2 Jun 2027	Year 3 Jun 2028	Year 4 Jun 2029	Year 5 Jun 2030	Year 6 Jun 2031	Year 7 Jun 2032	Year 8 Jun 2033	Year 9 Jun 2034	Year 10 Jun 2035
12,800	13,200	13,500	13,800	14,200	14,500	14,900	15,300	15,700
5,100	5,200	5,400	5,500	5,600	5,800	6,000	6,100	6,200
17,900	18,400	18,900	19,300	19,800	20,300	20,900	21,400	21,900
4,100	4,200	4,400	4,500	4,600	4,700	4,800	4,900	5,100
1,500	1,500	1,600	1,600	1,700	1,800	1,800	1,900	1,900
5,600	5,700	6,000	6,100	6,300	6,500	6,600	6,800	7,000
25,600	26,300	26,900	27,600	28,300	29,000	29,700	30,500	31,200
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
25,600	26,300	26,900	27,600	28,300	29,000	29,700	30,500	31,200
500	500	500	600	600	600	600	600	600
7,200	7,400	7,600	7,700	7,900	8,100	8,300	8,600	8,800
7,700	7,900	8,100	8,300	8,500	8,700	8,900	9,200	9,400
45,600	46,700	47,900	49,100	50,300	51,600	52,900	54,200	55,600
11,800	12,100	12,400	12,700	13,000	13,300	13,700	14,000	14,400
0	0	0	0	0	0	0	0	0
57,400	58,800	60,300	61,800	63,300	64,900	66,600	68,200	70,000
114,200	117,100	120,200	123,100	126,200	129,400	132,700	136,100	139,500
(1,938,072)	(1,960,106)	(1,981,723)	(2,002,500)	(2,034,900)	(2,058,500)	(2,084,700)	(2,115,700)	(2,142,700)



The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2025 - 2045

v04.01 - Adopted - 28 August 2025

2022-2023	2023-2024	Budget 2024-2025	YTD 31 May 2024-2025	BUDGET 2025-2026	Description	Account Number	Note
EXPENDITURE:							
48,116	90,091	92,535	92,535	98,780	SAAL Landscape Levy	2403000	188
475	475	500	475	500	Dog Fence Levy	2403025	189
11,283	6,229	13,600	6,217	10,300	Little Corella Control	2403051	190
59,874	96,795	106,635	99,227	109,580	TOTAL		
59,874	96,795	106,635	99,227	109,580	TOTAL AGRICULTURE EXPENDITURE		
INCOME:							
48,154	93,062	92,535	94,730	98,780	Northern & Yorke NRM Levy	1403300	191
48,154	93,062	92,535	94,730	98,780	TOTAL		
48,154	93,062	92,535	94,730	98,780	TOTAL AGRICULTURE INCOME		
(11,720)	(3,733)	(14,100)	(4,497)	(10,800)	NET AGRICULTURE		

Year 2 Jun 2027	Year 3 Jun 2028	Year 4 Jun 2029	Year 5 Jun 2030	Year 6 Jun 2031	Year 7 Jun 2032	Year 8 Jun 2033	Year 9 Jun 2034	Year 10 Jun 2035
103,000	105,600	108,300	110,900	113,700	116,600	119,500	122,500	125,500
500	500	500	600	600	600	600	600	600
10,600	10,900	11,200	11,500	11,800	12,000	12,300	12,600	12,800
114,100	117,000	120,000	123,000	126,100	129,200	132,400	135,700	138,900
114,100	117,000	120,000	123,000	126,100	129,200	132,400	135,700	138,900
103,000	105,600	108,300	110,900	113,700	116,600	119,500	122,500	125,500
103,000	105,600	108,300	110,900	113,700	116,600	119,500	122,500	125,500
103,000	105,600	108,300	110,900	113,700	116,600	119,500	122,500	125,500
(11,100)	(11,400)	(11,700)	(12,100)	(12,400)	(12,600)	(12,900)	(13,200)	(13,400)

2022-2023	2023-2024	Budget 2024-2025	YTD 31 May 2024-2025	BUDGET 2025-2026	Description	Account Number	Note
EXPENDITURE: * BUILDING ACT							
18,754	19,720	20,900	15,326	16,900	Building & Development Officer	2453457	192
17,929	20,368	18,600	8,120	20,500	Building Act - Other	2453458	193
36,683	40,088	39,500	23,446	37,400	TOTAL		
EXPENDITURE: * DEVELOPMENT							
408	1,303	1,900	1,423	1,300	RAP Expenses	2453500	194
365	0	1,900	340	1,000	Dev - Legal Expenses	2453562	195
37,456	41,391	43,300	25,209	39,700	TOTAL		
EXPENDITURE: * DOG & CAT							
37,884	132	33,400	1,759	21,100	Dog Officer	2454138	196
27,512	25,705	29,100	13,785	28,400	Dog Expenses	2454140	197
0	11	17,000	0	10,800	Cat Officer	2454145	198
0	5,614	5,900	0	5,800	Cat Expenses	2454146	199
65,395	31,462	85,400	15,545	66,100	TOTAL		
EXPENDITURE: * HEALTH INSPECTION							
14,391	14,277	15,200	26,873	20,100	Environmental Health Officer	2454180	200
108	1,306	0	0	500	Environmental Health - Expenses	2454182	201
14,499	15,583	15,200	26,873	20,600	TOTAL		
EXPENDITURE: * GENERAL INSPECTION							
1,600	0	6,700	0	3,800	Litter Control	2454160	202
0	0	6,700	0	3,700	Noise Control	2454188	203
2,371	0	14,200	0	7,900	Parking Control	2454210	204
37,104	133	16,700	0	10,300	General Inspector	2454235	205
290	1,128	600	892	700	Other Regulatory Services	2454240	206
41,365	1,261	44,900	892	26,400	TOTAL		
158,716	89,697	188,800	68,519	152,800	TOTAL REGULATORY SERVICES EXPENDITURE		
INCOME: * DEVELOPMENT FEES							
34,892	36,716	35,000	23,214	32,500	Dev Fees - Lodgement	1454100	207
34,892	36,716	35,000	23,214	32,500	TOTAL		
INCOME: * DOG & CAT							
17,332	19,377	22,000	18,219	20,000	Dog - Rego fees	1454150	208
1,464	726	700	571	1,000	Dog - Fines / Costs recov	1454152	209
0	814	1,000	1,135	1,000	Dog - Other Income	1454153	210
18,796	20,916	23,700	19,924	22,000	TOTAL		
INCOME: * HEALTH							
3,905	119	1,000	2,633	1,500	Health Income	1454195	211
3,905	119	1,000	2,633	1,500	TOTAL		
57,593	57,751	59,700	45,771	56,000	TOTAL REGULATORY SERVICES INCOME		
(101,123)	(31,946)	(129,100)	(22,748)	(96,800)	NET REGULATORY SERVICES		

Year 2 Jun 2027	Year 3 Jun 2028	Year 4 Jun 2029	Year 5 Jun 2030	Year 6 Jun 2031	Year 7 Jun 2032	Year 8 Jun 2033	Year 9 Jun 2034	Year 10 Jun 2035
17,300	17,700	18,200	18,700	19,100	19,600	20,100	20,600	21,100
21,000	21,500	22,000	22,500	23,100	23,700	24,400	25,000	25,500
38,300	39,200	40,200	41,200	42,200	43,300	44,500	45,600	46,600
1,300	1,400	1,400	1,400	1,500	1,500	1,500	1,500	1,600
1,000	1,100	1,100	1,100	1,100	1,100	1,200	1,300	1,300
40,600	41,700	42,700	43,700	44,800	45,900	47,200	48,400	49,500
21,600	22,200	22,900	23,400	24,000	24,600	25,100	25,800	26,500
29,000	29,700	30,400	31,300	31,900	32,900	33,700	34,400	35,300
11,200	11,300	11,600	11,900	12,200	12,600	12,800	13,200	13,500
5,900	6,000	6,300	6,400	6,500	6,800	6,900	7,000	7,200
67,700	69,200	71,200	73,000	74,600	76,900	78,500	80,400	82,500
20,500	21,100	21,600	22,100	22,600	23,200	23,900	24,400	25,000
500	500	500	500	500	500	600	600	600
21,000	21,600	22,100	22,600	23,100	23,700	24,500	25,000	25,600
4,000	4,000	4,100	4,300	4,400	4,400	4,500	4,700	4,800
3,900	3,900	4,000	4,100	4,300	4,300	4,400	4,500	4,600
8,000	8,300	8,400	8,700	8,900	9,000	9,300	9,500	9,700
10,500	10,800	11,000	11,300	11,700	11,900	12,200	12,500	12,800
800	800	800	800	800	900	900	900	900
27,200	27,800	28,300	29,200	30,100	30,500	31,300	32,100	32,800
156,500	160,300	164,300	168,500	172,600	177,000	181,500	185,900	190,400
33,300	34,100	35,000	35,900	36,800	37,700	38,600	39,600	40,600
33,300	34,100	35,000	35,900	36,800	37,700	38,600	39,600	40,600
20,400	21,000	21,500	22,000	22,600	23,100	23,700	24,300	24,900
1,000	1,000	1,000	1,100	1,100	1,100	1,100	1,200	1,200
1,000	1,100	1,100	1,100	1,200	1,200	1,200	1,200	1,300
22,400	23,100	23,600	24,200	24,900	25,400	26,000	26,700	27,400
1,500	1,600	1,600	1,700	1,700	1,700	1,800	1,800	1,900
1,500	1,600	1,600	1,700	1,700	1,700	1,800	1,800	1,900
57,200	58,800	60,200	61,800	63,400	64,800	66,400	68,100	69,900
(99,300)	(101,500)	(104,100)	(106,700)	(109,200)	(112,200)	(115,100)	(117,800)	(120,500)

2022-2023	2023-2024	Budget 2024-2025	YTD 31 May 2024-2025	BUDGET 2025-2026	Description	Account Number	Note
EXPENDITURE: * MAINTENANCE CONST							
33,018	0	401,100	0	392,600	Resheeting - Unsealed Roads	2504450	212
33,018	0	401,100	0	392,600	TOTAL		
EXPENDITURE: * OTHER MAINTENANCE CONST							
0	0	46,900	0	45,900	Maintenance - Flood clean-up	2504967	213
0	0	0	0	535,500	Roads to Recovery	2504972	214
0	0	46,900	0	581,400	TOTAL		
33,018	0	448,000	0	974,000	TOTAL MAINTENANCE CONST.		
EXPENDITURE: * OTHER MAINTENANCE							
274,704	194,165	300,000	226,036	284,300	District Roads - Patrol Grading	2505510	215
1,509	832	4,000	54	3,300	Town U/S Roads mtce	2505511	216
1,491	14,201	14,900	13,176	12,800	Maint - Quorn Sealed Streets	2505515	217
(4,541)	7,873	8,000	536	5,900	Maint - Hawker Sealed Streets	2505516	218
210	23,083	8,600	0	8,500	Kerb & Water table - maint	2505690	219
42,816	50,325	45,400	87,463	54,800	Maint - Quorn footpaths	2505700	220
11,300	6,659	34,400	6,419	43,900	Maint - Hawker footpaths	2505701	221
34,356	3,099	16,100	19,680	15,700	Storm Damage	2505704	222
23,033	24,486	40,200	35,530	24,000	Street & Direction signs	2505750	223
5,228	4,898	7,000	9,368	6,800	Traffic Control - Signs etc	2505751	224
1,903	1,039	2,000	989	2,000	Grids - maintenance	2505752	225
8,696	11,910	9,900	4,844	8,400	Stormwater Drains - Maint	2505940	226
0	0	1,300	2,284	1,300	Guide post - maintenance	2505952	227
(65,004)	19,046	1,200	2,790	1,200	Rubble Raise / Search	2505992	228
36,953	62,166	63,200	28,381	61,900	Road Patching / Potholing	2506140	229
22,761	26,090	27,500	18,355	25,700	Streets weed spraying	2506141	230
7,618	237	6,300	3,403	6,300	Line marking	2506142	231
188,442	0	0	0	0	Major Flood Damage	2506143	232
2,502	27,417	3,600	3,944	3,500	Road Maintenance - Rubble Stockpile	2506144	232
750	842	800	794	800	South Quorn Depot Shed	2506145	233
465,985	522,494	548,800	0	548,800	Infrastructure Depreciation	2506149	234
1,060,714	1,000,862	1,143,200	464,047	1,119,900	TOTAL		
1,093,732	1,000,862	1,591,200	464,047	2,093,900	TOTAL TRANSPORT & COMMUNICATION EXPENDITURE		
INCOME:							
367,871	413,108	395,000	412,935	415,000	Rural Local Road Grant	1506300	235
149,692	149,213	150,000	148,661	150,000	Supplementary Local Road Grant	1506310	236
1,531	576,521	535,500	395,543	535,500	Roads to Recovery Grant	1506340	237
415,444	454,260	7,500	(0)	0	Other Income - T & C	1506350	238
261,614	171,993	0	(0)	0	Flood Damage Grant	1506371	239
1,196,152	1,765,095	1,088,000	957,138	1,100,500	TOTAL		
1,196,152	1,765,095	1,088,000	957,138	1,100,500	TOTAL TRANSPORT & COMMUNICATION INCOME		
102,420	764,234	(503,200)	493,091	(993,400)	NET TRANSPORT & COMMUNICATION		

Year 2 Jun 2027	Year 3 Jun 2028	Year 4 Jun 2029	Year 5 Jun 2030	Year 6 Jun 2031	Year 7 Jun 2032	Year 8 Jun 2033	Year 9 Jun 2034	Year 10 Jun 2035
402,200	412,100	422,800	433,100	444,100	455,100	466,500	478,400	490,100
402,200	412,100	422,800	433,100	444,100	455,100	466,500	478,400	490,100
47,000	48,200	49,500	50,600	51,900	53,200	54,600	55,900	57,300
535,500	535,500	535,500	535,500	535,500	535,500	535,500	535,500	535,500
582,500	583,700	585,000	586,100	587,400	588,700	590,100	591,400	592,800
984,700	995,800	1,007,800	1,019,200	1,031,500	1,043,800	1,056,600	1,069,800	1,082,900
291,200	298,300	306,100	313,700	321,400	329,600	338,000	346,200	354,700
3,400	3,400	3,500	3,600	3,700	3,900	3,900	4,000	4,000
13,100	13,400	13,800	14,200	14,400	14,900	15,200	15,600	15,900
6,000	6,300	6,400	6,600	6,600	6,900	7,100	7,200	7,400
8,700	8,900	9,200	9,500	9,800	9,900	10,200	10,400	10,600
30,400	31,200	32,100	32,900	33,700	34,600	35,300	36,200	37,100
19,500	19,900	20,400	20,900	21,500	22,100	22,500	23,100	23,500
16,000	16,500	16,900	17,200	17,700	18,100	18,700	19,100	19,600
24,600	25,000	25,800	26,500	27,200	27,900	28,500	29,300	29,800
11,900	9,200	7,300	7,600	7,700	7,900	8,200	8,300	8,400
2,000	2,100	2,100	2,300	2,300	2,300	2,500	2,500	2,500
8,600	8,900	9,200	9,400	9,700	9,800	10,100	10,200	10,600
1,300	1,300	1,400	1,400	1,400	1,500	1,500	1,500	1,500
1,200	1,200	1,200	1,200	1,200	1,300	1,500	1,500	1,500
63,500	64,900	66,600	68,300	70,000	71,700	73,700	75,500	77,200
26,300	26,900	27,700	28,300	29,100	29,800	30,500	31,400	32,000
6,400	6,500	6,800	6,900	7,100	7,300	7,400	7,700	7,800
0	0	0	0	0	0	0	0	0
3,500	3,800	3,800	4,000	4,000	4,000	4,300	4,300	4,400
800	800	800	900	900	900	900	900	900
535,600	528,300	518,600	506,800	505,500	496,700	488,100	484,400	477,000
1,074,000	1,076,800	1,079,700	1,082,200	1,094,900	1,101,100	1,108,100	1,119,300	1,126,400
2,058,700	2,072,600	2,087,500	2,101,400	2,126,400	2,144,900	2,164,700	2,189,100	2,209,300
425,200	435,800	446,700	457,900	469,300	481,000	493,000	505,300	517,900
153,700	157,500	161,500	165,500	169,600	173,900	178,300	182,700	187,300
535,000	535,000	535,000	535,000	535,000	535,000	535,000	535,000	535,000
125,000	128,750	132,613	136,591	140,689	144,909	149,257	153,734	158,346
0	0	0	0	0	0	0	0	0
1,238,900	1,257,050	1,275,813	1,294,991	1,314,589	1,334,809	1,355,557	1,376,734	1,398,546
1,238,900	1,257,050	1,275,813	1,294,991	1,314,589	1,334,809	1,355,557	1,376,734	1,398,546
(819,800)	(815,550)	(811,688)	(806,409)	(811,811)	(810,091)	(809,143)	(812,366)	(810,754)

2022-2023	2023-2024	Budget 2024-2025	YTD 31 May 2024-2025	BUDGET 2025-2026	Description	Account Number	Note
EXPENDITURE:							
123	125	100	1,582	100	Art & Craft Shop	2706501	240
2,551	2,659	2,400	2,562	2,500	Quorn Men's Shed	2706502	241
63,848	82,054	65,800	64,158	70,500	Street lighting	2706700	242
181	0	0	0	0	Film Industry Support	2706704	243
172	2,609	600	2,864	1,900	Preloved Shop	2706705	244
79	0	0	429	0	Hawker Walking Trails	2706713	245
9,121	9,569	7,600	10,300	7,300	Website	2706719	247
771	1,582	1,300	2,737	1,200	Tourism - Other Expenses	2706720	248
432,298	439,853	410,500	443,381	407,100	FRVIC	2706721	249
0	20,443	14,300	0	14,100	Tourism - Kanyaka Ruins	2706723	250
10,850	7,467	7,500	7,729	8,000	RDAFN - Dedicated Tourism Officer	2706724	251
104	550	0	8,264	0	Quorn Walks	2706726	252
0	0	0	0	8,000	Tourism Projects Assistance	2706727	253
1,150	0	0	492	500	RDAFN	2706729	254
22,546	20,384	10,300	0	10,300	Depreciation - Economic Development	2706730	255
0	311	0	1,164	0	VIC Maintenance	2706731	256
110,995	1,241	1,300	0	6,000	Economic Development	2706733	256
49,675	45,091	53,800	18,180	98,000	Drought & Grants Officer	2706751	257
675	9,054	5,000	4,534	5,000	New Resident & Business Incentives	2706760	258
10,255	505	600	587	600	Quorn Weighbridge	2706752	259
13,964	36,695	17,300	23,654	20,200	Quorn Silo Art	2706753	260
462	704	800	17,056	4,500	Water Sources (Tanks & Bores)	2706755	261
734,434	680,897	599,800	609,673	665,800	TOTAL		
734,434	680,897	599,800	609,673	665,800	TOTAL ECONOMIC DEVELOPMENT EXPENDITURE		
INCOME:							
317,424	286,717	340,000	367,179	365,000	FRVIC - Income	1706944	262
1,582	1,792	2,000	1,834	2,000	Art & Craft Shop	1706953	263
396,212	25,000	20,000	0	20,000	Other Economic Dev Income	1706955	264
715,218	313,509	362,000	369,013	387,000	TOTAL		
715,218	313,509	362,000	369,013	387,000	TOTAL ECONOMIC DEVELOPMENT INCOME		
(19,215)	(367,388)	(237,800)	(240,660)	(278,800)	NET ECONOMIC DEVELOPMENT		

Year 2 Jun 2027	Year 3 Jun 2028	Year 4 Jun 2029	Year 5 Jun 2030	Year 6 Jun 2031	Year 7 Jun 2032	Year 8 Jun 2033	Year 9 Jun 2034	Year 10 Jun 2035
100	100	100	100	100	100	100	100	100
2,500	2,600	2,700	2,800	2,800	2,900	3,000	3,100	3,100
72,200	74,000	75,800	77,700	79,600	81,500	83,800	85,800	87,900
0	0	0	0	0	0	0	0	0
1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
0	0	0	0	0	0	0	0	0
7,500	7,700	7,900	8,000	8,300	8,500	8,700	8,900	9,200
1,300	1,300	1,300	1,400	1,400	1,400	1,500	1,500	1,500
417,200	427,500	438,300	449,200	460,300	472,000	483,900	496,000	508,300
14,300	14,800	15,300	15,600	16,100	16,400	16,700	17,100	17,600
8,200	8,500	8,700	8,900	9,100	9,300	9,600	9,800	10,000
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
500	500	0	0	0	0	0	0	0
10,100	10,000	9,800	9,600	9,600	9,400	9,200	9,100	9,000
0	0	0	0	0	0	0	0	0
6,200	6,300	6,500	6,600	6,800	6,900	7,300	7,400	7,500
100,400	103,000	105,600	108,200	110,900	113,600	116,500	119,400	122,400
5,100	5,200	5,400	5,500	5,700	5,800	5,900	6,100	6,200
600	600	600	600	600	600	800	800	800
20,700	21,100	21,700	22,400	22,900	23,600	24,100	24,700	25,200
4,700	4,800	5,000	5,000	5,300	5,400	5,500	5,500	5,700
673,100	689,500	706,200	723,100	741,000	758,900	778,100	796,800	816,000
673,100	689,500	706,200	723,100	741,000	758,900	778,100	796,800	816,000
394,800	415,300	436,800	458,800	470,200	482,000	494,300	506,600	519,200
2,100	2,100	2,200	2,200	2,300	2,400	2,400	2,500	2,500
20,400	21,000	21,500	22,000	22,600	23,100	23,700	24,300	24,900
417,300	438,400	460,500	483,000	495,100	507,500	520,400	533,400	546,600
417,300	438,400	460,500	483,000	495,100	507,500	520,400	533,400	546,600
(255,800)	(251,100)	(245,700)	(240,100)	(245,900)	(251,400)	(257,700)	(263,400)	(269,400)

2022-2023	2023-2024	Budget 2024-2025	YTD 31 May 2024-2025	BUDGET 2025-2026	Description	Account Number	Note
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EXPENDITURE:

0	1,118	1,300	0	500	Quorn Markets	2757007	265
6,556	6,191	9,400	6,290	9,200	Event - Australia Day	2757008	266
42,380	63,062	42,000	91,117	60,100	Event - Pichi Richi Marathon	2757010	267
13,160	3,673	11,800	17,056	11,600	Event - Quorn Show	2757011	268
3,487	9,558	11,000	10,896	10,700	Event - Xmas Pageant & Parties	2757012	269
7,042	3,160	7,400	3,283	7,200	Event - Quorn Races	2757013	270
7,509	2,308	7,400	107	7,200	Event - Hawker Races	2757014	271
3,354	4,968	4,600	2,784	4,400	Event - ANZAC	2757018	272
96,808	84,176	82,300	67,129	78,400	Event - Other	2757019	273
23	23	1,000	23	1,000	Donations - other	2757020	274
762	515	334	257	68	Interest on Loans - Community Groups	2757021	275
6,474	13,294	15,200	9,542	15,000	Private Works	2757030	276
1,233	1,332	1,300	8,137	2,500	CCTV	2757033	277
1,185	753	800	1,034	800	ANZAC Memorial Quorn	2757034	278
438	141	800	64	800	ANZAC Memorial Hawker	2757035	279
421	0	0	0	0	Advertising Signs	2757036	280
497	3,331	600	2,343	600	Quorn Standpipe	2757037	280
92	326	600	851	600	Hawker Standpipe	2757038	281
0	0	2,900	0	2,900	Rd Opening & Closing	2757040	282
(3,782)	(3,636)	0	0	0	Loss on Disposal of Assets	2757045	283
0	0	27,500	0	30,000	Cycle Plan	2757049	284
2,554	2,995	5,100	1,830	5,000	Shared Services	2757051	285
67,097	114,619	64,600	0	64,600	Depreciation - NEC	2757054	286
5,092	0	20,000	903	20,000	Other NEC Expenses	2757055	287
146,290	70,475	167,700	112,641	118,800	Hawker Airstrip	2757056	288
26,007	25,515	32,100	27,897	29,000	Quorn Airstrip	2757057	289
435,375	407,943	517,734	365,475	480,968	TOTAL		
435,375	407,943	517,734	365,475	480,968	TOTAL NOT ELSEWHERE CLASSIFIED EXPENDITURE		

INCOME:

27,559	27,627	31,000	28,953	30,000	Pichi Richi Marathon	1757010	290
0	336	1,000	582	500	Quorn Markets	1757011	291
47,729	56,160	50,000	41,115	45,000	Interest Rec - LGFA	1757105	292
701	922	800	1,200	1,000	Interest Rec - Banks	1757106	293
762	515	300	257	100	Interest repaid - Community Group Loans	1757107	294
76,751	85,561	83,100	72,106	76,600	TOTAL		

INCOME: * OTHER NEC

3,398	2,900	3,000	0	3,000	Advertising Signs Fees	1757119	295
1,155	450	1,000	0	1,000	QDLHG	1757120	296
2,619	2,679	3,000	1,856	2,000	Licences	1757200	297
3,500	25,000	17,500	9,039	10,000	Outdoor Dining Platforms	1757201	298
344,894	19,885	63,500	16,399	28,500	Hawker Airstrip Income	1757207	299
2,698	3,206	3,000	2,795	3,000	LGWCS Rebate	1757208	300
9,474	9,778	21,250	6,294	65,000	Other NEC Income	1757212	301
2,829	3,587	4,000	4,089	4,000	Quorn Standpipe	1757213	302
42,000	0	0	0	0	OTHER NEC Income	1757219	303
9,317	6,822	18,200	105,544	18,300	Private Works	1757220	304
8,754	0	0	18,256	0	Workers Comp Recoveries	1757225	305
430,638	74,307	134,450	168,273	134,800	TOTAL		
507,389	159,868	217,550	240,379	211,400	TOTAL NOT ELSEWHERE CLASSIFIED INCOME		

72,014	(248,075)	(300,184)	(125,096)	(269,568)	NET NOT ELSEWHERE CLASSIFIED		
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Year 2 Jun 2027	Year 3 Jun 2028	Year 4 Jun 2029	Year 5 Jun 2030	Year 6 Jun 2031	Year 7 Jun 2032	Year 8 Jun 2033	Year 9 Jun 2034	Year 10 Jun 2035
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500	500	500	500	600	600	600	600	600
9,300	9,700	9,900	10,300	10,500	10,700	10,900	11,100	11,400
61,700	63,200	64,800	66,300	68,100	69,800	71,400	73,200	75,100
11,800	12,200	12,500	12,800	13,200	13,400	13,800	14,100	14,500
10,900	11,300	11,600	12,000	12,200	12,400	12,800	13,000	13,400
7,300	7,500	7,800	8,000	8,300	8,400	8,500	8,700	8,900
7,300	7,500	7,800	8,000	8,300	8,400	8,500	8,700	8,900
4,600	4,700	4,800	4,900	4,900	5,300	5,300	5,400	5,400
29,000	29,900	30,600	31,500	32,200	33,000	33,800	34,600	35,500
1,000	1,100	1,100	1,100	1,200	1,200	1,200	1,200	1,300
0	0	0	0	0	0	0	0	0
15,300	15,800	16,100	16,600	16,900	17,300	17,800	18,200	18,700
2,500	2,600	2,700	2,900	2,900	2,900	3,000	3,000	3,100
800	800	800	900	900	900	900	900	900
800	800	800	900	900	900	900	900	900
0	0	0	0	0	0	0	0	0
600	600	600	700	800	800	800	800	800
600	600	600	700	800	800	800	800	800
2,900	3,000	3,100	3,300	3,300	3,400	3,500	3,500	3,500
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
5,000	5,200	5,500	5,500	5,700	5,900	6,000	6,000	6,200
63,000	62,100	61,000	59,600	59,400	58,400	57,400	57,000	56,100
0	0	0	0	0	0	0	0	0
121,400	124,300	127,300	130,100	133,300	136,500	139,600	142,900	146,100
29,600	30,300	31,400	31,900	33,000	33,700	34,400	35,300	36,100
385,900	393,700	401,300	408,500	417,400	424,700	431,900	439,900	448,200

385,900	393,700	401,300	408,500	417,400	424,700	431,900	439,900	448,200
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30,800	31,600	32,400	33,100	33,900	34,900	35,700	36,700	37,500
500	500	500	600	600	600	600	600	600
46,100	47,300	48,400	49,600	50,900	52,200	53,500	54,800	56,200
1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
0	0	0	0	0	0	0	0	0
78,400	80,400	82,300	84,300	86,400	88,700	90,800	93,100	95,300

3,000	3,100	3,200	3,300	3,300	3,400	3,500	3,600	3,700
1,000	1,100	1,100	1,100	1,200	1,200	1,200	1,200	1,300
2,100	2,100	2,200	2,200	2,300	2,300	2,400	2,400	2,500
10,300	10,500	10,800	11,000	11,300	11,600	11,900	12,200	12,500
29,100	29,900	30,600	31,400	32,200	33,000	33,800	34,700	35,500
3,100	3,200	3,300	3,300	3,400	3,500	3,600	3,700	3,800
30,800	31,500	32,300	33,100	33,900	34,800	35,700	36,500	37,500
4,100	4,200	4,400	4,500	4,600	4,700	4,800	4,900	5,000
0	0	0	0	0	0	0	0	0
18,400	19,000	19,300	19,900	20,300	20,800	21,400	21,800	22,400
0	0	0	0	0	0	0	0	0
101,900	104,600	107,200	109,800	112,500	115,300	118,300	121,000	124,200

180,300	185,000	189,500	194,100	198,900	204,000	209,100	214,100	219,500
(205,600)	(208,700)	(211,800)	(214,400)	(218,500)	(220,700)	(222,800)	(225,800)	(228,700)



The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2025 - 2045

v04.01 - Adopted - 28 August 2025

2021-2022	2022-2023	2023-2024	Budget 2024-2025	YTD 31 May 2024-2025	BUDGET 2025-2026	Description	Account Number	Note
EXPENDITURE: * MACHINERY								
0	0	0	7,314	0	0	Machine Op. - Loans Interest	2787503	305
97,501	142,189	113,859	100,000	97,505	100,400	Machine Op. - Fuel	2787505	306
628	208	122	500	71	500	Machine Op. - Oils & Greases	2787507	307
160,251	230,113	180,271	205,100	242,290	207,200	Machine Op. - Maint.	2787509	308
134,265	126,827	122,885	130,200	121,787	130,200	Machine Op. - Depreciation	2787515	309
43,417	43,946	44,825	46,000	47,944	48,500	Machine Op. - Reg & Insurance	2787517	310
436,062	543,283	461,962	489,114	509,597	486,800	TOTAL		

EXPENDITURE: * WORKS INDIRECT								
61,598	85,566	89,792	75,900	91,551	81,600	Indirect - Quorn Depot	2787600	311
17,029	46,490	41,314	34,200	24,373	32,000	Indirect - Hawker Depot	2787601	312
3,589	3,785	4,500	4,400	4,951	4,400	Indirect - Depot Telephones	2787602	313
53,949	50,906	39,360	86,600	53,462	86,600	Indirect - Annual Leave	2787710	314
26,560	27,219	26,703	28,500	26,867	30,200	Indirect - Public Holidays	2787711	315
5,633	20,051	7,379	25,500	9,576	26,700	Indirect - Inc LSL	2787712	316
1,363	1,617	1,061	1,500	311	1,500	Indirect - Wet - time	2787713	317
73,487	94,392	87,110	90,000	109,831	92,100	Indirect - Insurance (W/Comp)	2787720	318
6,584	15,005	7,919	9,300	7,301	9,600	Indirect - Enterprise bargaining	2787730	319
11,757	5,671	3,990	9,100	6,241	7,800	Indirect - Minor Tool / Plant	2787740	320
4,193	877	2,056	3,800	220	1,900	Indirect - Roadwork Signs/Bunt	2787742	321
8,504	8,176	7,580	9,500	5,600	9,400	Indirect - Protective Clothing	2787750	322
70,487	51,609	71,272	98,800	70,875	115,400	Indirect - Works Manager Salary	2787760	323
26,967	27,473	21,325	16,000	21,673	16,200	Indirect - Sick Leave	2787770	324
86,551	85,182	97,733	129,900	99,836	141,600	Indirect - Council Superannuation	2787780	325
53,023	56,550	59,514	57,000	42,265	56,600	Indirect - Works Manager Travel	2787820	326
14,027	11,037	11,153	12,000	9,837	11,900	Indirect - Road Inspections	2787821	327
7,689	5,411	4,273	7,600	3,820	7,500	Indirect - Works Manager Private Travel	2787822	328
671	849	7,991	17,700	842	14,400	Indirect - Upskilling	2787829	329
28,935	53,567	60,925	51,300	33,247	48,400	Indirect - Seminars, Training	2787830	330
29,148	33,552	30,757	31,600	23,490	31,400	Indirect - Meetings	2787831	331
0	124	2,227	0	522	0	Indirect - Leading Hands	2787847	332
82,426	122,582	138,715	128,500	124,697	147,300	Indirect - WHS	2787849	333
4,686	1,147	1,523	2,500	1,293	2,500	Indirect - NEC	2787850	334
60,539	56,132	54,048	47,200	0	47,200	Indirect - Depreciation	2787851	335
27,789	31,279	30,435	77,900	29,051	80,500	Indirect - Works Admin Clerk	2787852	336
653	1,619	4,089	3,800	5,356	3,800	Indirect - Works Supervisors	2787853	337
14,099	12,592	13,009	11,400	13,689	11,300	Indirect - Works Administration	2787854	338
15	5,678	0	1,500	702	0	Indirect - WHS Inspections	2787856	339
43,493	39,708	40,633	70,900	23,813	39,800	Indirect - Technical Officer	2787857	339
826,088	955,845	968,482	1,143,900	845,362	1,159,600	TOTAL		
1,262,150	1,499,128	1,430,444	1,633,014	1,354,958	1,646,400	TOTAL WORKS INDIRECT EXPENDITURE		

INCOME:								
608,304	524,236	494,569	488,300	529,490	486,800	Council - Plant Hire Inc	2787530	340
608,304	524,236	494,569	488,300	529,490	486,800	TOTAL		
766,394	774,909	814,431	1,128,800	1,038,551	1,159,600	Indirect Allocated	2787875	341
766,394	774,909	814,431	1,128,800	1,038,551	1,159,600	TOTAL		
1,374,698	1,299,145	1,309,000	1,617,100	1,568,041	1,646,400	TOTAL WORKS INDIRECT INCOME		
112,548	(199,983)	(121,444)	(15,914)	213,083	0	NET WORKS INDIRECT		

Year 2 Jun 2027	Year 3 Jun 2028	Year 4 Jun 2029	Year 5 Jun 2030	Year 6 Jun 2031	Year 7 Jun 2032	Year 8 Jun 2033	Year 9 Jun 2034	Year 10 Jun 2035
675	1,029	584	119	9,020	11,471	2,340	0	0
102,900	105,500	108,100	110,800	113,500	116,400	119,400	122,300	125,400
500	600	600	600	600	600	600	700	700
212,400	217,500	223,200	228,600	234,200	240,200	246,300	252,400	258,700
127,100	125,400	123,100	120,300	120,000	117,900	115,900	115,000	113,300
49,700	50,900	52,200	53,500	54,800	56,200	57,600	59,100	60,500
493,275	500,929	507,784	513,919	532,120	542,771	542,140	549,500	558,600

83,500	85,600	87,900	90,100	92,400	94,600	97,000	99,400	101,900
32,800	33,500	34,500	35,300	36,300	37,200	38,100	38,900	39,800
4,500	4,600	4,800	4,900	5,000	5,100	5,300	5,400	5,500
88,800	91,000	93,300	95,600	98,000	100,400	103,000	105,500	108,200
30,900	31,700	32,500	33,300	34,100	35,000	35,900	36,700	37,700
27,300	28,000	28,700	29,400	30,100	30,900	31,700	32,500	33,300
1,500	1,600	1,600	1,700	1,700	1,700	1,800	1,800	1,900
94,400	96,700	99,200	101,600	104,200	106,800	109,500	112,200	115,000
9,900	10,100	10,400	10,600	10,900	11,200	11,500	11,700	12,000
7,900	8,100	8,400	8,600	8,700	9,000	9,300	9,400	9,600
1,900	1,900	2,000	2,100	2,100	2,200	2,300	2,300	2,300
9,700	9,900	10,200	10,400	10,700	10,900	11,200	11,400	11,800
118,200	121,200	124,200	127,300	130,500	133,700	137,100	140,500	144,100
16,600	17,000	17,500	17,900	18,400	18,800	19,300	19,800	20,300
145,100	148,700	152,400	156,200	160,100	164,100	168,300	172,400	176,800
58,000	59,400	60,900	62,400	64,000	65,700	67,300	69,000	70,700
12,200	12,500	12,800	13,200	13,500	13,800	14,100	14,600	14,800
7,700	7,900	8,200	8,300	8,500	8,800	8,900	9,200	9,400
14,700	15,100	15,600	15,900	16,300	16,800	17,200	17,600	18,000
49,500	50,700	52,000	53,400	54,700	56,000	57,500	58,900	60,300
32,200	32,900	33,800	34,700	35,400	36,400	37,300	38,200	39,200
0	0	0	0	0	0	0	0	0
125,300	128,400	131,700	135,000	138,300	141,800	145,300	148,900	152,700
2,500	2,500	2,800	2,800	2,800	3,000	3,000	3,000	3,000
46,000	45,300	44,500	43,400	43,300	42,600	41,800	41,500	40,900
82,500	84,500	86,700	88,800	91,100	93,300	95,700	98,100	100,500
3,900	3,900	4,000	4,100	4,300	4,400	4,500	4,600	4,700
11,600	11,800	12,200	12,400	12,800	13,100	13,400	13,800	14,100
0	0	0	0	0	0	0	0	0
40,800	41,800	42,900	44,000	45,100	46,200	47,400	48,500	49,700
1,159,900	1,186,300	1,215,700	1,243,400	1,273,300	1,303,500	1,334,700	1,365,800	1,398,200
1,653,175	1,687,229	1,723,484	1,757,319	1,805,420	1,846,271	1,876,840	1,915,300	1,956,800

493,275	500,929	507,784	513,919	532,120	542,771	542,140	549,500	558,600
493,275	500,929	507,784	513,919	532,120	542,771	542,140	549,500	558,600
1,159,900	1,186,300	1,215,700	1,243,400	1,273,300	1,303,500	1,334,700	1,365,800	1,398,200
1,159,900	1,186,300	1,215,700	1,243,400	1,273,300	1,303,500	1,334,700	1,365,800	1,398,200
1,653,175	1,687,229	1,723,484	1,757,319	1,805,420	1,846,271	1,876,840	1,915,300	1,956,800
0	0	0	0	0	0	0	0	0

The Flinders Ranges Council

LONG TERM FINANCIAL PLAN 2025 - 2045

Vehicle & Plant Replacement

v04.01 - Adopted - 28 August 2025

Jun 2026 Jun 2027 Jun 2028 Jun 2029 Jun 2030 Jun 2031 Jun 2032 Jun 2033 Jun 2034 Jun 2035

General Borrowings

Plant & Machinery	200,000	273,000	253,400	409,800	567,600	787,700	196,900	203,200	595,900	310,100
Less Trade In	-40,000	-82,900	-76,000	-122,900	-170,300	-236,300	-59,100	-61,000	-178,800	-93,000

Funded from Reserves

-60,000

-50,000

Funded via Loan

-30,000

-357,220

Funded from Revenues

-160,000

-100,100

-177,400

-286,900

-397,300

-144,180

-137,800

-142,200

-417,100

-217,100

Vehicles

EXECUTIVE VEHICLES	55,000	56,400	57,800	59,200	60,700	62,200	63,800	65,400	67,000	68,700
WORKS UTILITIES	100,000	66,600	68,300	70,000	71,700	73,500	75,300	77,300	79,200	81,200
COMMUNITY BUS QUORN		0	0	0	0	0	0	0	0	0
COMMUNITY BUS HAWKER		100,000	0	0	0	0	0	0	0	0

Plant

GRADERS		0	0	0	0	569,700	0	0	0	0
LOADERS		0	0	0	314,400	0	0	0	0	0
SKID STEER		0	101,600	0	0	0	0	0	117,800	0
TANDEM TIPPERS		0	0	263,000	0	0	0	0	297,600	0
TRUCK TOWN		0	0	0	0	0	0	0	0	108,000
TRUCK 3-4 tonne with crane		0	0	0	78,600	0	0	0	0	0
TRACTORS		0	0	0	0	0	0	0	0	0
WATER TANK		0	21,400	0	0	23,000	0	0	24,800	0
ROLLERS		26,100	0	0	0	28,800	0	0	0	31,800
COMBI ROLLER		0	0	0	0	0	0	0	0	0
BITUMEN SPRAYER		0	0	11,000	0	0	0	0	0	0
ZERO-TURN MOWER	45,000	0	0	0	0	0	53,100	54,500	0	0
FRONT-DECK MOWER		10,400	0	0	0	11,500	0	0	0	12,700
LEAF Vacuum / Sweeper	0	0	0	0	0	0	0	0	0	0
CORER-AERATOR		0	0	0	28,100	0	0	0	0	0
SPRAY UNIT		0	0	0	0	4,000	0	0	0	0
TRAILERS		8,300	0	0	0	9,200	0	0	0	0
SMALL TIP TRAILER		0	0	0	0	0	0	0	0	0
SIDE TIPPER		0	0	0	0	0	0	0	0	0
WHEELIE BIN WASHER		0	0	0	0	0	0	0	0	0

Minor Plant

Post Hole Digger (Hawker)	0	0	0	0	0	0	0	0	0	0
Petrol post driver		0	0	1,100	0	0	0	0	0	1,300
Whacker Packer		0	0	0	2,800	0	0	0	0	0
Metro Counter		4,200	4,300	4,400	4,500	4,600	4,700	4,800	5,000	5,100
Laser Level		0	0	0	1,700	0	0	0	0	0
Microchip Scanner		0	0	0	600	0	0	0	0	0
Service Locator		0	0	0	4,500	0	0	0	4,500	0
Arborist/Chainsaw	0	1,000	0	1,100	0	1,200	0	1,200	0	1,300
400 Litre Fuel Tank		0	0	0	0	0	0	0	0	0

TOTAL WORKS CAPITAL	200,000	273,000	253,400	409,800	567,600	787,700	196,900	203,200	595,900	310,100
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The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2025 - 2045
Capital Replacement / Renewal / Upgrade Schedule

v04.01 - Adopted - 28 August 2025

Description		NOTE	Jun 2026	Jun 2027	Jun 2028	Jun 2029	Jun 2030	Jun 2031	Jun 2032	Jun 2033	Jun 2034	Jun 2035
ADMINISTRATION												
1. Office												
Computers	Annual replacement allowance		10,000	10,400	10,700	11,000	11,200	11,500	11,800	12,100	12,400	12,700
Server	Annual replacement allowance		10,000		10,700		11,200		11,800		12,400	
Software	Upgrade software		5,000	5,200	5,300	5,500	5,600	5,800	5,900	6,100	6,200	6,400
Tablets (SLT)	Replace Elected Member Laptops			20,000				20,000				20,000
Other Furniture & Equipment	Photocopier		10,400		11,200		11,200		12,000		11,200	
	Printers replacement allowance		1,500		1,600		1,700		1,800		1,900	
	General Furniture & Equipment		2,000	2,600	2,700	2,700	2,800	2,900	3,000	3,000	3,100	3,200
	New blinds and window treatments				8,600							
	Painting of Offices and Chambers					16,400						
	Roof replacement Chambers			80,000								
	Chairs for Chamber		0	8,500								
	Secuirty / Access Renewals		7,500									
	Foyer / Reception / Chambers		0	40,000								
	Kitchen Refresh		0	10,000								
	TOTAL		\$46,400	\$176,700	\$50,800	\$35,600	\$43,700	\$40,200	\$46,300	\$21,200	\$47,200	\$42,300
COMMUNITY AMENITIES												
1. Cemeteries												
Hawker	Fencing		10,000									
	Drainage Improvements		25,000									
Region	Fencing, Weed and Vermin control		0	5,200	5,300	5,500	5,600	5,800	5,900	6,100	6,200	6,400
	Sub Total		\$35,000	\$5,200	\$5,300	\$5,500	\$5,600	\$5,800	\$5,900	\$6,100	\$6,200	\$6,400
2. Public Conveniences												
Quorn	Renewal Works			50,000			50,000			50,000		
Hawker	Renewal Works				40,000			40,000			40,000	
	Sub Total		0	50,000	40,000	0	50,000	40,000	0	50,000	40,000	0
3. Effluent Disposal												
Quorn CWMS	LGA R&D Scheme Project		40,500									
Hawker CWMS	LGA R&D Scheme Project		40,500									
	Sub Total		81,000	0	0	0	0	0	0	0	0	0
3. Rubbish Disposal												
Quorn Waste Transfer Station	Rehabilitation											
	Renewal works				50,000							
	Sub Total		0	0	50,000	0	0	0	0	0	0	0
	TOTAL		116,000	55,200	95,300	5,500	55,600	45,800	5,900	56,100	46,200	6,400

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2025 - 2045
Capital Replacement / Renewal / Upgrade Schedule

v04.01 - Adopted - 28 August 2025

Description	NOTE	Jun 2026	Jun 2027	Jun 2028	Jun 2029	Jun 2030	Jun 2031	Jun 2032	Jun 2033	Jun 2034	Jun 2035
SPORT & RECREATION											
1. Halls and Buildings											
Quorn Community Hall						45,000					
All Buildings		0									
Solar Systems		7,500									
Quorn Preloved Shop				10,700							
Quorn Gym			7,900				8,100				
Foresters Hall											
Hawker Institute		30,000									
			50,000	51,500	53,000	54,600	56,200	57,900	59,600	61,400	63,200
			10,400	10,700	11,000	11,200	11,500	11,800	12,100	12,400	12,700
		15,000									
		60,000									
		0									
		0									
Sub Total		112,500	68,300	72,900	64,000	110,800	75,800	69,700	71,700	73,800	75,900
2. Parks and Gardens											
Warren Gorge		5,000	15,000			20,000			20,000		
Playgrounds			10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Blue Burt Park		0									
Sub Total		5,000	25,000	10,000	10,000	30,000	10,000	10,000	30,000	10,000	10,000
3. Ovals											
Quorn Oval											
		50,000									
Sub Total		50,000	0	0	0	0	0	0	0	0	0
4. Pools											
Quorn			18,000				18,000				
Hawker			15,000				15,000				
Sub Total		0	33,000	0	0	0	33,000	0	0	0	0
TOTAL		167,500	126,300	82,900	74,000	140,800	118,800	79,700	101,700	83,800	85,900

The Flinders Ranges Council
LONG TERM FINANCIAL PLAN 2025 - 2045
Capital Replacement / Renewal / Upgrade Schedule

v04.01 - Adopted - 28 August 2025

Description	NOTE	Jun 2026	Jun 2027	Jun 2028	Jun 2029	Jun 2030	Jun 2031	Jun 2032	Jun 2033	Jun 2034	Jun 2035
Transport											
Bike Racks / Signage			10,400	10,700							
Pilot Activated Lighting Quorn		15,000									
Roads to Recovery - As per 10 year plan	R2R	435,500	435,500	435,500	435,500	435,500	435,500	435,500	435,500	435,500	435,500
Footpath Works			50,000	51,000	52,020	53,060	54,122	55,204	56,308	57,434	58,583
Resealing Works	R2R	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Kerbing Works		0									
Infrastructure - Renewals - Grant Funded			100,000	103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677
Infrastructure - Renewals - Council Funded			100,000	103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677
TOTAL		\$550,500	\$795,900	\$803,200	\$799,700	\$807,106	\$814,723	\$822,559	\$830,619	\$838,909	\$847,437
Economic Development											
Streetscape Renewal - Other - Grant Funded			25,000	25,750	26,523	27,318	28,138	28,982	29,851	30,747	31,669
Streetscape Renewal - Other - Council Funded			25,000	25,750	26,523	27,318	28,138	28,982	29,851	30,747	31,669
Sub Total		0	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339
TOTAL		\$0	\$50,000	\$51,500	\$53,045	\$54,636	\$56,275	\$57,964	\$59,703	\$61,494	\$63,339
NEC											
Standpipe Upgrade Project		50,000									
EV Chargers - Council Contribution		20,000									
Silo Art - Projector, Paving, Furniture		50,000									
Honour Wall - Quorn Oval		20,000									
TOTAL		\$140,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
WORKS OVERHEADS											
Lean too for vehicle cover		25,000									
Sub Total		25,000	0	0	0	0	0	0	0	0	0
TOTAL		\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GRAND TOTAL		\$1,045,400	\$1,204,100	\$1,083,700	\$967,845	\$1,101,842	\$1,075,799	\$1,012,423	\$1,069,321	\$1,077,603	\$1,045,375

Cycle Friendly Towns
Aerodrome

Footpath
Roads
Kerbing

Urban Design and
Streetscaping

1. Works Depots

Quorn Depot

The Flinders Ranges Council				Version 04.01 - Adopted - 28 August 2025		
Listing of Proposed Budget Projects for Consideration						
2025-2026 Budget						
	Indicative Cost	Trade In	External Funding	Loan Funds	Reserve Funds	Other Notes
Specifically Identified Items						
Roads to Recovery	435,500		435,500			R2R
Unsealed Road Construction	395,000					
Road Re-sealing	100,000		100,000			Part R2R
Patrol Grading	285,000					
Community Energy Project	100,000					Second year contribution
CWMS Digital Twin Project	81,000		70,000			
Pichi Richi Marathon	60,000					
Quorn Gym - Equipment Upgrades	60,000		30,000			
Standpipe Upgrade Projects	50,000		35,000			
Silo Light Show - Projector, Paving & Furniture	50,000		25,000			
Fringe in the Flinders	50,000		20,000			
Quorn Community Oval - Masterplan Implementation	50,000					
Community Assistance Grants	50,000					
Quorn Community Hall - Heating & Cooling	30,000					
Cycle Tourism Strategy	30,000		15,000			
Hawker Cemetery Works Drainage	25,000					
Footpath Improvements - Hawker	25,000					
Footpath Improvements - Quorn	25,000					
Works Depot - Lean Too for Vehicle Cover	25,000					
Corporate Branding Refresh	10,000	**				Reduced by \$15,000
Defibrillator Rollout Council Buildings	25,000					
IT Items - Annual Provision	25,000					
Warren Gorge - Upgrades per Masterplan	5,000	**				\$15,000 deferred
Quorn Community Oval - Honour Wall	20,000					
EV Chargers - Council Contributions	20,000					
Asset Valuations - Annual Allocation	20,000					
Asset & Infrastructure Management Plans - Annual Allocation	20,000					
Quorn Preloved Shop - Repairs & Renewal Works	15,000					
Quorn Aerodrome - Pilot Activated Lighting	15,000					
Office Equipment - Annual Provision	13,900					
ESCOSA Annual Allocation	10,000					
Hawker Cemetery Works Fencing	10,000					
Disability Access & Inclusion Plan Update	10,000					
Quorn Town Square - Gazebos and Stage Backdrop	10,000					
Tourism Brochure Reprints	8,000					
Quorn Town Hall - Kitchen Airconditioner	7,500					
Council Office Security	7,500					
Smooth Bore Gun Restoration	5,000					
Audit & Risk Committee Training	5,000					
Plant Replacement						
Toro Mower x1	45,000	10,000				
Works Utility (P182) - 2013 Mits Triton	60,000	**	5,000			Reduced by \$10,000
Works Utility (P190) - 2018 Mits Triton	40,000	**	10,000			Reduced by \$10,000
Exec Vehicle (P195) - 2020 Toyota Rav 4	55,000		15,000			